

# Agenda Lansing Housing Commission May 21, 2019

## Call to Order

| 1 | en e | Roll   | Cal |
|---|------|--------|-----|
|   |      | 1 (011 | Cai |

2. Approval of Minutes of April 24, 2019

# Action Items:

Resolution No. 1311 – LHC Procurement Policy Resolution No. 1312 – Kitchen and Bath Reno

# Informational Items:

a. Review and approve the following LHC Policies:

LHC Electronic File storage Policy

LHC FOIA Policy

LHC Investment Policy

LHC Process for Write-offs and Collections Policy

LHC Social Security Confidentiality Policy

LHC Workplace Misconduct Policy

b. Finance Report April 2019

Steven Raiche

- c. Housing Choice Voucher April 2019
- d. Asset Management Report April 2019

| <ul> <li>Mt. Vernon (MVP) &amp; Scattered Sites</li> <li>AMP 10</li> </ul> | /IVP) & Scatte | tered Sites | AMP 10 | 2 |
|--|----------------|-------------|--------|---|
|--|----------------|-------------|--------|---|

Hildebrandt (HP), Forrest, Hoyt
 AMP 103

LaRoy Froh (LRF) & Scattered Sites
 AMP 111

South Washington (SWP) & Scattered Sites AMP 112



Discussion Items:

Other Items: Doug Fleming's Contract

- 4. Executive Director's Comments.
- 5. President's Comments
- 6. Public Comment limit 3 minutes per person.
- 7. Adjournment.



# Minutes of the April 24, 2019

Commissioner Robinson called the meeting to order at 5:46 p.m. Mr. Fleming, called the roll.

**PRESENT AT ROLL CALL**: Commissioners Ryan Robinson, Rhett Huyck, Don Sober, Emma Henry and Loria Hall - absent.

## STAFF:

Marcus Hardy Marshall Brice Douglas Fleming Marcel Jackson Kim Shirey Andrea Bailey

Dawn Allman

## Guests:

See List

Commissioner Sober moved and Commissioner Huyck seconded a motion to approve the minutes of the March 28, 2019 commission meeting. **The Motion was approved by all members present.** 

# Written Informational Reports were provided as follows:

Finance Report - March 2019 - Dawn Allman

Mrs. Allman provided a brief overview of the March 2019 Finance Reports. Dawn also discussed the new sheet of financial ratios.

There were issues with the amount of Operating Subsidy and HCV income received. Dawn sent requests to HUD for explanations but has not received a reply before the Board meeting. Commissioner Robinson asked Dawn to send any HUD explanations back to the Board once received.

Commissioner Robinson asked that Dawn explain the OPEB payment made in April that will show in next month's Board meeting packet.

Housing Choice Voucher (HCV) Report – March 2019

Kim Shirey provided a brief overview of the March 2019 HCV Reports.

HCV gave 17 families vouchers at the first orientation meeting.



Kim gave a short explanation of the VASH program. We now have 162 VASH vouchers. HCV housed 145 veterans and 10 others are shopping for housing. The veterans must be honorably discharged and be receiving medical care through the VA. The VA determines eligibility.

Asset Management Report - March 2019

Mt. Vernon (MVP) & Scattered Sites, AMP 102 – Marcel Jackson, MVP had an occupancy rate of 94% at the end of March. There was four (4) move-in, two (2) move -outs and zero (0) transfers. There were 11 open work orders.

The current occupancy rate is 95%. There are 11 vacancies, five (5) market ready. There are 47 open work orders. Average work order is 25 days old. Maintenance has been helping LaRoy Froh get their work orders completed.

Hildebrandt (HP) & Scattered Sites, AMP 103 – Andrea Baily, HP had an occupancy rate of 99% at the end of March. There were four (4) move-ins, two (2) move-outs and zero (0) transfers. There were 42 open work orders.

The current occupancy rate is 98%. There are 42 open work orders. Average work order is 45 days old. HP is ready to start the summer feeding program.

LaRoy Froh (LRF) & Scattered Sites, AMP 111 – Marshall Brice, LRF had an occupancy rate of 99% at the end of March. There was one (1) move-in, zero (0) move-outs and two (2) transfers. There were 52 open work orders.

The current occupancy rate is 99%. We are working down the number of work orders with 68 open.

**So.** Washington (SWP) & Scattered Sites, AMP 112 – Marcus Hardy, SWP had an occupancy rate of 98% at the end of March. There were three (3) move-ins, five (5) move-out and zero (0) transfers. There were 89 open work orders.

The current occupancy rate is 99%. There were two (2) vacancies. 81 work orders that are open. Average work order time is 77 days. All cables are run for security

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## cameras to be added.

Commissioner Henry asked if there was a plan to fix the plumbing issues at South Washington. Marcus explained that the plumbing is behind concrete walls making correction difficult. It is expected that this issue would be resolved as part of RAD.

Action Items: None

**Discussion Items**: None

# **Executive Director's Comments:**

## Activities

- Davis-Bacon HUD came in to train COCC and LIPH staff.
- Rent Calc.

# Capital improvements

- Security Cameras starting with South Washington and then the other sites, we are working on determining resolutions to power source issues and may have to change the plan to some extent.
- Kitchen/Bath First Contracting won the bid. We will prioritize the kitchens at each site.
- Elevator We had approved a contractor for South Washington. We found out the contractor is disbarred so we are moving to a second contractor.
- Reo Road Renovations

## Staff Changes

- Dawn Allman resignation 2-week notice as of Monday. We have an accounting person who will step in to do maintenance as well as Dickey May. We will be looking for the right person for this position. The position has been posted.
- Maintenance opening LRF We are struggling to find qualified applicants.

# Major Activities

- Site visits to LHC properties
- Staff Meeting LIPH
- Transfer to Box
- Budget development 2019 working on making the staff more responsible for the budget
- Annual Plan revisions 2019



- RAD planning working with CCA on all requests and are tracked as completed in a spreadsheet
- Board Emails added an email address for each Board member
- Conflict of Interest forms all Board members and staff need to complete, staff completed at our last all staff meeting
- Maintenance and snow contract
- Parking lot at COCC repairs this is necessary since we rent out spaces in our lots
- Meeting with City of Lansing on coordinating more fully for our summer activities

Commissioner Robinson asked for a timeline for application to RAD. We need two resident meetings before we go forward. CCA is still gathering data for our pre-scoring. Doug is meeting with CCA in Baltimore in June. We want to submit our application in October.

Commissioner Henry asked some questions on RAD. Mr. Fleming answered the items as needed. South Washington is in an opportunity zone.

### President's Comments:

- Doug's contract The initial contract was effective 09/04/18 for 4 months. Doug
  is interested in staying longer. Ryan Robinson would like to offer a 12-month
  contract and give some overlap when the new person comes on board. The
  Board would start the search to meet these deadlines. The contract would not be
  auto-renewing but would give the option to extend as needed. Ryan will put it on
  next month's Board meeting agenda for review on the contract draft.
- Commissioner Robinson would like to create a separate support services contract where Doug repays us for non-LHC work that he does within LHC using LHC's resources. This would include space and material resources.
   Commissioner Robinson and Mr. Fleming does not want any look of impropriety. The contract draft will be put on next month's agenda.
- Commissioner Robinson asked the Asset Managers to please include notices for site events to the Board. He is planning monthly site visits and will attend city council meetings when he can.



- Commissioner Robinson gave out a spreadsheet of PHAS and REAC scores for the last four years as well as a packet explaining the PHAS scores.
- Commissioner Robinson also gave out a document on the RAD Revolution.
- Commissioner Robinson thanked Dawn for her time with LHC.

Public Comment: limit 3 minutes per person – none

# Other Business:

All Board Members to sign the Conflict of Interest Disclosure Form – Please sign these before you leave.

Adjournment: The meeting was adjourned at 6:50 p.m.

Date 5-21-/9

Ryan Robinson, Chair

Doug Fleming, Acting Secretary



419 Cherry Lansing, MI 48933 Telephone: (517) 487-6550 Fax: (517) 487-6977

May 21, 2019

Lansing Housing Commission 419 Cherry St. Lansing, Michigan 48933

## HONORABLE MEMBERS IN SESSION:

# SUBJECT:

Approval of LHC's Revised Procurement Policy- Resolution No. 1311

## RECOMMENDATION:

Staff recommends adoption of Resolution No.1311, which authorizes Douglas E. Fleming, acting in his capacity as Executive Director, to implement the attached Revised Procurement Policy.

## **CONTACT PERSON:**

Douglas E. Fleming Executive Director 517.372.7996

## SUMMARY:

Approval of this resolution provides direction on the implementation of Lansing Housing Commission's ("LHC's") revised Procurement Policy.

## **BACKGROUND:**

LHC staff reviewed current 2 CFR 200.317-326 policy, with NAHRO and Procurement Standards instructor Jim Ingles for guidance on how to revise its Procurement Policy to ensure it was updated to represent current best practices and compliant with HUD requirements. As a result of this collaboration the attached revised policy achieves this goal.

LHC policy currently breaks down procurement purchases as follows:

 1. Petty Cash
 \$0-100

 2. Micro Purchase
 \$101-3000

 3. Small Purchase
 \$3001-99,999

 4. RFP/Board approval
 \$100,000 and up

HUD recently revised their procurement threshold to \$250,000 for PHA's to complete a Request for Proposal (RFP) and then need board approval. This resolution requests we

move LHC policy to \$250,000 for mandatory RFP process and board approval. The resolution also requests that we move the Micro purchase threshold to \$10,000 and adjust the Small Purchase limits to fit within these new requirements.

The new policy would be as follows:

| 1. | Petty Cash   | \$0-100 |
|----|--------------|---------|
|    | 1 City Casii | ΨΟΙΟΟ   |

Micro Purchase \$101-10,000
 Small Purchase \$10.001-249.999

4. Board Approval \$150,000

5. RFP \$250,000 and up

Staff training to review this policy is scheduled June 12, 2019. As such, staff will be immediately prepared to implement this policy.

# FINANCIAL CONSIDERATION:

There are not financial considerations.

# **POLICY CONSIDERATIONS:**

One of the major governance responsibilities of the Board is to set policy for LHC. Staff compliments the Board's governance responsibility by periodically reviewing and updating policies for review and approval by the Board. Approval of this policy is consistent with the Board's responsibility to exercise that governance responsibility.

Respectfully Submitted

Douglas E Fleming,

Secretary to the Board Lansing Housing Commission



## Resolution No. 1311

Adopted by the Lansing Housing Commission

May 21, 2019

# BE IT RESOLVED BY THE LANSING HOUSING COMMISSION:

Douglas E. Fleming, in his capacity as Executive Director or his designee, is authorized to implement and administer Lansing Housing Commission's reviewed updated Procurement Policy.

Ryan Robinson, Chair

| /eas                         |
|------------------------------|
| Nays                         |
| Abstentions                  |
| Attest 1 Secretary Secretary |
| For Clerks Use Only          |

Resolution No: 1311 Date Adopted: 5/21/2019



419 Cherry Lansing, MI 48933 Telephone: (517) 487-6550 Fax: (517) 487-6977

May 21, 2019

Lansing Housing Commission 419 Cherry St. Lansing, Michigan 48933

## HONORABLE MEMBERS IN SESSION:

## SUBJECT:

Approval to execute a Contract between First Contracting and Lansing Housing Commission (LHC) for the Kitchen and Bath Renovations - Resolution No.1312

## RECOMMENDATION:

Staff recommends approval of Resolution No.1312, which authorizes Douglas E. Fleming acting in his capacity as Executive Director of LHC to enter into a contract with First Contracting for the Kitchen and Bath Renovations at LaRoy Froh, S. Washington, Mt Vernon Park and Hildebrandt Park.

## **CONTACT PERSON:**

Douglas E. Fleming Executive Director (517) 372-7996

#### SUMMARY:

Authorization of this Resolution constitutes the Commission's formal approval of a contract of \$280,000 to renovate kitchen and baths at each LHC amp.

## **BACKGROUND:**

Capital funds were allocated for 2019 to complete kitchen and bathroom renovations at each of the LHC amps. An architect was used in the process and a qualifying RFP was issued. The winning bid was submitted by First Contracting of Ovid, MI. The individual amp allocations were \$70,000 each for Mt. Vernon, Hildebrandt, LaRoy Froh and South Washington. Each asset manager will determine the specific addresses/units of the renovations and their decision will be based on greatest need.

# **FINANCIAL CONSIDERATION:**

Contractor Name: First Contracting

Amount: \$280,000

# **POLICY CONSIDERATIONS:**

The recommended action is in compliance with applicable HUD Procurement Regulations and LHC's Procurement Policy.

Respectfully Submitted,

Douglas E. Fleming, Secretary to the Board

Lansing Housing Commission



# Resolution No. 1312

Adopted by the Lansing Housing Commission

May 21, 2019

# BE IT RESOLVED BY THE LANSING HOUSING COMMISSION:

Douglas E. Fleming, in his capacity as Executive Director or his designee, is authorized to enter into a contract between Lansing Housing Commission and First Contracting for Kitchen and Bath Renovations at Hildebrandt, LaRoy Froh, Mt Vernon and S Washington.

The contract amount is \$280,000 to renovate kitchen and baths at each LHC amp.

Ryan Robinson, Chair

Yeas \_\_\_\_\_
Nays \_\_\_\_
Abstentions\_\_\_\_

Attest \_\_\_\_\_
Secretary \_\_\_\_\_
For Clerks Use Only

Resolution No: <u>1312</u> Date Adopted: 5/21/2019

# Lansing Housing Commission Summary Results for APRIL FY2019

| Description                              | MT Vernon   | Hildebrandt | LaRoy Froh  | So Washington | LIPH Total   | COCC         | HCV          |
|--|-------------|-------------|-------------|---------------|--------------|--------------|--------------|
| REVENUE:                                 |             |             |             |               |              |              |              |
| Total Revenue Variance - Fav (Unfav)     | 3,964       | 8,097       | (2,314)     | 3,788         | 13,536       | 4,096        | 81,774       |
| Tenant Revenue Variance                  | 1,772       | 7,289       | (1,283)     | 2,552         | 10,330       | 1-1          | -            |
| HUD Revenue Variance                     | (890)       | (2,163)     | (2,407)     | (1,482)       | (6,942)      | 2,936        | 80,383       |
| Capital Fund Income                      | 875         | 875         | 875         | 875           | 3,500        | -            | -            |
| Other Income                             | 2,207       | 2,097       | 501         | 1,843         | 6,648        | 1,160        | 1,391        |
| Other                                    |             | -           | -           | -             |              | -            | 0            |
| Budgeted Revenue                         | 107,373     | 129,082     | 116,812     | 84,751        | 438,017      | 64,295       | 887,403      |
| % Variance fav (unfav)                   | 4%          | 6%          | -2%         | 4%            | 3%           | 6%           | 9%           |
|  |             |             |             |               |              |              |              |
| EXPENSES:                                |             |             |             |               |              |              |              |
| Total Expense Variance Unfav (Fav)       | 30,561      | 37,554      | 30,872      | 28,615        | 127,601      | 14           | 110,112      |
| Contributing Factors:                    |             |             |             |               |              |              |              |
| MERS Contribution Special                |             |             |             |               | -            |              |              |
| Adjusted Expense Variance                | 30,561      | 37,554      | 30,872      | 28,615        | 127,601      | 14           | 110,112      |
| -Over spend (Under spend)                |             |             |             |               |              |              |              |
| Salary Expenses                          | (4,389)     | (2,560)     | (6,175)     | (5,320)       | (18,444)     | (14,497)     | (1,587)      |
| Employee Benefit Expenses                | 14,109      | 10,052      | 8,841       | 12,646        | 45,648       | (2,475)      | 483          |
| Utilities                                | 9,280       | 5,487       | 6,199       | 7,321         | 28,288       | 977          | 102          |
| Write-offs                               | 2,578       | 369         | 1,669       | 434           | 5,050        | -            | -            |
| Legal                                    | 79          | 49          | 723         | (534)         | 317          | 5,791        | -            |
| Professional Services                    | 992         | 550         | 75          | 504           | 2,122        | 4,084        | (765)        |
| Administrative Services                  | -           | -           | -           | -             | -            | 12           | 22           |
| Insurance                                | 709         | 125         | 1,429       | 1,843         | 4,107        | 167          | 1,045        |
| Sundry/Postage/Office Supplies           | 24          | (30)        | (192)       | 2,142         | 1,945        | (421)        | 437          |
| Management Fee                           | 206         | 649         | 579         | 255           | 1,689        |              | 1,238        |
| HAP Expense                              |             |             |             |               | -            |              | 110,803      |
| Inspections                              | 845         | (135)       | 2,508       |               | 3,218        | 1.5          | (6,000)      |
| Maintenance Costs                        | 2,843       | 19,087      | (2,663)     | 7,493         | 26,760       | 1,135        | (215)        |
| Maintenance Contract - Unit Turns        | 3,925       | 3,139       | 15,643      | 1,760         | 24,467       |              | -            |
| Other                                    | (643)       | 772         | 2,235       | 71            | 2,435        | 5,254        | 4,572        |
| Budgeted Expense                         | 88,222      | 106,709     | 109,658     | 91,156        | 395,745      | 55,535       | 873,972      |
| % Variance fav (unfav)                   | -35%        | -35%        | -28%        | -31%          | -32%         | 0%           | -13%         |
|  |             |             |             |               |              |              |              |
| <u>Curr</u> Mo. Actual Net Income (Loss) | \$ (7,446)  | \$ (7,084)  | \$ (26,032) | \$ (31,232)   | \$ (71,794)  | \$ 12,843    | \$ (14,907)  |
| YTD Actual Net Income (Loss) Net of CWIP | \$ (42,522) | \$ 183,298  | \$ (97,690) | \$ 123,584    | \$ 166,669   | \$ 350,484   | \$ (272,803) |
| Prior YR YTD Net Income (Loss)           | \$ 89,083   | \$ 140,976  | \$ 76,056   | \$ 41,641     | \$ 347,756   | \$ 286,100   | \$ (511,328) |
| Cash Balance - April                     | \$ 504,316  | \$ 572,962  | \$ 693,766  | \$ 517,780    | \$ 2,288,824 | \$ 1,049,218 | \$ 727,214   |
| Cash Balance - March                     | \$ 487,868  | \$ 564,080  | \$ 696,279  | \$ 530,589    | \$ 2,278,816 | \$ 1,095,669 | \$ 661,524   |
| Cash Balance - February                  | \$ 469,630  | \$ 518,483  | \$ 670,867  | \$ 517,109    |              | \$ 1,069,927 | \$ 685,019   |

## **LIPH Program**

#### Revenue Variance

Revenue was 3% above budget for the month of April

#### **Expense Variance**

Expenses were \$128K or 32% above budget

Key expense factors -

Benefit Expense was \$46K above budget - Pension payments

Utilities were \$28K above budget - weather related/budget calculations

Write offs were \$5K above budget - Part of a strategic effort to clean these up

Insurance Expense were \$4K above budget - incorrectly budgeted

Maintenance Costs were \$27K above budget - plumbing at HP

Maintenance Costs - Unit Turns were \$24K above budget

|          | Expense Variance |         |            |  |  |  |  |  |
|----------|------------------|---------|------------|--|--|--|--|--|
| AMP      | Bgt              | Act     | Fav(Unfav) |  |  |  |  |  |
| MVP      | 88,222           | 118,782 | (30,561)   |  |  |  |  |  |
| HP       | 106,709          | 144,263 | (37,554)   |  |  |  |  |  |
| LRF      | 109,658          | 140,530 | (30,872)   |  |  |  |  |  |
| SWP      | 91,156           | 119,771 | (28,615)   |  |  |  |  |  |
| Total    | 395,745          | 523,347 | (127,601)  |  |  |  |  |  |
|          |                  |         | -32%       |  |  |  |  |  |
| Less: CA | P MGT            |         |            |  |  |  |  |  |
|          | 0                |         |            |  |  |  |  |  |
|          | 395,745          | 523,347 | (127,601)  |  |  |  |  |  |
| Without  | BLI 1410         |         | -32%       |  |  |  |  |  |

#### Net Income Variance

Net Income - Budget vs Actual

| <b>AMP</b> | Bgt             | Act      | Fav (unfav)  | BLI 1406 |
|------------|-----------------|----------|--------------|----------|
| MVP        | 19,151          | (7,446)  | (26,596)     | (=)      |
| HP         | 22,372          | (7,084)  | (29,457)     |          |
| LRF        | 7,154           | (26,032) | (33,186)     | -        |
| SWP        | (6,405)         | (31,232) | (24,827)     | <u> </u> |
| Total      | \$<br>42,272 \$ | (71,794) | \$ (114,066) | \$ -     |

#### COCC

#### Revenue Variance

Revenue was \$4K or 6% above budget

HUD Revenue was \$3K above budget

#### **Expense Variance**

Expenses were consistent with budget

Salary and benefit expense is below budget yet offset by higher professional fees Legal expenses surrounding union negotiations

| Expense Variance |        |        |            |  |  |
|------------------|--------|--------|------------|--|--|
| Comp             | Bgt    | Act    | Fav(Unfav) |  |  |
| cocc             | 55,535 | 55,548 | (14)       |  |  |
|                  |        |        | 0%         |  |  |

#### Net Income Variance

Net Income - Budget vs Actual

| Comp | Bgt   | Act    | Fav (unfav) |
|------|-------|--------|-------------|
| COCC | 8.760 | 12.843 | 4.082       |

## **HCV Program**

#### Revenue Variance

Revenue was \$81K or 9% above budget

Program Income was \$74K above budget- increased vouchers Admin Fee Income was \$6K above budget - increased vouchers

#### **Expense Variance**

Expenses were \$110K or 13% above budget

HAP expenses were \$111k above budget - increased vouchers

| Expense Variance |         |            |  |  |  |  |
|------------------|---------|------------|--|--|--|--|
| Bgt              | Act     | Fav(Unfav) |  |  |  |  |
| 873,972          | 984,084 | (110,112)  |  |  |  |  |
|                  |         | -13%       |  |  |  |  |
|                  | Bgt     | Bgt Act    |  |  |  |  |

### Net Income Variance

| Comp       | Bgt    | Act      | Fav (unfav) |
|------------|--------|----------|-------------|
| 80xx       | 13,431 |          | (13,431)    |
| Admin 8001 |        | 13,886   | 13,886      |
| Prgm 8002  |        | (28,793) | (28,793)    |
| Total      | 13,431 | (14,907) | (28,338)    |

## **April Ratios**

|                          | HCV Ratios    |     |      | Prior Months |        |  |
|--------------------------|---------------|-----|------|--------------|--------|--|
| Number of Vouchers Used  | 1,802         | 02, | 3/19 | \$           | 514.53 |  |
| HCV 8002 Expenses        | \$ 915,746.52 |     | 2/19 | \$           | 506.09 |  |
| Average Cost Per Voucher | \$ 508.18     |     | 1/19 | \$           | 507.80 |  |

|  |    |            |    | LIPH Ratios | <br>             |    |               |            | Pr    | ior M | lonths |
|--|----|------------|----|-------------|------------------|----|---------------|------------|-------|-------|--------|
| Year-to-Date Occupancy Rate              |    | Mt. Vernon |    | Hildebrandt | LaRoy Froh       | 9  | 5. Washington | Total      |       |       |        |
| YTD Average Number of Units Leased       |    | 193        |    | 215         | 196              |    | 192           | 796        | 03/19 |       | 95.9   |
| Number of Possible Units                 |    | 202        |    | 220         | 210              |    | 198           | 830        | 02/19 |       | 95.    |
| Year-to-Date Occupancy Rate              |    | 95.5%      |    | 97.7%       | 93.3%            |    | 97.0%         | 95.9%      | 01/19 |       | 95.8   |
| Average Revenue Per Occupied Unit        |    |            |    |             |                  |    |               |            | 03/19 | \$    | 561.8  |
| Total LIPH Revenue                       | \$ | 111,336.80 | \$ | 137,179.06  | \$<br>114,497.87 | \$ | 88,539.13 \$  | 451,552.86 | 02/19 | \$    | 572.9  |
| Average Revenue Per Occupied Unit        | \$ | 576.87     | \$ | 638.04      | \$<br>584.17     | \$ | 461.14 \$     | 567.28     | 01/19 | \$    | 578.0  |
| Average Tenant Revenue Per Occupied Unit |    |            |    |             |                  |    |               |            | 03/19 | \$    | 161.7  |
| Total Tenant Revenue                     | \$ | 31,684.65  | \$ | 41,791.00   | \$<br>29,466.00  | \$ | 32,114.00 \$  | 135,055.65 | 02/19 | \$    | 170.9  |
| Average Tenant Revenue Per Occupied Unit | \$ | 164.17     | \$ | 194.38      | \$<br>150.34     | \$ | 167.26 \$     | 169.67     | 01/19 | \$    | 173.3  |
| Average Cost Per Occupied Unit           |    |            |    |             |                  |    |               |            | 03/19 | \$    | 661.8  |
| YTD Average Monthly Expenses             | \$ | 132,836.04 | \$ | 134,873.80  | \$<br>144,080.57 | \$ | 114,721.88 \$ | 526,512.29 | 02/19 | \$    | 688.9  |
| Average Cost Per Occupied Unit           | ~  | 688.27     | ~  | 627.32      | \$<br>735.10     | Ś  | 597.51 \$     | 661.45     | 01/19 | Ś     | 700.3  |

|   |    |              |    | Company Ratio | os |              | <br>               |      |              |                  |
|---|----|--------------|----|---------------|----|--------------|--------------------|------|--------------|------------------|
| Operating Reserves                            |    | Mt. Vernon   |    | Hildebrandt   |    | LaRoy Froh   | S. Washington      |      | cocc         | HCV Admin        |
| Bank Account Balance                          | \$ | 504,316.44   | \$ | 572,961.77    | \$ | 693,766.39   | \$<br>517,779.73   | \$ 1 | 1,049,217.61 | \$<br>513,905.50 |
| YTD Expenses                                  | \$ | 1,328,360.39 | \$ | 1,348,738.03  | \$ | 1,440,805.73 | \$<br>1,147,218.76 | \$   | 559,974.24   | \$<br>762,538.50 |
| Number of Months                              |    | 10           |    | 10            |    | 10           | 10                 |      | 10           | 10               |
| Average Monthly Expenses                      | \$ | 132,836.04   | \$ | 134,873.80    | \$ | 144,080.57   | \$<br>114,721.88   | \$   | 55,997.42    | \$<br>76,253.85  |
| Number of Months of Operating Reserves (would |    |              |    |               |    |              |                    |      |              |                  |
| like to have 4 months of operating reserves)  | _  | 3.80         | _  | 4.25          |    | 4.82         | <br>4.51           |      | 18.74        | <br>6.74         |
| Prior Months                                  |    |              |    |               |    |              | <br>               |      | <u></u>      |                  |
| 03/19   |    | 3.63         |    | 4.21          |    | 4.82         | 4.65               |      | 19.55        | 6.35             |
| 02/19   |    | 3.37         |    | 3.74          |    | 4.44         | 4.35               |      | 18.64        | 5.94             |
| 06/18   |    | 5.25         |    | 3.43          |    | 6.79         | 4.34               |      | 17.43        | 12.09            |

|   | Y  | TD Amount | Y  | ΓD Budget | YT | D Variance | Pri | or YTD Actual | Anı | nual Budget | emaining<br>Budget |
|---|----|-----------|----|-----------|----|------------|-----|---------------|-----|-------------|--------------------|
| Tenant Rental Revenue                         | \$ | 304,673   | \$ | 295,610   | \$ | 9,063      | \$  | 289,213       | \$  | 354,732     | \$<br>59,122       |
| Tenant Revenue - Other                        |    | 38,324    |    | 26,600    |    | 11,724     |     | 24,848        |     | 31,920      | <br>5,320          |
| Total Tenant Revenue                          | \$ | 342,997   | \$ | 322,210   | \$ | 20,787     | \$  | 314,060       | \$  | 386,652     | \$<br>64,442       |
| HUD PHA Operating Grants                      |    | 781,258   |    | 751,388   |    | 29,871     |     | 731,268       |     | 901,665     | 150,278            |
| CFP Operational Income                        |    | 155,318   |    | 35,000    |    | 120,318    |     | 108,969       |     | 35,000      | -                  |
| Fraud Recovery and Other                      |    | 6,266     |    | 4,819     |    | 1,447      |     | 10,045        |     | 6,408       | 1,589              |
| Total Operating Revenue                       | \$ | 1,285,838 | \$ | 1,113,416 | \$ | 172,422    | \$  | 1,164,341     | \$  | 1,329,725   | \$<br>216,309      |
|   |    |           |    |           |    |            |     |               |     |             |                    |
| Administrative Salaries                       | \$ | 74,631    | \$ | 72,253    | \$ | 2,379      | \$  | 73,259        | \$  | 85,390      | \$<br>13,137       |
| Auditing Fees                                 |    | 5,000     |    | 5,000     |    | -          |     | 5,000         |     | 5,000       | -                  |
| Management Fees                               |    | 150,143   |    | 95,390    |    | 54,753     |     | 129,633       |     | 114,468     | 19,078             |
| Bookkeeping Fees                              |    | 14,493    |    | 14,550    |    | (57)       |     | 14,620        |     | 17,460      | 2,910              |
| Employee Benefits Contributions - Admin       |    | 23,895    |    | 23,488    |    | 407        |     | 30,036        |     | 28,085      | 4,597              |
| Office Expenses                               |    | 22,666    |    | 46,526    |    | (23,860)   |     | 32,561        |     | 53,658      | 7,132              |
| Legal   |    | 18,625    |    | 18,340    |    | 285        |     | 16,144        |     | 21,140      | 2,800              |
| Travel  |    | 807       |    | 650       |    | 157        |     | 433           |     | 780         | 130                |
| Other   |    | 1,710     |    | 14,700    |    | (12,990)   |     | 7,773         |     | 18,000      | 3,300              |
| Tenant Services - Other                       |    | 18,044    |    | -         |    | 18,044     |     | 17,100        |     | -           | -                  |
| Water   |    | 72,163    |    | 74,177    |    | (2,014)    |     | 77,398        |     | 91,281      | 17,104             |
| Electricity                                   |    | 35,859    |    | 30,897    |    | 4,962      |     | 36,415        |     | 35,455      | 4,559              |
| Gas   |    | 45,781    |    | 33,500    |    | 12,281     |     | 46,623        |     | 39,500      | 6,000              |
| Other Utilities Expense                       |    | 6,656     |    | 5,950     |    | 706        |     | 5,675         |     | 6,050       | 100                |
| Ordinary Maintenance and Operations - Labor   |    | 74,452    |    | 126,971   |    | (52,519)   |     | 65,892        |     | 150,056     | 23,086             |
| Ordinary Maintenance and Operations - Materia | al | 110,742   |    | 57,900    |    | 52,842     |     | 55,928        |     | 67,500      | 9,600              |
| Ordinary Maintenance and Operations - Contra  | C  | 445,780   |    | 229,685   |    | 216,095    |     | 300,199       |     | 260,165     | 30,480             |
| Employee Benefits Contributions - Ordinary    |    | 56,657    |    | 70,359    |    | (13,701)   |     | 39,655        |     | 84,254      | 13,895             |
| Protective Services - Other Contract Costs    |    | 1,975     |    | 2,000     |    | (25)       |     | 1,935         |     | 2,400       | 400                |
| Property Insurance                            |    | 41,070    |    | 37,760    |    | 3,310      |     | 35,954        |     | 45,312      | 7,552              |
| Liability Insurance                           |    | 15,057    |    | 12,670    |    | 2,387      |     | 12,306        |     | 15,204      | 2,534              |
| Workers Compensation                          |    | 1,082     |    | 2,480     |    | (1,398)    |     | 2,577         |     | 2,976       | 496                |
| All Other Insurance                           |    | 1,751     |    | 1,860     |    | (109)      |     | 3,156         |     | 2,232       | 372                |
| Other General Expenses                        |    | 35,057    |    | -         |    | 35,057     |     | 30,785        |     | -           | -                  |
| Compensated Absences                          |    | -         |    | -         |    | -          |     | -             |     | -           | -                  |
| Payment in Lieu of Taxes                      |    | 12,347    |    | 15,124    |    | (2,776)    |     | 12,301        |     | 18,154      | 3,030              |
| Bad debt - Tenant Rents                       |    | 27,398    |    | 5,800     |    | 21,598     |     | 6,278         |     | 6,960       | 1,160              |
| Interest Expense                              |    | 14,517    |    | 14,508    |    | 10         |     | 15,620        |     | 17,293      | 2,785              |
| Total Operating Expenses                      | \$ | 1,328,360 | \$ | 1,012,536 | \$ | 315,824    | \$  | 1,075,259     | \$  | 1,188,772   | \$<br>176,236      |
| Net Income (Loss)                             | \$ | (42,522)  | \$ | 100,880   | \$ | (143,402)  | \$  | 89,083        | \$  | 140,953     | \$<br>40,072       |

Lansing Housing Commission Budget vs. Actual Hildebrandt For the Period Ending April 30, 2019

|   | YTI | D Amount      | Y  | TD Budget     | YTE | ) Variance     | P  | rior YTD Actual | Anı | nual Budget   | emaining<br>Budget |
|---|-----|---------------|----|---------------|-----|----------------|----|-----------------|-----|---------------|--------------------|
| Tenant Rental Revenue                         | \$  | 381,879       | \$ | 345,020       | \$  | 36,859         | \$ | 336,075         | \$  | 414,024       | \$<br>69,004       |
| Tenant Revenue - Other                        |     | 28,254        |    | 17,015        |     | 11,239         |    | 28,931          |     | 20,015        | <br>3,000          |
| Total Tenant Revenue                          | \$  | 410,133       | \$ | 362,035       | _\$ | 48,098         | \$ | 365,007         | \$  | 434,039       | \$<br>72,004       |
| HUD PHA Operating Grants                      |     | 966,239       |    | 930,686       |     | 35,552         |    | 964,334         |     | 1,116,824     | 186,137            |
| CFP Operational Income                        |     | 149,615       |    | 35,000        |     | 114,615        |    | 111,785         |     | 35,000        | -                  |
| Fraud Recovery and Other                      |     | 6,050         |    | 4,799         |     | 1,251          |    | 4,575           |     | 6,384         | 1,585              |
| Total Operating Revenue                       | \$  | 1,532,036     | \$ | 1,332,520     | \$  | 199,516        | \$ | 1,445,701       | \$  | 1,592,246     | \$<br>259,726      |
|   |     |               |    |               | _   |                |    |                 |     |               |                    |
| Administrative Salaries                       | \$  | 67,151        | \$ | 71,099        | \$  | (3,949)        | \$ | 71,002          | \$  | 84,026        | \$<br>12,927       |
| Auditing Fees                                 |     | 5,000         |    | 5,000         |     | -              |    | 5,000           |     | 5,000         | -                  |
| Management Fees                               |     | 165,763       |    | 104,732       |     | 61,031         |    | 141,448         |     | 125,679       | 20,946             |
| Bookkeeping Fees                              |     | 16,158        |    | 15,975        |     | 183            |    | 15,993          |     | 19,170        | 3,195              |
| Employee Benefits Contributions - Admin       |     | 26,858        |    | 35,237        |     | (8,379)        |    | 32,441          |     | 42,186        | 6,949              |
| Office Expenses                               |     | 27,982        |    | 28,891        |     | (909)          |    | 32,711          |     | 34,314        | 5,423              |
| Legal<br>Travel                               |     | 20,817<br>410 |    | 16,460<br>800 |     | 4,357<br>(390) |    | 20,100<br>586   |     | 20,160<br>960 | 3,700<br>160       |
| Other   |     | 544           |    | 1.820         |     | (390)          |    | 10.677          |     | 2.220         | 400                |
| Tenant Services - Other                       |     | 19,617        |    | 17,400        |     | 2,217          |    | 19,285          |     | 21,100        | 3,700              |
| Water   |     | 86.883        |    | 82,700        |     | 4,183          |    | 83,374          |     | 98,700        | 16,000             |
| Electricity                                   |     | 26,167        |    | 25,700        |     | 467            |    | 29,341          |     | 30,200        | 4,500              |
| Gas   |     | 43,005        |    | 50,300        |     | (7,295)        |    | 43,410          |     | 55,500        | 5,200              |
| Other Utilities Expense                       |     | 75,005        |    | 6,590         |     | (6,590)        |    |                 |     | 6,590         | 3,200              |
| Ordinary Maintenance and Operations - Labor   |     | 63,035        |    | 121,116       |     | (58,081)       |    | 65.396          |     | 143,228       | 22.112             |
| Ordinary Maintenance and Operations - Materia |     | 57,910        |    | 52,650        |     | 5,260          |    | 40,171          |     | 64,200        | 11,550             |
| Ordinary Maintenance and Operations - Contrac |     | 525,712       |    | 342,585       |     | 183,127        |    | 508,595         |     | 405,535       | 62,950             |
| Employee Benefits Contributions - Ordinary    |     | 49,064        |    | 55,340        |     | (6,275)        |    | 37,729          |     | 66,246        | 10,906             |
| Protective Services - Other Contract Costs    |     | 3,207         |    | 3,000         |     | 207            |    | 3,172           |     | 3,600         | 600                |
| Property Insurance                            |     | 36,507        |    | 39,500        |     | (2,993)        |    | 37,482          |     | 47,400        | 7,900              |
| Liability Insurance                           |     | 12,270        |    | 10,320        |     | 1,950          |    | 10,084          |     | 12,384        | 2,064              |
| Workers Compensation                          |     | 1,178         |    | 1,640         |     | (462)          |    | 2,131           |     | 1,968         | 328                |
| All Other Insurance                           |     | 1,645         |    | 1,660         |     | (16)           |    | 2,895           |     | 1,992         | 332                |
| Other General Expenses                        |     | 37,804        |    | 18,998        |     | 18,806         |    | 33,448          |     | 22,255        | 3,257              |
| Compensated Absences                          |     |               |    | -             |     |                |    |                 |     | -             | -                  |
| Payment in Lieu of Taxes                      |     | 22,710        |    | 17,732        |     | 4,978          |    | 17,579          |     | 21,882        | 4,150              |
| Bad debt - Tenant Rents                       |     | 7,147         |    | 9,000         |     | (1,853)        |    | 14,643          |     | 10,800        | 1,800              |
| Interest Expense                              |     | 24,196        |    | 24,179        |     | 16             |    | 26,034          |     | 28,821        | 4,642              |
| Total Operating Expenses                      | \$  | 1,348,738     | \$ | 1,160,424     | \$  | 188,314        | \$ | 1,304,725       | \$  | 1,376,116     | \$<br>215,692      |
| Net Income (Loss)                             | \$  | 183,298       | \$ | 172,095       | \$  | 11,203         | \$ | 140,976         | \$  | 216,130       | \$<br>44,035       |

Lansing Housing Commission Budget vs. Actual LaRoy Froh For the Period Ending April 30, 2019

|  | Y  | TD Amount    | Y  | TD Budget     | YT | D Variance     | Pı | ior YTD Actual | An | nual Budget   | temaining<br>Budget |
|--|----|--------------|----|---------------|----|----------------|----|----------------|----|---------------|---------------------|
| Tenant Rental Revenue                          | \$ | 294,197      | \$ | 307,490       | \$ | (13,293)       | \$ | 316,961        | \$ | 368,988       | \$<br>61,498        |
| Tenant Revenue - Other                         |    | 22,793       |    | 23,700        |    | (907)          |    | 29,364         |    | 28,440        | 4,740               |
| Total Tenant Revenue                           | \$ | 316,990      | \$ | 331,190       | \$ | (14,200)       | \$ | 346,324        | \$ | 397,428       | \$<br>66,238        |
| HUD PHA Operating Grants                       |    | 866,818      |    | 836,735       |    | 30,083         |    | 859,486        |    | 1,004,082     | 167,347             |
| CFP Operational Income                         |    | 154,615      |    | 35,000        |    | 119,615        |    | 111,785        |    | 35,000        | -                   |
| Fraud Recovery and Other                       |    | 4,692        |    | 4,879         |    | (186)          |    | 5,475          |    | 6,480         | 1,601               |
| Total Operating Revenue                        | \$ | 1,343,115    | \$ | 1,207,804     | \$ | 135,311        | \$ | 1,323,070      | \$ | 1,442,990     | \$<br>235,186       |
|  |    |              |    |               |    |                |    |                |    |               |                     |
| Administrative Salaries                        | \$ | 71,370       | \$ | 79,422        | \$ | (8,052)        | \$ | 33,734         | \$ | 93,863        | \$<br>14,440        |
| Auditing Fees                                  |    | 5,000        |    | 5,000         |    | <u>-</u>       |    | 5,000          |    | 5,000         |                     |
| Management Fees                                |    | 156,532      |    | 99,815        |    | 56,717         |    | 136,385        |    | 119,778       | 19,963              |
| Bookkeeping Fees                               |    | 14,732       |    | 15,225        |    | (493)          |    | 15,220         |    | 18,270        | 3,045               |
| Employee Benefits Contributions - Admin        |    | 27,986       |    | 27,638        |    | 347            |    | 14,756         |    | 33,055        | 5,417               |
| Office Expenses                                |    | 27,059       |    | 32,811        |    | (5,752)        |    | 31,002         |    | 39,483        | 6,672               |
| Legal<br>Travel                                |    | 21,893<br>66 |    | 20,000<br>630 |    | 1,893<br>(564) |    | 18,287<br>100  |    | 24,000<br>756 | 4,000<br>126        |
| Other  |    | 7.018        |    | 6.000         |    | 1.018          |    | 15.707         |    | 7,200         | 1,200               |
| Tenant Services - Other                        |    | 16,295       |    | 21,800        |    | (5,505)        |    | 18,132         |    | 26,160        | 4,360               |
| Water  |    | 57,673       |    | 57,000        |    | 673            |    | 58,222         |    | 68,400        | 11,400              |
| Electricity                                    |    | 35,312       |    | 32,580        |    | 2.732          |    | 32,974         |    | 39,096        | 6,516               |
| Gas  |    | 43,212       |    | 55,300        |    | (12,088)       |    | 44,111         |    | 59,300        | 4,000               |
| Other Utilities Expense                        |    | 12,199       |    | 12,550        |    | (351)          |    | 11,439         |    | 12,660        | 110                 |
| Ordinary Maintenance and Operations - Labor    |    | 91,163       |    | 145,673       |    | (54,510)       |    | 93,119         |    | 172,159       | 26,486              |
| Ordinary Maintenance and Operations - Materia  | ı  | 99,527       |    | 82,280        |    | 17,247         |    | 64,397         |    | 98,856        | 16,576              |
| Ordinary Maintenance and Operations - Contract |    | 525,761      |    | 265,330       |    | 260,431        |    | 455,847        |    | 319,820       | 54,490              |
| Employee Benefits Contributions - Ordinary     |    | 64,566       |    | 70,875        |    | (6,310)        |    | 55,025         |    | 84,848        | 13,972              |
| Protective Services - Other Contract Costs     |    | 3,085        |    | 3,000         |    | 85             |    | 2,950          |    | 3,600         | 600                 |
| Property Insurance                             |    | 51,718       |    | 43,390        |    | 8,328          |    | 41,948         |    | 52,068        | 8,678               |
| Liability Insurance                            |    | 16,386       |    | 13,060        |    | 3,326          |    | 12,734         |    | 15,672        | 2,612               |
| Workers Compensation                           |    | 1,141        |    | 1,580         |    | (439)          |    | 2,056          |    | 1,896         | 316                 |
| All Other Insurance                            |    | 6,830        |    | 2,350         |    | 4,480          |    | 3,604          |    | 2,820         | 470                 |
| Other General Expenses                         |    | 37,084       |    | 20,933        |    | 16,151         |    | 31,882         |    | 24,749        | 3,816               |
| Compensated Absences                           |    | -            |    | -             |    |                |    | -              |    | -             | -                   |
| Payment in Lieu of Taxes                       |    | 13,871       |    | 15,661        |    | (1,790)        |    | 17,258         |    | 19,499        | 3,838               |
| Bad debt - Tenant Rents                        |    | 19,037       |    | 6,000         |    | 13,037         |    | 15,747         |    | 7,200         | 1,200               |
| Interest Expense                               |    | 14,292       |    | 14,282        |    | 10             |    | 15,378         |    | 17,024        | 2,742               |
| Total Operating Expenses                       | \$ | 1,440,806    | \$ | 1,150,186     | \$ | 290,620        | \$ | 1,247,014      | \$ | 1,367,232     | \$<br>217,046       |
| Net Income (Loss)                              | \$ | (97,690)     | \$ | 57,618        | \$ | (155,308)      | \$ | 76,056         | \$ | 75,758        | \$<br>18,140        |

Lansing Housing Commission Budget vs. Actual South Washington Park For the Period Ending April 30, 2019

|   | Y  | TD Amount       | Y  | TD Budget | ΥT | D Variance       | Pric | or YTD Actual | An | nual Budget      | lemaining<br>Budget |
|---|----|-----------------|----|-----------|----|------------------|------|---------------|----|------------------|---------------------|
| Tenant Rental Revenue                         | \$ | 317,747         | \$ | 295,620   | \$ | 22,127           | \$   | 287,737       | \$ | 354,744          | \$<br>59,124        |
| Tenant Revenue - Other                        |    | 23,905          |    | 20,580    |    | 3,325            |      | 20,272        |    | 24,696           | 4,116               |
| Total Tenant Revenue                          | \$ | 341,651         | \$ | 316,200   | \$ | 25,451           | \$   | 308,009       | \$ | 379,440          | \$<br>63,240        |
| HUD PHA Operating Grants                      |    | 550,016         |    | 530,855   |    | 19,161           |      | 494,333       |    | 637,025          | 106,171             |
| CFP Operational Income                        |    | 367,516         |    | 175,000   |    | 192,516          |      | 224,938       |    | 175,000          | -                   |
| Fraud Recovery and Other                      |    | 11,619          |    | 5,149     |    | 6,471            |      | 8,550         |    | 6,804            | 1,655               |
| Total Operating Revenue                       | \$ | 1,270,802       | \$ | 1,027,203 | \$ | 243,599          | \$   | 1,035,829     | \$ | 1,198,269        | \$<br>171,066       |
|   |    |                 |    |           |    |                  |      |               |    |                  |                     |
| Administrative Salaries                       | \$ | 61,232          | \$ | 75,231    | \$ | (13,999)         | \$   | 70,872        | \$ | 88,909           | \$<br>13,678        |
| Auditing Fees                                 |    | -               |    | 5,000     |    | (5,000)          |      | 5,000         |    | 5,000            | -                   |
| Management Fees                               |    | 149,276         |    | 94,898    |    | 54,378           |      | 128,060       |    | 113,878          | 18,980              |
| Bookkeeping Fees                              |    | 14,365          |    | 14,475    |    | (110)            |      | 14,381        |    | 17,370           | 2,895               |
| Employee Benefits Contributions - Admin       |    | 33,185          |    | 36,773    |    | (3,588)          |      | 31,171        |    | 44,023<br>32,259 | 7,250               |
| Office Expenses                               |    | 27,044          |    | 27,137    |    | (93)             |      | 29,059        |    | •                | 5,122               |
| Legal<br>Travel                               |    | 22,545          |    | 27,210    |    | (4,665)<br>(716) |      | 23,378        |    | 32,652           | 5,442               |
| Other   |    | (716)<br>16,947 |    | -         |    | 16,947           |      | -<br>6.434    |    | -                | -                   |
| Tenant Services - Other                       |    | 12,968          |    | 14.000    |    | (1,033)          |      | 11,991        |    | 16.800           | 2.800               |
| Water   |    | 168,476         |    | 156,150   |    | 12,326           |      | 158,955       |    | 187,380          | 31,230              |
| Electricity                                   |    | 89,181          |    | 86,480    |    | 2,701            |      | 84,811        |    | 103,776          | 17,296              |
| Gas   |    | 43,702          |    | 45.050    |    | (1,348)          |      | 37,003        |    | 46,750           | 1,700               |
| Other Utilities Expense                       |    | 1,410           |    | 1,402     |    | (1,515)          |      | 1,348         |    | 1,455            | 53                  |
| Ordinary Maintenance and Operations - Labor   |    | 104,311         |    | 151,688   |    | (47,377)         |      | 123,509       |    | 179,268          | 27,580              |
| Ordinary Maintenance and Operations - Materia | 3  | 61,112          |    | 43,710    |    | 17,402           |      | 39,594        |    | 52,292           | 8,582               |
| Ordinary Maintenance and Operations - Contra  |    | 166,345         |    | 80,130    |    | 86,215           |      | 89,561        |    | 93,776           | 13,646              |
| Employee Benefits Contributions - Ordinary    |    | 80,986          |    | 74,721    |    | 6,265            |      | 59,321        |    | 89,455           | 14,733              |
| Protective Services - Other Contract Costs    |    | 2,346           |    | 1,400     |    | 946              |      | 1,400         |    | 1,680            | 280                 |
| Property Insurance                            |    | 21,296          |    | 7,170     |    | 14,126           |      | 8,709         |    | 8,604            | 1,434               |
| Liability Insurance                           |    | 15,917          |    | 13,780    |    | 2,137            |      | 13,424        |    | 16,536           | 2,756               |
| Workers Compensation                          |    | 1,060           |    | 1,500     |    | (440)            |      | 1,926         |    | 1,800            | 300                 |
| All Other Insurance                           |    | 1,463           |    | 970       |    | 493              |      | 2,188         |    | 1,164            | 194                 |
| Other General Expenses                        |    | 43,347          |    | 15,830    |    | 27,517           |      | 43,606        |    | 18,996           | 3,166               |
| Compensated Absences                          |    |                 |    | -         |    |                  |      |               |    | -                | -                   |
| Payment in Lieu of Taxes                      |    | 1,101           |    | 294       |    | 807              |      | 215           |    | 1,084            | 790                 |
| Bad debt - Tenant Rents                       |    | 5,375           |    | 5,000     |    | 375              |      | 4,762         |    | 6,000            | 1,000               |
| Interest Expense                              |    | 2,945           |    | 3,261     |    | (316)            |      | 3,512         |    | 3,888            | 626                 |
| Total Operating Expenses                      | \$ | 1,147,219       | \$ | 983,260   | \$ | 163,959          | \$   | 994,188       | \$ | 1,164,793        | \$<br>181,533       |
| Net Income (Loss)                             | \$ | 123,584         | \$ | 43,944    | \$ | 79,640           | \$   | 41,641        | \$ | 33,476           | \$<br>(10,467)      |

Lansing Housing Commission Budget vs. Actual AMP Consolidated For the Period Ending April 30, 2019

|   | Y  | TD Amount     | Y  | TD Budget       | YT | D Variance       | Pri | or YTD Actual    | An | nual Budget     | F  | Remaining<br>Budget       |
|---|----|---------------|----|-----------------|----|------------------|-----|------------------|----|-----------------|----|---------------------------|
| Tenant Rental Revenue                           | \$ | 1,298,496     | \$ | 1,243,740       | \$ | 54,756           | \$  | 1,229,985        | \$ | 1,492,488       | \$ | 248,748                   |
| Tenant Revenue - Other                          |    | 113,275       |    | 87,895          |    | 25,380           |     | 103,415          |    | 105,071         |    | 17,176                    |
| Total Tenant Revenue                            | \$ | 1,411,771     | \$ | 1,331,635       | \$ | 80,136           | \$  | 1,333,400        | \$ | 1,597,559       | \$ | 265,924                   |
| HUD PHA Operating Grants                        |    | 3,164,330     |    | 3,049,664       |    | 114,667          |     | 3,049,421        |    | 3,659,596       |    | 609,933                   |
| CFP Operational Income                          |    | 827,065       |    | 280,000         |    | 547,065          |     | 557,477          |    | 280,000         |    | -                         |
| Fraud Recovery and Other                        |    | 28,627        |    | 19,644          |    | 8,982            |     | 28,644           |    | 26,074          |    | 6,430                     |
| Total Operating Revenue                         | \$ | 5,431,792     | \$ | 4,680,943       | \$ | 750,849          | \$  | 4,968,941        | \$ | 5,563,229       | \$ | 882,287                   |
|   |    |               |    |                 |    |                  |     |                  |    |                 |    |                           |
| Administrative Salaries                         | \$ | 274,384       | \$ | 298,005         | \$ | (23,621)         | \$  | 248,867          | \$ | 352,187         | \$ | 54,183                    |
| Auditing Fees                                   |    | 15,000        |    | 20,000          |    | (5,000)          |     | 20,000           |    | 20,000          |    | - ·                       |
| Management Fees                                 |    | 621,714       |    | 394,835         |    | 226,878          |     | 535,525          |    | 473,802         |    | 78,987                    |
| Bookkeeping Fees                                |    | 59,748        |    | 60,225          |    | (477)            |     | 60,214           |    | 72,270          |    | 12,045                    |
| Employee Benefits Contributions - Administrativ | •  | 111,924       |    | 123,136         |    | (11,212)         |     | 108,404          |    | 147,349         |    | 24,213                    |
| Office Expenses                                 |    | 104,751       |    | 135,365         |    | (30,614)         |     | 125,333          |    | 159,714         |    | 24,349                    |
| Legal Expense<br>Travel                         |    | 83,880<br>567 |    | 82,010<br>2,080 |    | 1,870            |     | 77,909           |    | 97,952          |    | 15,942                    |
| Other   |    | 26,219        |    | 2,080           |    | (1,513)<br>3.699 |     | 1,119<br>40.590  |    | 2,496<br>27,420 |    | 416<br>4. <del>9</del> 00 |
| Tenant Services - Other                         |    | 66,924        |    | 53,200          |    | 13,724           |     | 40,590<br>66,508 |    | 64,060          |    | 10,860                    |
| Water   |    | 385,195       |    | 370,027         |    | 15,168           |     | 377,949          |    | 445,761         |    | 75,734                    |
| Electricity                                     |    | 186,518       |    | 175,657         |    | 10,862           |     | 183,540          |    | 208,527         |    | 32,871                    |
| Gas   |    | 175,700       |    | 184,150         |    | (8,450)          |     | 171,148          |    | 201,050         |    | 16,900                    |
| Other Utilities Expense                         |    | 20,265        |    | 26,492          |    | (6,227)          |     | 18,463           |    | 26,755          |    | 263                       |
| Ordinary Maintenance and Operations - Labor     |    | 332,960       |    | 545,448         |    | (212,487)        |     | 347,915          |    | 644,711         |    | 99,264                    |
| Ordinary Maintenance and Operations - Materia   | 1  | 329,290       |    | 236,540         |    | 92,750           |     | 200,089          |    | 282,848         |    | 46,308                    |
| Ordinary Maintenance and Operations - Contract  |    | 1,663,597     |    | 917,730         |    | 745,867          |     | 1,354,202        |    | 1,079,296       |    | 161,566                   |
| Employee Benefits Contributions - Ordinary      |    | 251,273       |    | 271,295         |    | (20,021)         |     | 191,730          |    | 324,802         |    | 53,507                    |
| Protective Services - Other Contract Costs      |    | 10,614        |    | 9,400           |    | 1,214            |     | 9,458            |    | 11,280          |    | 1,880                     |
| Property Insurance                              |    | 150,591       |    | 127,820         |    | 22,771           |     | 124,093          |    | 153,384         |    | 25,564                    |
| Liability Insurance                             |    | 59,630        |    | 49,830          |    | 9,800            |     | 48,548           |    | 59,796          |    | 9,966                     |
| Workers Compensation                            |    | 4,461         |    | 7,200           |    | (2,739)          |     | 8,691            |    | 8,640           |    | 1,440                     |
| All Other Insurance                             |    | 11,688        |    | 6,840           |    | 4,848            |     | 11,844           |    | 8,208           |    | 1,368                     |
| Other General Expenses                          |    | 153,292       |    | 55,761          |    | 97,531           |     | 139,721          |    | 66,000          |    | 10,239                    |
| Compensated Absences                            |    | -             |    | -               |    | -                |     | -                |    | -               |    | -                         |
| Payments in Lieu of Taxes                       |    | 50,029        |    | 48,811          |    | 1,219            |     | 47,352           |    | 60,619          |    | 11,808                    |
| Bad debt - Tenant Rents                         |    | 58,958        |    | 25,800          |    | 33,158           |     | 41,431           |    | 30,960          |    | 5,160                     |
| Interest Expense                                |    | 55,951        |    | 56,231          |    | (280)            |     | 60,544           |    | 67,026          |    | 10,795                    |
| Total Operating Expenses                        | \$ | 5,265,123     | \$ | 4,306,406       | \$ | 958,717          | \$  | 4,621,186        | \$ | 5,096,913       | \$ | 790,507                   |
| Net Income (Loss)                               | \$ | 166,669       | \$ | 374,537         | \$ | (207,867)        | \$  | 347,755          | \$ | 466,316         | \$ | 91,780                    |

Lansing Housing Commission Budget vs. Actual COCC For the Period Ending April 30, 2019

|  | YTI | D Amount | YT | D Budget | ΥT | D Variance | Prio | or YTD Actual | Ann | ual Budget | emaining<br>Budget |
|--|-----|----------|----|----------|----|------------|------|---------------|-----|------------|--------------------|
| Management Fees Income                         | \$  | 789,112  | \$ | 685,773  | \$ | 103,338    | \$   | 679,023       | \$  | 794,928    | \$<br>109,155      |
| Bookkeeping Fees Income                        |     | 59,748   |    | 60,225   |    | (477)      |      | 60,214        |     | 72,270     | 12,045             |
| Fraud Recovery and Other                       |     | 61,599   |    | 44,015   |    | 17,584     |      | 54,321        |     | 58,470     | 14,455             |
| Total Operating Revenue                        | \$  | 910,458  | \$ | 790,013  | \$ | 120,445    | \$   | 793,558       | \$  | 925,668    | \$<br>135,655      |
| Administrative Salaries                        | \$  | 209,162  | \$ | 345,137  | \$ | (135,975)  | \$   | 269,989       | \$  | 407,889    | \$<br>62,752       |
| Auditing Fees                                  |     | 5,000    |    | 5,000    |    | -          |      | 5,000         |     | 5,900      | 900                |
| Employee Benefits Contributions - Admin        |     | 56,933   |    | 95,081   |    | (38,148)   |      | 68,420        |     | 113,617    | 18,536             |
| Office Expenses                                |     | 44,601   |    | 37,981   |    | 6,619      |      | 42,199        |     | 45,809     | 7,828              |
| Legal  |     | 7,281    |    | 1,770    |    | 5,511      |      | 1,395         |     | 2,304      | 534                |
| Travel   |     | 8,317    |    | 7,325    |    | 992        |      | 7,715         |     | 7,325      | -                  |
| Other  |     | 33,499   |    | 21,599   |    | 11,900     |      | 24,347        |     | 28,245     | 6,646              |
| Tenant Services - Other                        |     | 1,286    |    | -        |    | 1,286      |      | •             |     | -          | -                  |
| Water  |     | 1,299    |    | 1,330    |    | (31)       |      | 1,562         |     | 1,596      | 266                |
| Electricity                                    |     | 8,688    |    | 8,750    |    | (62)       |      | 7,634         |     | 10,500     | 1,750              |
| Gas  |     | 1,613    |    | 1,890    |    | (277)      |      | 1,602         |     | 2,268      | 378                |
| Other Utilities Expense                        |     | 285      |    | 240      |    | 45         |      | 263           |     | 288        | 48                 |
| Ordinary Maintenance and Operations - Material | 1   | 300      |    | 450      |    | (150)      |      | 73            |     | 450        | -                  |
| Ordinary Maintenance and Operations - Contract |     | 51,835   |    | 8,198    |    | 43,637     |      | 7,653         |     | 9,267      | 1,069              |
| Protective Services - Other Contract Costs     |     | 388      |    | 315      |    | 73         |      | 492           |     | 315        | -                  |
| Property Insurance                             |     | 1,521    |    | 1,040    |    | 481        |      | 1,724         |     | 1,248      | 208                |
| Liability Insurance                            |     | 226      |    | -        |    | 226        |      | -             |     | -          | -                  |
| Workers Compensation                           |     | 627      |    | 930      |    | (303)      |      | 1,093         |     | 1,116      | 186                |
| All Other Insurance                            |     | 24,554   |    | 23,800   |    | 754        |      | 22,618        |     | 28,560     | 4,760              |
| Other General Expenses                         |     | 98,864   |    | 36,400   |    | 62,464     |      | 35,740        |     | 43,200     | 6,800              |
| Compensated Absences                           |     | •        |    | · -      |    | · <b>-</b> |      | •             |     | · <u>-</u> | · <b>-</b>         |
| Interest Expense                               |     | 3,694    |    | 3,694    |    | -          |      | 7,939         |     | 4,223      | 528                |
| Total Operating Expenses                       | \$  | 559,974  | \$ | 600,930  | \$ | (40,956)   | \$   | 507,458       | \$  | 714,120    | \$<br>113,190      |
| Net Income (Loss)                              | \$  | 350,484  | \$ | 189,083  | \$ | 161,401    | \$   | 286,100       | \$  | 211,548    | \$<br>22,465       |

Lansing Housing Commission Budget vs. Actual Housing Choice Voucher For the Period Ending April 30, 2019

|  | Y  | TD Amount | Y  | TD Budget | ΥT | D Variance | Pri | or YTD Actual | Ar | nual Budget | F  | Remaining<br>Budget |
|--|----|-----------|----|-----------|----|------------|-----|---------------|----|-------------|----|---------------------|
| HUD PHA Operating Grants                       | \$ | 9,423,206 | \$ | 8,868,900 | \$ | 554,306    | \$  | 8,319,188     | \$ | 10,642,680  | \$ | 1,773,780           |
| Other Revenue                                  |    | 208       |    | -         |    | 208        |     | 314           |    | -           |    | -                   |
| Fraud Recovery and Other                       |    | 13,906    |    | 5,130     |    | -<br>8,776 |     | 17,555        |    | 6,156       |    | 1,026               |
| Total Operating Revenue                        | \$ | 9,437,320 | \$ | 8,874,030 | \$ | 563,290    | \$  | 8,337,057     | \$ | 10,648,836  | \$ | 1,774,806           |
| Administrative Salaries                        | \$ | 258,286   | \$ | 261,923   | \$ | (3,638)    | \$  | 215,072       | \$ | 309.064     | \$ | 47,141              |
| Auditing Fees                                  |    | 25,000    |    | 25,000    |    | -          |     | 25,000        |    | 25,000      | -  | -                   |
| Management Fees                                |    | 167,398   |    | 150,938   |    | 16,460     |     | 143,498       |    | 181,126     |    | 30,188              |
| Bookkeeping Fees                               |    | -         |    | -         |    | -          |     | -             |    | -           |    | -                   |
| Employee Benefits Contributions - Admin        |    | 116,182   |    | 98,505    |    | 17,677     |     | 66,526        |    | 117,805     |    | 19,300              |
| Office Expenses                                |    | 113,917   |    | 87,097    |    | 26,820     |     | 114,989       |    | 99,036      |    | 11,939              |
| Legal Expense                                  |    | -         |    | -         |    | -          |     | -             |    | -           |    | -                   |
| Travel   |    | 257       |    | -         |    | 257        |     | 23            |    | -           |    | -                   |
| Other  |    | 37        |    | 60,000    |    | (59,963)   |     | 297           |    | 72,000      |    | 12,000              |
| Tenant Services - Other                        |    | -         |    | -         |    | -          |     | -             |    | -           |    | -                   |
| Water  |    | -         |    | -         |    | -          |     | -             |    | -           |    | -                   |
| Electricity                                    |    | -         |    | -         |    | -          |     | -             |    | •           |    | -                   |
| Gas  |    | 17        |    | -         |    | 17         |     | 107           |    | -           |    | -                   |
| Other Utilities Expense                        |    | 560       |    | -         |    | 560        |     | 478           |    | -           |    | -                   |
| Ordinary Maintenance and Operations - Materia  | İ  | -         |    | -         |    | -          |     | -             |    | -           |    |                     |
| Ordinary Maintenance and Operations - Contract | :  | 39,414    |    | 3,480     |    | 35,934     |     | 28,336        |    | 4,176       |    | -                   |
| Protective services - Other Contract Costs     |    | 259       |    | -         |    | 259        |     | 209           |    | -           |    | -                   |
| Property Insurance                             |    | -         |    | -         |    | •          |     | -             |    | •           |    | -                   |
| Liability Insurance                            |    | 13,315    |    | 15,500    |    | (2,185)    |     | 15,124        |    | 18,600      |    | 3,100               |
| Workers Compensation                           |    | 8,582     |    | 11,860    |    | (3,278)    |     | 13,989        |    | 14,232      |    | 2,372               |
| All Other Insurance                            |    |           |    | -         |    |            |     | •             |    |             |    |                     |
| Other General Expenses                         |    | 19,314    |    | 18,582    |    | 732        |     | 21,393        |    | 22,316      |    | 3,734               |
| Compensated Absences                           |    |           |    | -         |    | -          |     |               |    | -           |    | -                   |
| Housing Assistance Payments                    |    | 8,947,585 |    | 8,114,210 |    | 833,375    |     | 8,268,991     |    | 9,737,052   |    | 1,622,842           |
| Bad Debt - Tenant Rents                        |    |           |    | -         |    | -          |     |               |    | -           |    | -                   |
| Interest Expense                               |    |           |    | -         |    | -          |     |               |    | -           |    | -                   |
| Total Operating Expenses                       | \$ | 9,710,123 | \$ | 8,847,096 | \$ | 863,027    | \$  | 8,914,032     | \$ | 10,600,407  | \$ | 1,753,311           |
| Net Income (Loss)                              | \$ | (272,803) | \$ | 26,934    | \$ | (299,737)  | \$  | (576,975)     | \$ | 48,429      | \$ | 21,495              |

# Lansing Housing Commission 1010 Mt. Vernon Park Balance Sheet for April 2019

|                      |                                       | Period Amount | Balance         |
|----------------------|---------------------------------------|---------------|-----------------|
| ASSETS               |                                       |               |                 |
|                      | Cash-Security Deposits                | -             | 34,257.30       |
| 1010-0000-111111     |                                       | 16,448.87     | 504,316.44      |
|                      | Accounts Receivable                   | 1,540.85      | 1,660.30        |
|                      | Allowance for Doubtful Accounts       | (154.08)      | (166.03)        |
|                      | Accounts Receivable HUD               | -             | -               |
|                      | Accrued Interest Receivable           | - (45.040.07) | 44.84           |
| 1010-5005-115700     | • •                                   | (15,619.37)   | (20,523.59)     |
|                      | Investments Savings                   | - (5.070.00)  | 128,981.45      |
| 1010-0000-121100     | •                                     | (5,870.06)    | 23,480.19       |
| 1010-0000-140000     |                                       | -             | 245,012.00      |
|                      | Construction in Progress              | -             | (8,217.83)      |
|                      | Construction in Progress              | -             | 43,422.50       |
|                      | Dwelling Structures                   | -             | 12,674,946.26   |
|                      | Dwelling Structures                   | -             | 501,502.00      |
|                      | Dwelling Equipment - Ranges &         | -             | 406,217.97      |
|                      | Dwelling Equipment - Ranges &         | -             | 27,589.00       |
|                      | Dwelling Equipment - Ranges &         | -             | 8,823.96        |
|                      | Accumulated Depreciation-Build        | -             | (10,469,122.26) |
|                      | Accumulated Depreciation-Build        | -             | (125,946.00)    |
|                      | Accumulated Depreciation-Equip        | -             | (6,928.00)      |
|                      | Deferred Outflow - MERS               |               | 17,763.00       |
| TOTAL ASSETS         |                                       | (3,653.79)    | 3,987,113.50    |
| LIABILITIES          |                                       |               |                 |
| 1010-0000-200000     | OPEB Liability                        | -             | 388,980.00      |
| 1010-0000-200300     |                                       | -             | 80,664.00       |
|                      | Construction Costs Payabe             | -             | 29,708.00       |
| 1010-0000-211100     |                                       | -             | -               |
|                      | Accounts Payable Misc                 | -             | -               |
|                      | Tenant Security Deposits              | 2,019.00      | 35,963.30       |
| 1010-0000-211999     | · · · · · · · · · · · · · · · · · · · | 1,061.00      | 8,771.07        |
| 1010-0000-212000     |                                       | · <u>-</u>    | 7,699.80        |
| 1010-0000-213400     |                                       | -             | 14,675.35       |
|                      | Accrued Comp Absences - Curr          | -             | 1,572.77        |
|                      | Payment in Lieu of Taxes              | 711.82        | 28,734.18       |
|                      | Accrued Comp Absences - non curr      | <del>-</del>  | 8,912.39        |
|                      | Note Payable Non Curr - PNC           | -             | 376,122.17      |
|                      | Note Payable - Curr - PNC             | _             | 33,900.97       |
| TOTAL LIABILITIES    | •                                     | 3,791.82      | 1,015,704.00    |
| EQUITY               |                                       |               |                 |
| 1010-0000-280100     | Invest C                              | _             | 2,433,904.00    |
|                      | Unrestricted Net Assets               | _             | 815,922.65      |
|                      | Income and Expense Clearing           | (7,445.61)    | (1,850,194.85)  |
|                      | Income and Expense Clearing           | (1,110.01)    | (77.99)         |
|                      | Income and Expense Clearing           | -             | (320.14)        |
|                      | Income and Expense Clearing           | _             | (19,356.80)     |
|                      | Income and Expense Clearing           | -             | 1,591,532.63    |
| TOTAL EQUITY         | mosmo dna Expense Oldaniig            | (7,445.61)    | 2,971,409.50    |
| TOTAL LIABILITES & E |                                       | (3,653.79)    | 3,987,113.50    |
| IVIAL LIADILIIES & I | -WOIL I                               | (3,033.13)    | 3,307,113.30    |

# Lansing Housing Commission 1020 Hildebrandt Park Balance Sheet for April 2019

|                    |                                  | Period Amount | Balance             |
|--------------------|----------------------------------|---------------|---------------------|
| ASSETS             |                                  |               |                     |
|                    | Cash-Security Deposits           | -             | 32,313.19           |
| 1020-0000-111111   |                                  | 8,882.10      | 572,961.77          |
|                    | Accounts Receivable              | (1,693.43)    | 10,691.41           |
|                    | Allowance for Doubtful Accounts  | 169.34        | (1,069.14)          |
|                    | Accounts Receivable HUD          | -             | •                   |
|                    | Accrued Interest Receivable      | -             | 44.84               |
| 1020-5005-115700   |                                  | (6,466.84)    | (14,733.44)         |
|                    | Investments Savings              | -             | 128,981.45          |
|                    | Prepaid Insurance                | (5,093.06)    | 20,372.24           |
| 1020-0000-140000   |                                  | -             | 389,091.00          |
|                    | Construction in Progress         | -             | 14,683.83           |
|                    | Construction in Progress         | -             | 326,146.52          |
|                    | Dwelling Structures              | -             | 14,382,826.73       |
|                    | Dwelling Structures              | -             | 640,279.00          |
|                    | Dwelling Equipment - Ranges &    | -             | 49,867.04           |
|                    | Dwelling Equipment - Ranges &    | -             | 242,488.00          |
|                    | Accumulated Depreciation-Build   | -             | (11,359,683.58)     |
|                    | Accumulated Depreciation-Build   | -             | (160,804.00)        |
|                    | Accumulated Depreciation-Equip   | -             | (60,900.00)         |
|                    | Deferred Outflow - MERS          |               | 14,875.00           |
| TOTAL ASSETS       |                                  | (4,201.89)    | <u>5,228,431.86</u> |
|                    |                                  |               |                     |
| LIABILITIES        |                                  |               |                     |
| 1020-0000-200000   |                                  | -             | 203,615.00          |
| 1020-0000-200300   |                                  | -             | 67,551.00           |
|                    | Construction Costs Payabe        | -             | 24,878.00           |
| 1020-0000-211100   |                                  | -             | -                   |
|                    | Accounts Payable Misc            | -             | -                   |
| 1020-0000-211400   | Tenant Security Deposits         | 1,002.00      | 37,439.19           |
| 1020-0000-211999   | Tenant Refunds                   | 2.00          | 4,212.45            |
| 1020-0000-212000   | Accrued Payroll                  | -             | 4,988.82            |
| 1020-0000-213400   |                                  | -             | 11,891.99           |
|                    | Accrued Comp Absences - Curr     | -             | 1,365.77            |
|                    | Payment in Lieu of Taxes         | 1,878.49      | 45,341.93           |
|                    | Accrued Comp Absences - non curr | -             | 7,739.39            |
|                    | Note Payable Non Curr - PNC      | -             | 626,870.24          |
|                    | Note Payable - Curr - PNC        | <u> </u>      | 56,501.61           |
| TOTAL LIABILITIES  |                                  | 2,882.49      | 1,092,395.39        |
| EQUITY             |                                  |               |                     |
| 1020-0000-280100   | Invest C                         | _             | 3,764,889.00        |
|                    | Unrestricted Net Assets          | _             | (85,251.34)         |
|                    | Income and Expense Clearing      | (7,084.38)    | (1,110,744.92)      |
|                    | Income and Expense Clearing      | (7,004.30)    | (45,146.00)         |
|                    | Income and Expense Clearing      | -             | 1,612,289.73        |
| TOTAL EQUITY       | moome and Expense Oleaning       | (7,084.38)    | 4,136,036.47        |
| TOTAL LABOUTES S   | FOURTY                           |               |                     |
| TOTAL LIABILITES & | EQUITY                           | (4,201.89)    | 5,228,431.86        |

# Lansing Housing Commission 1080 LaRoy Froh Townhomes Balance Sheet for April 2019

|                    |                                  | Period Amount | Balance        |
|--------------------|----------------------------------|---------------|----------------|
| ASSETS             |                                  |               |                |
|                    | Cash-Security Deposits           | -             | 35,095.06      |
| 1080-0000-111111   |                                  | (2,512.24)    | 693,766.39     |
|                    | Accounts Receivable              | (1,067.50)    | 9,817.33       |
| 1080-0000-112201   | Allowance for Doubtful Accounts  | 106.75        | (981.73)       |
| 1080-0000-112500   | Accounts Receivable HUD          | -             | -              |
|                    | Accounts Receivables-Misc        | -             | -              |
|                    | Accrued Interest Receivable      | -             | 44.84          |
| 1080-5005-115700   | Intercompany                     | (14,927.35)   | (9,075.86)     |
| 1080-0000-116201   | Investments Savings              | -             | 128,981.45     |
| 1080-0000-121100   | Prepaid Insurance                | (7,134.07)    | 28,536.28      |
| 1080-0000-140000   | Land                             | -             | 499,084.00     |
| 1080-3000-144000   | Construction in Progress         | -             | 477,941.83     |
| 1080-0000-146000   | Dwelling Structures              | -             | 12,256,857.57  |
| 1080-1080-146000   | Dwelling Structures              | -             | 520,795.00     |
| 1080-0000-146500   | Dwelling Equipment - Ranges &    | -             | 35,510.04      |
| 1080-0000-148100   | Accumulated Depreciation-Build   | -             | (9,798,636.04) |
|                    | Accumulated Depreciation-Build   | -             | (130,795.00)   |
| 1080-0000-150300   | Deferred Outflow - MERS          |               | 19,232.00      |
| TOTAL ASSETS       |                                  | (25,534.41)   | 4,766,173.16   |
|                    |                                  |               |                |
| LIABILITIES        |                                  |               |                |
| 1080-0000-200000   |                                  | -             | 327,868.00     |
| 1080-0000-200300   |                                  | -             | 87,337.00      |
|                    | Construction Costs Payabe        | -             | 32,165.00      |
| 1080-0000-211100   |                                  | -             | -              |
|                    | Accounts Payable Misc            | -             | -              |
|                    | Tenant Security Deposits         | 1,538.00      | 37,661.06      |
| 1080-0000-211999   |                                  | (1,602.00)    | 4,895.98       |
| 1080-0000-212000   |                                  | -             | 7,627.57       |
| 1080-0000-213400   | •                                | -             | 12,846.41      |
|                    | Accrued Comp Absences - Curr     | -             | 1,703.68       |
| 1080-0000-213700   | Payment in Lieu of Taxes         | 816.19        | 35,031.47      |
| 1080-0000-214000   | Accrued Comp Absences - non curr | -             | 9,654.14       |
| 1080-0000-224000   | Tenant Prepaid Rent              | (254.93)      | •              |
| 1080-0000-260600   | Note Payable Non Curr - PNC      | -             | 370,290.79     |
| 1080-0000-260601   | Note Payable - Curr - PNC        |               | 33,375.37      |
| TOTAL LIABILITIES  |                                  | 497.26        | 960,456.47     |
| EQUITY             |                                  |               |                |
| 1080-0000-280100   | Invest C                         | -             | 4,031,104.00   |
|                    | Unrestricted Net Assets          | _             | 95,736.25      |
|                    | Income and Expense Clearing      | (26,031.67)   | (1,337,132.22) |
|                    | Income and Expense Clearing      | (20,001.01)   | (26,635.00)    |
|                    | Income and Expense Clearing      | -<br>-        | 1,042,643.66   |
| TOTAL EQUITY       | moone and Expense Oleaning       | (26,031.67)   | 3,805,716.69   |
| IVIALLQUIII        |                                  | (20,001.01)   | 0,000,7 10.00  |
| TOTAL LIABILITES & | EQUITY                           | (25,534.41)   | 4,766,173.16   |

# Lansing Housing Commission 1090 South Washington Park Balance Sheet for April 2019

|                    |  | Period Amount | Balance        |
|--------------------|--|---------------|----------------|
| ASSETS             |  |               |                |
|                    | Cash-Security Deposits                                 | -             | 31,578.50      |
| 1090-0000-111111   |  | (12,809.26)   | 517,779.73     |
| 1090-0000-112200   | Accounts Receivable                                    | 1,106.99      | 14,364.62      |
| 1090-0000-112201   | Allowance for Doubtful Accounts                        | (110.70)      | (1,436.46)     |
| 1090-0000-112500   | Accounts Receivable HUD                                | -             | •              |
| 1090-0000-114500   | Accrued Interest Receivable                            | -             | 44.82          |
| 1090-5005-115700   | Intercompany   | (14,939.60)   | (11,458.19)    |
| 1090-0000-116201   | Investments Savings                                    | •             | 128,981.44     |
| 1090-0000-121100   | Prepaid Insurance                                      | (3,875.51)    | 15,502.04      |
| 1090-0000-140000   | Land   | -             | 231,584.00     |
| 1090-3000-144000   | Construction in Progress                               | -             | 232,265.05     |
|                    | Dwelling Structures                                    |               | 9,389,227.20   |
|                    | Dwelling Structures                                    | -             | 118,722.00     |
|                    | Dwelling Equipment - Ranges &                          | -             | 134,245.45     |
|                    | Nondwellin Structures                                  | -             | 16,575.68      |
|                    | Accumulated Depreciation-Build                         | -             | (7,365,914.90) |
|                    | Accumulated Depreciation-Build                         | •             | (29,817.00)    |
|                    | Deferred Outflow - MERS                                | _             | 17,726.00      |
| TOTAL ASSETS       |  | (30,628.08)   | 3,439,969.98   |
|                    |  |               |                |
| LIABILITIES        |  |               |                |
| 1090-0000-200000   | OPER Liability   | _             | 202,555.00     |
| 1090-0000-200300   |  | -             | 80,499.00      |
|                    | Construction Costs Payabe                              | _             | 29,647.00      |
| 1090-0000-211100   |  | _             |                |
|                    | Accounts Payable Misc                                  | _             | _              |
|                    | Tenant Security Deposits                               | 322.00        | 35,141.50      |
| 1090-0000-211999   | · · ·  | 447.00        | 18,632.53      |
| 1090-0000-212000   |  | -             | 6,601.58       |
| 1090-0000-213400   |  | _             | 39,209.42      |
|                    | Accrued Comp Absences - Curr                           | _             | 3,159,64       |
|                    | Payment in Lieu of Taxes                               | (165.10)      | (2,037.69)     |
|                    | Accrued Comp Absences - non curr                       | (103:10)      | 17,904.60      |
|                    | Note Payable Non Curr - PNC                            | <del>-</del>  | 85,199.73      |
|                    | Note Payable Non Curr - PNC  Note Payable - Curr - PNC | _             | 7,621.15       |
| TOTAL LIABILITIES  | Note Payable - Cult - PNC                              | 603.90        | 524,133.46     |
| TOTAL LIABILITIES  |  |               | 324,100.40     |
| EQUITY             |  |               |                |
| 1090-0000-280100   | Invest C   | -             | 3,083,846.00   |
|                    | Unrestricted Net Assets                                | _             | 97,912.44      |
|                    | Income and Expense Clearing                            | (31,231.98)   | (1,027,889.24) |
|                    | Income and Expense Clearing                            | -             | (6,072.00)     |
|                    | Income and Expense Clearing                            | _             | 768,039.32     |
| TOTAL EQUITY       | moome and Expense Oleaning                             | (31,231.98)   | 2,915,836.52   |
| · JIALLKOIII       |  | (01,201.00)   | _,_ 10,000.02  |
| TOTAL LIABILITES & | EQUITY   | (30,628.08)   | 3,439,969.98   |
|                    |  |               |                |

# Lansing Housing Commission 5005 Central Office Cost Center Balance Sheet for April 2019

|                    |                                   | Period Amount | Balance      |
|--------------------|-----------------------------------|---------------|--------------|
| ASSETS             |                                   |               |              |
|                    | LHC-Payroll Account               | 125.15        | 71,423.03    |
| 5005-0000-111111   |                                   | (46,576.76)   | 977,794.58   |
|                    | Accounts Receivables-Misc         | 251.30        | 1,292.05     |
| 5005-1010-115700   | Intercompany                      | 15,619.37     | 20,523.59    |
| 5005-1020-115700   | Intercompany                      | 6,466.84      | 14,733.44    |
| 5005-1080-115700   | Intercompany                      | 14,927.35     | 9,075.86     |
| 5005-1090-115700   | Intercompany                      | 14,939.60     | 11,458.19    |
| 5005-4001-115700   | Intercompany                      | -             | 879,491.00   |
| 5005-8001-115700   | Intercompany                      | 8,857.79      | 5,967.71     |
| 5005-8002-115700   | Intercompany                      | (5,875.38)    | (15,098.20)  |
| 5005-8005-115700   | Intercompany                      | 505.15        | 4,198.81     |
| 5005-8010-115700   | Intercompany                      | 107.86        | 4,783.32     |
| 5005-8021-115700   | Intercompany                      | -             | 1.00         |
| 5005-9101-115700   | • •                               | -             | 46,171.67    |
| 5005-0000-121100   | • •                               | (2,547.36)    | 7,801.12     |
| 5005-0000-121200   |                                   | 1,200.00      | 1,200.00     |
| 5005-0000-140000   | •                                 | -             | 190,000.00   |
|                    | Construction in Progress          | _             | -            |
|                    | Dwelling Structures               | _             | 737,970.74   |
|                    | Dwelling Equipment - Ranges &     |               | 364,287.34   |
|                    | Accumulated Depreciation-Build    | <u>_</u>      | (976,947.26) |
| 5005-0000-150102   |                                   | -<br>-        | 261,847.00   |
|                    | Deferred Outflow - MERS           | <del>-</del>  | 12,436.00    |
| TOTAL ASSETS       | Deletted Outflow - MERS           | 8,000.91      | 2,630,410.99 |
| TOTAL ASSETS       |                                   | 6,000.51      | 2,030,410.99 |
| LIABILITIES        |                                   |               |              |
| 5005-0000-200000   | OPEB Liability                    | -             | 191,935.00   |
| 5005-0000-200300   | Pension Liability                 | -             | 56,475.00    |
|                    | Construction Costs Payabe         | -             | 20,799.00    |
| 5005-0000-211100   |                                   | -             | -            |
|                    | Accounts Payable Misc             | _             | -            |
|                    | Health Insurance W/H              | -             | 5,247.58     |
| 5005-0000-212000   |                                   | <u>-</u>      | 11,497.74    |
| 5005-0000-213400   | •                                 | -             | 975.36       |
|                    | Accrued Comp Absences - Curr      | -             | 3,028.60     |
|                    | Accrued Comp Absences - non curr  | -             | 17,162.06    |
|                    | Tenant Prepaid Rent               | (120.00)      | 4,695.00     |
|                    | Note Payable Non Curr - Davenport | (4,721.64)    | (166,320.44) |
|                    | Note Payable - Curr - Davenport   | (1,121.01)    | 300,777.21   |
| TOTAL LIABILITIES  | Note i ayable - Ouii - Davelipoit | (4,841.64)    | 446,272.11   |
| TOTAL LIABILITIES  |                                   | (4,041,04)    | 110,212.11   |
| EQUITY             |                                   |               |              |
| 5005-0000-280100   |                                   | -             | 262,455.00   |
|                    | Unrestricted Net Assets           | -             | 322,679.00   |
|                    | Income and Expense Clearing       | 12,842.55     | 1,832,911.59 |
| 5005-3000-282000   | Income and Expense Clearing       | <del>_</del>  | (233,906.71) |
| TOTAL EQUITY       |                                   | 12,842.55     | 2,184,138.88 |
| TOTAL LIABILITES & | EQUITY                            | 8,000.91      | 2,630,410.99 |

# Lansing Housing Commission Housing Choice Voucher Balance Sheet for April 2019

| ### Receive the Company of Secretary of Secr |                    |                                 | Period Amount | Balance         |
|--|--------------------|---------------------------------|---------------|-----------------|
| Record   | ASSETS             |                                 | -             |                 |
| R004-0000-1111111   Chase Checking   | 8001-0000-111111   | Chase Checking                  | 24,016.15     | 513,905.50      |
| B002-0000-112204   Accounts Receivables   786.00   | 8002-0000-111111   | Chase Checking                  | (35,268.31)   | (4,098.07)      |
| 8002-0000-112954   Accounts Receivables-Misc   10,643.00   8001-5005-115700   Intercompany   (8,857.79)   (5,967.71)   8002-5005-115700   Intercompany   5,875.38   15,098.20   8004-5005-115700   Intercompany   -       -   -   -   -     -   -     -   -     -   -       -       -       -       -       -       -         -       -         -         -             -  | 8004-0000-111111   | Chase Checking                  | -             | -               |
| 8001-5005-115700   Intercompany   5,875.38   15,098.20   8004-5005-115700   Intercompany   5,875.38   15,098.20   8004-5005-115700   Intercompany  | 8002-0000-112200   | Accounts Receivable             | 786.00        | •               |
| 8002-5005-115700   Intercompany   5,875.38   15,098.20   8004-5005-115700   Intercompany   | 8002-0000-112954   | Accounts Receivables-Misc       | -             | 10,643.00       |
| B004-5005-115700   Intercompany   -  | 8001-5005-115700   | Intercompany                    | (8,857.79)    | (5,967.71)      |
| 8001-0000-121100         Prepaid Insurance         (1,272.62)         5,090.48           8001-0000-148500         Dwelling Equipment - Ranges &         -         27,596.00           8001-0000-148100         Accumulated Depreciation-Build         -         18,311.00           8001-0000-150300         Deferred Outflow - MERS         -         18,311.00           TOTAL ASSETS         (14,721.19)         552,982.40           LIABILITIES           8001-0000-200000         OPEB Liability         -         556,525.00           8001-0000-210000         Construction Costs Payabe         -         33,152.00           8001-0000-211000         Construction Costs Payabe         -         -           8001-0000-211100         Accounts Payable         -         -           8002-8002-211100         Accounts Payable Misc         -         -           8001-0000-213403         Accounts Payable Misc         -         13,548.79           8001-0000-213400         Utility Accrual         -         13,548.79           8001-0000-213400         Accrued Comp Absences - Curr         -         19,657.60           TOTAL LIABILITIES           EQUITY           8001-0002-280500         Uncrestricted Net Assets  | 8002-5005-115700   | Intercompany                    | 5,875.38      | 15,098.20       |
| 8001-0000-148500   Dwelling Equipment - Ranges &   | 8004-5005-115700   | Intercompany                    | -             | •               |
| S001-0000-148100   Accumulated Depreciation-Build   -   (27,596.00)  | 8001-0000-121100   | Prepaid Insurance               | (1,272.62)    | 5,090.48        |
| S002-0000-148100   Accumulated Depreciation-Build   -   18,311.00  | 8001-0000-146500   | Dwelling Equipment - Ranges &   | -             | 27,596.00       |
| S002-0000-148100   Accumulated Depreciation-Build   -   18,311.00  | 8001-0000-148100   | Accumulated Depreciation-Build  | -             | (27,596.00)     |
| TOTAL ASSETS   |                    |                                 | -             | •               |
| Bilities   Section   Sec   |                    |                                 | -             | 18,311.00       |
| 8001-0000-200000         OPEB Liability         -         556,525.00           8001-0000-200300         Pension Liability         -         83,152.00           8001-0000-211000         Construction Costs Payabe         -         30,625.00           8001-0000-211100         Accounts Payable         -         -           8002-8002-211100         Accounts Payable         -         -           8001-0000-21343         Accounts Payable Misc         -         -           8001-0000-212000         Accrued Payroll         -         16.89           8001-0000-213400         Utility Accrual         -         16.89           8001-0000-213500         Accrued Comp Absences - Curr         -         19,657.60           TOTAL LIABILITIES         186.00         707,180.27           EQUITY         8001-0000-280500         Unrestricted Net Assets         -         (326,093.99)           8001-0000-282000         Income and Expense Clearing         13,885.74         153,607.91           8001-0000-282000         Income and Expense Clearing         -         (1,038.20)           8001-0000-282000         Income and Expense Clearing         -         (2,130.72)           8002-0000-280100         Invest C         -         3,047.00   | TOTAL ASSETS       |                                 | (14,721.19)   |                 |
| 8001-0000-200000         OPEB Liability         -         556,525.00           8001-0000-200300         Pension Liability         -         83,152.00           8001-0000-211000         Construction Costs Payabe         -         30,625.00           8001-0000-211100         Accounts Payable         -         -           8002-8002-211100         Accounts Payable         -         -           8001-0000-21343         Accounts Payable Misc         -         -           8001-0000-212000         Accrued Payroll         -         16.89           8001-0000-213400         Utility Accrual         -         16.89           8001-0000-213500         Accrued Comp Absences - Curr         -         19,657.60           TOTAL LIABILITIES         186.00         707,180.27           EQUITY         8001-0000-280500         Unrestricted Net Assets         -         (326,093.99)           8001-0000-282000         Income and Expense Clearing         13,885.74         153,607.91           8001-0000-282000         Income and Expense Clearing         -         (1,038.20)           8001-0000-282000         Income and Expense Clearing         -         (2,130.72)           8002-0000-280100         Invest C         -         3,047.00   | I IARII ITIES      |                                 |               |                 |
| 8001-0000-200300   Pension Liability   -   |                    | OPER Liability                  | _             | 556 525 00      |
| 8001-0000-210000   Construction Costs Payable   -   30,625.00  |                    |                                 | _             |                 |
| 8001-0000-211100   Accounts Payable  |                    | •                               | _             |                 |
| 8002-0000-211100   Accounts Payable   186.00   186.00   8001-0000-211343   Accounts Payable   186.00   186.00   8001-0000-211343   Accounts Payable   Misc   -   |                    | •                               | _             | -               |
| 8002-8002-211100         Accounts Payable Misc         -         -           8001-0000-212000         Accrued Payroll         -         13,548.79           8001-0000-213400         Utility Accrual         -         16.89           8001-0000-213500         Accrued Comp Absences - Curr         -         3,468.99           8001-0000-214000         Accrued Comp Absences - non curr         -         19,657.60           TOTAL LIABILITIES         186.00         707,180.27           EQUITY           8001-0000-280500         Unrestricted Net Assets         -         (326,093.99)           8001-0000-280200         Income and Expense Clearing         13,885.74         153,607.91           8001-3000-282000         Income and Expense Clearing         -         (2,130.72)           8002-0000-280100         Invest C         -         3,047.00           8002-0000-280400         Restricted Net Assets         -         152,357.00           8002-0000-280500         Unrestricted Net Assets         -         453,953.00           8002-0000-280000         Income and Expense Clearing         -         (39,233,747.34)           8004-8004-282000         Income and Expense Clearing         -         -           8004-8004-282000         In  |                    |                                 | _             | _               |
| 8001-0000-211343       Accounts Payable Misc       -       13,548.79         8001-0000-213400       Utility Accrual       -       16.89         8001-0000-213500       Accrued Comp Absences - Curr       -       3,468.99         8001-0000-214000       Accrued Comp Absences - non curr       -       19,657.60         TOTAL LIABILITIES         EQUITY         8001-0000-280500       Unrestricted Net Assets       -       (326,093.99)         8001-0000-282000       Income and Expense Clearing       13,885.74       153,607.91         8001-0003-282000       Income and Expense Clearing       -       (1,038.20)         8001-3000-282000       Income and Expense Clearing       -       (2,130.72)         8002-0000-280100       Invest C       -       3,047.00         8002-0000-280400       Restricted Net Assets       -       152,357.00         8002-0000-280000       Unrestricted Net Assets       -       453,953.00         8002-8002-282000       Income and Expense Clearing       -       (39,233,747.34)         8004-0000-282000       Income and Expense Clearing       -       -         8004-8004-282000       Income and Expense Clearing       -       -         8004-8004-282000       Income  |                    |                                 | 186.00        | 186 00          |
| 8001-0000-212000       Accrued Payroll       -       13,548.79         8001-0000-213400       Utility Accrual       -       16.89         8001-0000-213500       Accrued Comp Absences - Curr       -       3,468.99         8001-0000-214000       Accrued Comp Absences - non curr       -       19,657.60         TOTAL LIABILITIES         EQUITY         8001-0000-280500       Unrestricted Net Assets       -       (326,093.99)         8001-0000-282000       Income and Expense Clearing       13,885.74       153,607.91         8001-0000-282000       Income and Expense Clearing       -       (1,038.20)         8001-3000-282000       Income and Expense Clearing       -       (2,130.72)         8002-0000-280100       Invest C       -       3,047.00         8002-0000-280400       Restricted Net Assets       -       152,357.00         8002-0000-280500       Unrestricted Net Assets       -       453,953.00         8002-0000-280000       Income and Expense Clearing       -       (39,233,747.34)         8004-0000-282000       Income and Expense Clearing       -       -         8004-8004-282000       Income and Expense Clearing       -       -         8004-8004-282000       Income and Ex   |                    |                                 | 100.00        | 100.00          |
| 8001-0000-213400   Utility Accrual   -   16.89   |                    |                                 | _             | 13 548 70       |
| 8001-0000-213500       Accrued Comp Absences - Curr       -       3,468.99         8001-0000-214000       Accrued Comp Absences - non curr       -       19,657.60         TOTAL LIABILITIES         EQUITY         8001-0000-280500       Unrestricted Net Assets       -       (326,093.99)         8001-0000-280500       Income and Expense Clearing       13,885.74       153,607.91         8001-0003-282000       Income and Expense Clearing       -       (1,038.20)         8001-3000-282000       Income and Expense Clearing       -       (2,130.72)         8002-0000-280100       Invest C       -       3,047.00         8002-0000-280400       Restricted Net Assets       -       453,953.00         8002-0000-280500       Unrestricted Net Assets       -       453,953.00         8002-0000-282000       Income and Expense Clearing       -       (39,233,747.34)         8004-8002-282000       Income and Expense Clearing       -       -         8004-8004-282000       I   |                    |                                 | _             | ·               |
| 8001-0000-214000         Accrued Comp Absences - non curr         -         19,657.60           TOTAL LIABILITIES         186.00         707,180.27           EQUITY           8001-0000-280500         Unrestricted Net Assets         -         (326,093.99)           8001-0000-282000         Income and Expense Clearing         13,885.74         153,607.91           8001-0003-282000         Income and Expense Clearing         -         (1,038.20)           8001-3000-282000         Income and Expense Clearing         -         (2,130.72)           8002-0000-280100         Invest C         -         3,047.00           8002-0000-280400         Restricted Net Assets         -         152,357.00           8002-0000-280500         Unrestricted Net Assets         -         453,953.00           8002-0000-282000         Income and Expense Clearing         -         (39,233,747.34)           8002-8002-282000         Income and Expense Clearing         -         -           8004-8004-282000         Income and Expense Clearing         -         -           8004-8004-282000         Income and Expense Clearing         -         -           TOTAL EQUITY         (14,907.19)         (154,197.87)  |                    |                                 | _             |                 |
| TOTAL LIABILITIES         186.00         707,180.27           EQUITY         8001-0000-280500 Unrestricted Net Assets         - (326,093.99)           8001-0000-282000 Income and Expense Clearing         13,885.74         153,607.91           8001-0003-282000 Income and Expense Clearing         - (1,038.20)           8002-0000-282000 Income and Expense Clearing         - (2,130.72)           8002-0000-280100 Invest C         - 3,047.00           8002-0000-280400 Restricted Net Assets         - 152,357.00           8002-0000-280500 Unrestricted Net Assets         - 453,953.00           8002-0000-282000 Income and Expense Clearing         (28,792.93)         38,645,847.47           8002-8002-282000 Income and Expense Clearing         - (39,233,747.34)           8004-0000-282000 Income and Expense Clearing             8004-8004-282000 Income and Expense Clearing             707AL EQUITY         (14,907.19)         (154,197.87)  |                    | · ·                             | _             |                 |
| EQUITY       8001-0000-280500       Unrestricted Net Assets       -       (326,093.99)         8001-0000-282000       Income and Expense Clearing       13,885.74       153,607.91         8001-0003-282000       Income and Expense Clearing       -       (1,038.20)         8001-3000-282000       Income and Expense Clearing       -       (2,130.72)         8002-0000-280100       Invest C       -       3,047.00         8002-0000-280400       Restricted Net Assets       -       152,357.00         8002-0000-280500       Unrestricted Net Assets       -       453,953.00         8002-0000-282000       Income and Expense Clearing       (28,792.93)       38,645,847.47         8002-8002-282000       Income and Expense Clearing       -       (39,233,747.34)         8004-8004-282000       Income and Expense Clearing       -       -         TOTAL EQUITY       (14,907.19)       (154,197.87)   |                    | Accided Comp Absences - non can | 186.00        |                 |
| 8001-0000-280500       Unrestricted Net Assets       -       (326,093.99)         8001-0000-282000       Income and Expense Clearing       13,885.74       153,607.91         8001-0003-282000       Income and Expense Clearing       -       (1,038.20)         8001-3000-282000       Income and Expense Clearing       -       (2,130.72)         8002-0000-280100       Invest C       -       3,047.00         8002-0000-280400       Restricted Net Assets       -       152,357.00         8002-0000-280500       Unrestricted Net Assets       -       453,953.00         8002-0000-282000       Income and Expense Clearing       (28,792.93)       38,645,847.47         8002-8002-282000       Income and Expense Clearing       -       (39,233,747.34)         8004-8004-282000       Income and Expense Clearing       -       -         8004-8004-282000       Income and Expense Clearing       -       -         TOTAL EQUITY       (14,907.19)       (154,197.87)   | TOTAL LIABILITIES  |                                 | 100.00        | 101,100.21      |
| 8001-0000-282000       Income and Expense Clearing       13,885.74       153,607.91         8001-0003-282000       Income and Expense Clearing       -       (1,038.20)         8001-3000-282000       Income and Expense Clearing       -       (2,130.72)         8002-0000-280100       Invest C       -       3,047.00         8002-0000-280400       Restricted Net Assets       -       152,357.00         8002-0000-280500       Unrestricted Net Assets       -       453,953.00         8002-0000-282000       Income and Expense Clearing       (28,792.93)       38,645,847.47         8002-8002-282000       Income and Expense Clearing       -       (39,233,747.34)         8004-8004-282000       Income and Expense Clearing       -       -         8004-8004-282000       Income and Expense Clearing       -       -         TOTAL EQUITY       (14,907.19)       (154,197.87)   |                    |                                 |               |                 |
| 8001-0003-282000       Income and Expense Clearing       -       (1,038.20)         8001-3000-282000       Income and Expense Clearing       -       (2,130.72)         8002-0000-280100       Invest C       -       3,047.00         8002-0000-280400       Restricted Net Assets       -       152,357.00         8002-0000-280500       Unrestricted Net Assets       -       453,953.00         8002-0000-282000       Income and Expense Clearing       (28,792.93)       38,645,847.47         8002-8002-282000       Income and Expense Clearing       -       (39,233,747.34)         8004-8004-282000       Income and Expense Clearing       -       -         8004-8004-282000       Income and Expense Clearing       -       -         TOTAL EQUITY       (14,907.19)       (154,197.87)   |                    |                                 | -             |                 |
| 8001-3000-282000       Income and Expense Clearing       -       (2,130.72)         8002-0000-280100       Invest C       -       3,047.00         8002-0000-280400       Restricted Net Assets       -       152,357.00         8002-0000-280500       Unrestricted Net Assets       -       453,953.00         8002-0000-282000       Income and Expense Clearing       (28,792.93)       38,645,847.47         8002-8002-282000       Income and Expense Clearing       -       (39,233,747.34)         8004-8004-282000       Income and Expense Clearing       -       -         8004-8004-282000       Income and Expense Clearing       -       -         TOTAL EQUITY       (14,907.19)       (154,197.87)   |                    |                                 | 13,885.74     |                 |
| 8002-0000-280100       Invest C       -       3,047.00         8002-0000-280400       Restricted Net Assets       -       152,357.00         8002-0000-280500       Unrestricted Net Assets       -       453,953.00         8002-0000-282000       Income and Expense Clearing       (28,792.93)       38,645,847.47         8002-8002-282000       Income and Expense Clearing       -       (39,233,747.34)         8004-8004-282000       Income and Expense Clearing       -       -         TOTAL EQUITY       (14,907.19)       (154,197.87)  |                    |                                 | -             |                 |
| 8002-0000-280400       Restricted Net Assets       -       152,357.00         8002-0000-280500       Unrestricted Net Assets       -       453,953.00         8002-0000-282000       Income and Expense Clearing       (28,792.93)       38,645,847.47         8002-8002-282000       Income and Expense Clearing       -       (39,233,747.34)         8004-8004-282000       Income and Expense Clearing       -       -         TOTAL EQUITY       (14,907.19)       (154,197.87)   |                    |                                 | -             | • •             |
| 8002-0000-280500       Unrestricted Net Assets       -       453,953.00         8002-0000-282000       Income and Expense Clearing       (28,792.93)       38,645,847.47         8002-8002-282000       Income and Expense Clearing       -       (39,233,747.34)         8004-8004-282000       Income and Expense Clearing       -       -         TOTAL EQUITY       (14,907.19)       (154,197.87)   |                    |                                 | -             |                 |
| 8002-0000-282000       Income and Expense Clearing       (28,792.93)       38,645,847.47         8002-8002-282000       Income and Expense Clearing       -       (39,233,747.34)         8004-0000-282000       Income and Expense Clearing       -       -         8004-8004-282000       Income and Expense Clearing       -       -         TOTAL EQUITY       (14,907.19)       (154,197.87)  |                    |                                 | •             |                 |
| 8002-8002-282000 Income and Expense Clearing - (39,233,747.34) 8004-0000-282000 Income and Expense Clearing  |                    |                                 | -             | -               |
| 8004-0000-282000 Income and Expense Clearing   | 8002-0000-282000   | Income and Expense Clearing     | (28,792.93)   |                 |
| 8004-8004-282000 Income and Expense Clearing   |                    | •                               | -             | (39,233,747.34) |
| TOTAL EQUITY (14,907.19) (154,197.87)  |                    |                                 | -             | -               |
|  |                    | Income and Expense Clearing     | <u> </u>      |                 |
| TOTAL LIABILITES & EQUITY (14,721.19) 552,982.40   | TOTAL EQUITY       |                                 | (14,907.19)   | (154,197.87)    |
|  | TOTAL LIABILITES & | EQUITY                          | (14,721.19)   | 552,982.40      |



May 21, 2019

## HONORABLE MEMBERS IN SESSION

Lansing Housing Commission 419 Cherry St. Lansing Michigan 48933

# SUBJECT:

April Housing Choice Voucher (HCV) Monthly Report

## CONTACT PERSON:

Kim Shirey HCV Supervisor

# Family Self Sufficiency (FSS):

The next FSS orientation will be held in May for all interested participants. The FSS Coordinator is currently reviewing 3 files which may be closed due to meeting their graduation requirements.

## **HCV Orientations:**

LHC had one (1) orientation during the month of April 2019 and fifteen (15) vouchers issued.

One (1) VASH orientation was held for the month of April, and two (2) Vouchers were issued.

# Waiting List:

100 applications were pulled with a due date of March 29, 2019. Approximately 50 applications were returned for processing. Files have been distributed for processing of eligibility. The first orientation for qualified applications will be on April 23, 2019.

## **Department Initiatives:**

In the HCV Program there are currently 1,802 vouchers housed in all its programs. Fifty-five participants are with the Shelter Plus Care Program (S+C), 84 are housed under the Permanent Supportive Housing Program (PSH), and 143 are housed under the HUD Veterans Affairs Supportive Housing (VASH). 1,520 are housed under the Housing Choice Voucher Program.



## **Voucher Utilization**

| March Voucher Program Total Units | 1,863 |
|-----------------------------------|-------|
| March Traditional HCV Utilization | 1668  |
| March % Utilized Units            | 92%   |

| April Voucher Program Total Units | 1,863 |
|-----------------------------------|-------|
| April Traditional HCV Utilization | 1663  |
| April % Utilized Units            | 92%   |

## **Voucher Disbursement**

| HUD March HAP Disbursement     | \$881,659 |
|--------------------------------|-----------|
| LHC March HAP/UAP Disbursement | \$884,048 |
| % Voucher Funding Utilization  | 101%      |

| HUD April HAP Disbursement             | \$885,614 |  |
|--|-----------|--|
| LHC April HAP/UAP Disbursement         | \$887,159 |  |
| % Voucher Funding Utilization          | 100%      |  |
| HUD Held Reserves as of September 2018 | \$897,936 |  |

## SEMAP Indicators

# Indicator 1- Selection from the Waiting List

This indicator measures whether LHC has written policies in its administrative plan for selecting applicants from the waiting list. This indicator is not scored by PIC but is based on an internal review. LHC is on track to receive all points for this indicator out of a possible 15 as it does have written policy.

# Waiting List

| PIC Scoring | Internal Scoring |  |
|-------------|------------------|--|
| N/A         | 15               |  |

## Indicator 2- Rent Reasonableness

LHC has a method for determining the rent (for each unit leased) is reasonable based on current rents charged for comparable unassisted units. LHC reviewed 18 rent reasonables for the fiscal year 2019. This indicator is not scored by PIC but based on an internal review. LHC will self-score 20 points for this indicator our of a possible 20.



## Rent Reasonableness

| PIC Scoring | Internal Scoring |  |
|-------------|------------------|--|
| N/A         | 20               |  |

# Indicator 3- Determination of Adjusted Income

This indicator measures if, at the time of admission and reexamination, LHC verifies and correctly determines adjusted annual income for each assisted family, and if LHC uses the appropriate utility allowance(s). This indicator is not scored in PIC but is based on an internal review and scoring. LHC completed 18 file audits with a requirement of 26 to be reviewed for scoring purposes. Therefore, LHC will self-score 20 points out of 20 for the fiscal year ending June 2019.

# Adjusted Income

| PIC Scoring | Internal Scoring |
|-------------|------------------|
| N/A         | 20               |

# Indicator 4- Utility Allowance

The new Utility Allowances were approved and are effective 03/01/2019. This indicator is not scored through PIC but is based on an internal review. Based on the internal review, LHC would receive five (5) of the possible five (5) points for this indicator by the end of the fiscal year.

## **Utility Allowance**

| PIC Scoring | Internal Scoring |  |
|-------------|------------------|--|
| N/A         | 5                |  |

# Indicator 5- HQS Quality Control Inspections

The number of Quality Control Inspections needed for the year is 28. During this reporting period thirty (30) quality control inspections were conducted. This indictor is not scored by PIC but is based on an internal review. Based on the internal review LHC will self-score a five (5) out of the five (5) possible points.

# **Quality Control Inspections**

| PIC Scoring | Internal Scoring |
|-------------|------------------|
| N/A         | 5                |

## Indicator 6- HQS Enforcement

Following each HQS inspection of a unit under contract where the unit fails to meet HQS, any cited life threatening HQS deficiencies are corrected within 24-hours and all other cited HQS deficiencies are corrected within 30 days. If deficiencies are not corrected timely LHC stops (abates) HAP payment or terminates the contract. This indicator is not scored by PIC but is determined from an internal review. LHC's review



indicates there were twenty three (23) 24-hour deficiencies and forty three (43) 30-day deficiencies. All corrected, abated, or terminated as necessary.

## **HQS** Enforcement

| PIC Scoring | Internal Scoring |  |
|-------------|------------------|--|
| N/A         | 10               |  |

# **Indicator 7- Expanding Housing Opportunities**

LHC adopted and implemented a written policy to encourage participation by owners of units located outside areas of poverty and minority concentration. This indicator is not scored in PIC but is based on an internal review. As of this reporting period, LHC records this indicator as receiving five (5) of a possible five (5)

**Housing Opportunities** 

| PIC Scoring | Internal Scoring |  |  |
|-------------|------------------|--|--|
| N/A         | 5                |  |  |

# **Indicator 8- Payment Standards**

This indicator shows whether LHC has adopted a current payment standard schedule for the voucher program by unit size. During this reporting period, the HCV Payment Standards were increased to 110%. The current payment standards have received Board approval. This indicator is not scored by PIC but is based on an internal review. As of this reporting period, LHC records indicate a five (5) out of a possible five (5) points will be received.

| PIC Scoring | Internal Scoring |  |
|-------------|------------------|--|
| N/A         | 5                |  |

### Indicator 9- Annual Reexamination

This indicator is used to determine if LHC has completed a reexamination for each participating family at least every 12 months. As of March 31, 2019, the reporting rate is 96%. Based on PIC, LHC records this indicator as 10 of a possible 10 points.

#### Annual Reexaminations

| PIC Scoring | Internal Scoring |
|-------------|------------------|
| 10          | 10               |



## **Indicator 10- Correct Tenant Rent Calculation**

This indicator shows if LHC correctly calculates tenants' rent and the family share of the rent to the owner in the voucher program. As of this reporting period, PIC records indicate LHC will receive 100%. According to PIC records there are no tenant rent calculation discrepancies to report. Based on PIC, LHC records this indicator as receiving five (5) of a possible five (5) points.

## Correct Tenant Rent

| PIC Scoring | Internal Scoring |  |
|-------------|------------------|--|
| 5           | 5                |  |

# **Indicator 11- Pre-Contract HQS Inspections**

This indicator shows if newly leased units pass HQS inspection on or before the beginning date of the assisted lease and HAP contract. As of this reporting period, PIC recorded this indicator as receiving 100%. Based on PIC LHC would receive five (5) of a possible five (5) points.

## Pre-Contract HQS

| PIC Scoring | Internal Scoring |  |
|-------------|------------------|--|
| 5           | 5                |  |

# **Indicator 12-Inspections**

This indicator shows if LHC has inspected each unit under contract at least bi-annually. As of this reporting period, PIC recorded this indicator as receiving 100%. Based on PIC LHC would receive 10 of the possible 10 points.

## Inspections

| ep-comerre   |                  |
|--------------|------------------|
| PIC Scoring  | Internal Scoring |
| i io oconing | internal occurry |
| 10           | 10               |
| 10           | 10               |

## Indicator 13- Program Utilization

The department utilization rate during this reporting period is 92%. In an effort to maximize the number of participants that are housed, the program's utilization rate will continue to be closely monitored without exceeding funding capacity. SEMAP certification requires LHC to report the status of efforts in providing Housing Choice Vouchers and leasing units based on funds awarded by HUD.

Program Utilization

| rogram ounzation |                  |  |
|------------------|------------------|--|
| PIC Scoring      | Internal Scoring |  |
| N/A              | 20               |  |



# **Indicator 14-Family Self Sufficiency**

As of this reporting period, the Family Self Sufficiency (FSS) Program has 38 mandatory slots, 19 slots/households or (50%) are enrolled. SEMAP certification requires the LHC to report the status of enrollment for the FSS program.

Enrollment and Escrow Accounts are documented by Indicator 14. As of this reporting period, LHC would receive five (5) of 10 points.

# **FSS Enrollment**

| PIC Scoring | Internal Scoring |
|-------------|------------------|
| N/A         | 5                |

Currently 56% of the FSS participants enrolled in the program have escrow accounts. The maximum allowable points are five of (10) points. LHC is currently doing an internal rating of eight (5) points.

# Participants w/ Escrows

| PIC Scoring | Internal Scoring |
|-------------|------------------|
| N/A         | 5                |

<sup>\*</sup>Please note all PIC data is of 03/31/2019



May 21, 2019

## HONORABLE MEMBERS IN SESSION

Lansing Housing Commission 419 Cherry St. Lansing Michigan 48933

## SUBJECT:

**April 2019 Asset Management Monthly Report** 

## **CONTACT PERSON:**

Doug Fleming Executive Director 517-487-6550 Ext. 111

# **OVERVIEW:**

Lansing Housing Commission ("LHC") communities had an overall occupancy rating of 98% (not including the modernization units) at the end of April. LHC Unit Months Leased (UML) was 811 (with units in MOD) or 98% occupancy rate. LHC maintained a 98% occupancy level, which meets the 96% recovery plan occupancy goal.

**Mt. Vernon Park** occupancy was 96% at the end of April. There were eight (8) households moved in, two (2) residents moved out, and zero (0) unit transfers. The UML was 195 which equals 96%. At the end of April, Mt. Vernon had a total of (33) open work orders.

Hildebrandt Park occupancy was 99% at the end of April. There were three (3) households moved in, three (3) resident moved out, and zero (0) unit transfers. The UML was 217 which equals 99%. At the end of April, Hildebrandt had a total of 42 open work orders.

LaRoy Froh occupancy was 99% at the end of April. There was two (2) household moved in, three (3) residents moved out, two (2) unit transfers. The UML was 204



which equals 97%. At the end of April, LaRoy Froh had a total of 34 open work orders.

**South Washington Park occupancy** was 99% at the end of April. There were four (4) households moved in, one (1) resident moved out, and one (1) unit transfer. The UML was 195 which equals 99%. At the end of April, South Washington had a total of 69 open work orders.

# **OCCUPANCY:**

| Site          | Total Number of Units | UML Occupied 1st day of month including MOD units | Gross<br>(including<br>MOD<br>Occupancy<br>rate) | Move<br>Ins | Move<br>Outs | Transfer<br>Units | Total<br>MOD<br>Units |
|---------------|-----------------------|---|--|-------------|--------------|-------------------|-----------------------|
| Mt Vernon     | 202                   | 195   | 96%  | 8           | 2            | 0                 | 0                     |
| Hildebrandt   | . 220                 | 217   | 99%  | 3           | 3            | 0                 | 0                     |
| LaRoy Froh    | 213                   | 204   | 97%  | 2           | 3            | 2                 | 3                     |
| S. Washington | 197                   | 195   | 99%  | 4           | 1            | 1                 | 0                     |
| Totals        | 832                   | 811   | 98%  | 17          | 9            | 3                 | 3                     |

# **RENT COLLECTION:**

| Site          | Rent Charged | Receivables   | Total<br>Uncollected | Collection Rate |
|---------------|--------------|---------------|----------------------|-----------------|
| Mt Vernon     | \$ 36,057    | \$ 38,603     | \$ 2,546             | 107%            |
| Hildebrandt   | \$ 43,398    | \$ 49,353     | \$ 5,955             | 111%            |
| LaRoy Froh    | \$ 30,429    | \$ 35,610     | \$ 5,181             | 117%            |
| S. Washington | \$ 32,486    | \$ 34,494.01  | \$ 2008.01           | 107%            |
| Totals        | \$ 142,370   | \$ 173,060.01 | \$30,690.01          | 122%            |



# Mt. Vernon Vacant Unit Status:

| Address        | BR | Vacate<br>Date | Total<br>Days<br>Vacant | Projected<br>Ready<br>Date | Unit turn<br>Cost | Comments*Details<br>needed for Vacancies<br>over 20 days                            |  |
|----------------|----|----------------|-------------------------|----------------------------|-------------------|---|--|
| 3230 N Waverly | 3  | 1-10-19        | 99                      | 5-15-19                    | \$4,100           | MVP Transfer. LHC completing minor repairs. Awaiting approval for Plumbing repairs. |  |
| 3842 Wilson    | 1  | 3-1-19         | 60                      | Ready                      | \$1,400           | Move in 5-3-19  |  |
| 1717 Glenrose  | 3  | 2-22-19        | 66                      | 6-1-19                     | ТВА               | First Contracting to complete rehab in addition to the kitchen and bathroom remodel |  |
| 3508 N Waverly | 4  | 3-21-19        | 22                      | 5-15-19                    | \$3,000           | Abraham Alvarez-<br>Nodarse completing<br>rehab.                                    |  |
| 1449 Comfort   | 3  | 4-1-19         | 29                      | 5-15-19                    | \$4,160           | S&S completing rehab. Unit offer accepted.  |  |
| 3866 Wilson    | 1  | 4-1-19         | 29                      | Ready                      | \$750             | Finding applicant   |  |
| 4248 Glenburne | 3  | 4-1-19         | 29                      | Ready                      | \$3,800           | Unit offer sent.  |  |



# Hildebrandt Park Vacant Unit Status:

| Address                  | BR | Vacate<br>Date | Total<br>Days<br>Vacate | Projected<br>Ready<br>Date | Unit turn<br>Cost | Comments*Details<br>needed for Vacancies<br>over 20 days                                  |
|--------------------------|----|----------------|-------------------------|----------------------------|-------------------|---|
| 103-3124-E<br>Turner     | 5  | 3-6-19         | 39                      | 4-3-19                     | \$350             | Lease ready, applicant became ineligible for this bedroom size, processing new applicant. |
| 103-3124-D<br>Turner St. | 2  | 3-4-19         | 56                      | 5-7-19                     | \$1650            | Painted and floors completed, waiting on carpentry.                                       |
| 103-1906 Hoyt            | 2  | 3-4-19         | 56                      | 5-7-19                     | \$2900            | One more week for floors and maintenance then ready for move in.                          |



# LaRoy Froh Vacant Unit Status:

| Address              | BR | Vacate<br>Date | Total<br>Days<br>Vacate | Projected<br>Ready Date | Unit turn<br>Cost | Comments*Details needed for Vacancies over 20 days   |
|----------------------|----|----------------|-------------------------|-------------------------|-------------------|--|
| 111-2438<br>Reo      | 3  | 2-19-18        | 254                     | TBD                     | Pending           | 6-18 Fire @2436 Reo minor damage to the unit damaged 2-19-18 Resident moved out.   |
| 111-2434<br>Reo      | 3  | 1-18-18        | 316                     | 7-14-18                 | Pending           | 6-18 Fire @2436 Reo minor damaged to the unit damaged. 1-18-18 Resident moved out.   |
| 111-2436<br>Reo      | 3  | 6-7-18         | 257                     | TBD                     | Pending           | Fire Unit-offline 5/17/19 contract signed 5/10/19 demolition has started   |
| 111-908 W<br>Miller  | 3  | 2-1-19         | 12                      |                         | Pending           | 2-18-19 extensive damage done to unit. Unit has been painted and is pending san/poly of floors. Estimated completion 3-1. 4/5/19 pending concrete work for porch. Maintenance is completing scope of work. Estimated completion 4/19. 5/17/19 pending concrete work, unit was offered to internal transfer |
| 111-2502<br>Reo      | 3  | 4/8/19         | 10                      |                         |                   | 5/17/19 unit is completed and pending applicant orientation  |
| 111-2202<br>Reo      | 2  | 4/5/19         | 6                       |                         |                   | Leased up  |
| 111-1610 W<br>Miller | 3  | 4/3/19         | 8                       |                         |                   | Leased up  |



# South Washington Park Vacant Unit Status:

| Address                   | Br | Vacate<br>Date | Total<br>Days<br>Vacate | Projected<br>Ready<br>Date | Unit<br>turn<br>Cost | Comments*Details<br>needed for Vacancies<br>over 20 days |
|---------------------------|----|----------------|-------------------------|----------------------------|----------------------|--|
| 112-3200 S Washington 312 | 1  | 4/11/19        | 19                      | 5/17/19                    | In<br>house<br>turn  |  |
| 112-3200 S Washington 115 | 1  | 4/8/19         | 22                      | 5/1/19                     | In<br>house<br>turn  | Had to wait on applicant                                 |



# May 21, 2019 Executive Director's Report

# **Activities**

# Capital Projects

- Security Cameras
- Kitchen/Bath
- Elevator
- MVP basketball court
- Landscaping All Locations
- Asphalt repairs All Locations
- Federal Labor Standards Compliance/Compliance Officer

# Staff Changes

- Maintenance opening LRF
- · Finance director update

## **RAD Activities**

- 1. Disposal of Scattered Sites
- 2. RAD application submission
  - Resident meetings
  - Resident Information Notices (RIN)
- 3. Development team
- 4. Develop timelines/responsibilities
- 5. HUD repositioning meeting
- 6. City of Lansing meeting June 19th with Brian McGrain

# Other Activities

- Site visits to LHC properties
- AP processing revisions/improvements
- Budget development 2019
- COL summer program
- Unemployment hearing
- COL Award Ending Veteran Homelessness
- Paychex Consulting
- Technology Updates (Computers, Servers, Elite, Happy)



# LHC Board Sign-In Sheet Date of Meeting: May 21, 2019

| Name           | Organization | Phone #      | E-mail                   | Speaking Y/N |
|----------------|--------------|--------------|--------------------------|--------------|
| ANOTEO B       | LIPH         | 517 372 7145 | Anorealea<br>lanshc.org  |              |
| Marcel Jackson | L TPH        | 517-574-8427 | Marceljalasncog          |              |
| Marcus Hardy   |              | 517-393-8464 | marcush@lanshic          | 9            |
| Steve Raiche   | Cocc         |              | Steen@lanshe. erg        |              |
| Kim Shire      | 1 HCV        |              | Kims@lansh               | org          |
| Marshall Brice | , LIPH       | 517-393-4290 | marshall b@<br>lanshcorg | ·            |
| Sove flering   | COCC         |              |                          | ,            |
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|                |              |              |                          |              |