

Agenda Lansing Housing Commission June 26, 2019

Call to Order

- Roll Call
- 2. Approval of Minutes of May 21, 2019

Action Items:

Approve the following LHC Policies presented last month for review:

LHC Electronic File storage Policy

LHC FOIA Policy

LHC Investment Policy

LHC Process for Write-offs and Collections Policy

LHC Social Security Confidentiality Policy

LHC Workplace Misconduct Policy

Resolution No. 1313 - Review and approval of the 2020-2021 Budget.

Informational Items:

- a. Policies for your review and approval at our next meeting:
 - LHC Bed Bug Policy
 - LHC Code of Conduct Policy
 - LHC Credit Card Policy
 - LHC HCV De-Concentration Policy
 - LHC Smoke Free Property Policy
 - LHC Smoke Free Workplace Policy
 - LHC Substance Abuse and Drug Free Workplace
 - LHC Vehicle Policy
- b. Finance Report May 2019

Steven Raiche

c. Housing Choice Voucher May 2019



d. Asset Management Report May 2019

 Mt. Vernon (MVP) & Scattered Sites 	P 102
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Hildebrandt (HP), Forrest, Hoyt
 AMP 103

LaRoy Froh (LRF) & Scattered Sites
 AMP 111

• South Washington (SWP) & Scattered Sites AMP 112

Discussion Items:

Other Items:

- 4. Executive Director's Comments.
- 5. President's Comments
- 6. Public Comment limit 3 minutes per person.
- 7. Adjournment.



Minutes of the May 21, 2019

Commissioner Robinson called the meeting to order at 5:32 p.m. Mr. Fleming, called the roll.

PRESENT AT ROLL CALL: Commissioners Ryan Robinson, Emma Henry, Don Sober - phone and Loria Hall, Rhett Huyck - absent.

STAFF:

Marcus Hardy Marcel Jackson
Marshall Brice Kim Shirey
Douglas Fleming Andrea Bailey
Steven Raiche

Guests:

See List

Commissioner Henry moved and Commissioner Sober seconded a motion to approve the minutes of the April 24, 2019 commission meeting. **The Motion was approved by all members present.**

Action Items:

Resolution No. 1311 – LHC Procurement Policy

HUD made recent changes to the Procurement Policy; the limits have been increased. LHC is requesting to increase limits as well. HUD revised limit to \$250,000 for which the PHA would complete an RFP for Board Approval. Micro Purchase request to increase to \$10,000, Small Purchase \$10,000-\$249,999. Anything over \$250,000 requires RFP and Board approval. Ryan request an amendment to policy to include Board threshold at \$150,000. Commissioner Sober supports. Commissioner Harvey Supports also.

Commissioner Robinson motioned for approval, Commissioner Sober seconded. Approved by all members present.

Resolution No. 1312 – Kitchen and Bath Reno

This project is already budged for, it is currently in the approved capital plan. Board approval needed. LHC has had three bidders, First Contracting was awarded the bid. This renovation includes \$70,000 for each AMP. Each AMP manager identified, by address, units requested to be completed. No renovations to the scattered sites due to movement to RAD. LHC plans to release the scattered sites.



Commissioner Henry motioned for approval, Commissioner Sober seconded. Approved by all members present.

Informational Item:

Review and approve the following LHC Policies:

LHC Electronic File Storage Policy

LHC FOIA Policy

LHC Investment Policy

LHC Process for Write-Offs and Collections Policy

LHC Social Security Confidentiality Policy

LHC Workplace Misconduct Policy

Commissioners acknowledge receipt of policies. NOTE: Commissioners can review and amend these policies at any time. Commissioners agree to review policies over the next couple of weeks and will be prepared to include next month as an action item.

Written Informational Reports were provided as follows:

Finance Report - April 2019 - Steven Raiche

Mr. Raiche provided a brief overview of the April 2019 Finance Reports. Steven also discussed the sheet of financial ratios.

- Occupancy rates are up this year; this is reflected in the favorable revenue numbers compared to that budgeted.
- Salary expense is down compared to budget all year.
- Benefit package payment made in April and is reflected in this report.
- Maintenance costs continue to occur throughout the year compared to what has been budgeted. The big picture is that this brings AMPS up to standards.
- Ratio: prior months there were numbers presented in June of 2018, these numbers were skewed. This is the fiscal year end and can make numbers difficult to compare.
- Commissioner Robinson states that Commissioner Henry and Hall will attend finance meetings.



Housing Choice Voucher (HCV) Report - April 2019

Kim Shirey provided a brief overview of the April 2019 HCV Reports.

- As of last week, HCV was invited from the City of Lansing to attend a program to celebrate efforts achieved to address veterans' homelessness. An award was given to LHC – HCV.
- Doug 5 groups were awarded for their contribution to end veteran homelessness. Three Continuums of Care locations in State of Michigan, we have systems in place to identify, house and provide services to continue living in housing for veterans. LHC – HCV was very instrumental in building this.
- HCV will attend a Stand Down put on by Holy Cross Services This is where several agencies provide necessities for daily living to veterans – this will be held 5/22/19 at UAW Hall on Clare St. HCV will supply toilet paper at the Stand Down.
- A Shelter Plus Care Program this is a separate voucher program designated to provide housing and supportive services for homeless persons with disabilities.
 CMH does the referrals to HCV for this program. HCV currently houses 55 households under this program.

Asset Management Report – March 2019

Mt. Vernon (MVP) & Scattered Sites, AMP 102 – Marcel Jackson, MVP had an occupancy rate of 94% at the end of April. There was four (4) move-in, two (2) move -outs and zero (0) transfers. There were 16 open work orders.

The current occupancy rate is 96%. There are 8 vacancies, two (2) market ready. There are 16 open work orders. Average work order is 21 days old. Positive Note: Basketball court construction will begin next week.

Hildebrandt (HP) & Scattered Sites, AMP 103 – Andrea Baily, HP had an occupancy rate of 99% at the end of April. There were three (3) move-ins, three (3) move-outs and zero (0) transfers. There were 42 open work orders.

The current occupancy rate is 98%. There are 46 open work orders. Average work



order is 30 days old.

Positive Note: Hildebrandt Park began a food program for the residents May 13th, 2019. Residents have the opportunity to take items they are in need of.

LaRoy Froh (LRF) & Scattered Sites, AMP 111 – Marshall Brice, LRF had an occupancy rate of 99% at the end of April. There was one (1) move-in, zero (0) move-outs and two (2) transfers. There were 52 open work orders.

The current occupancy rate is 98%. Two (2) residents will move in by 5/31/19. There were 40 open work orders.

Positive Note: Community LED lighting has been installed. Fire unit construction is under way, will begin 5/28/19.

So. Washington (SWP) & Scattered Sites, AMP 112 – Marcus Hardy, SWP had an occupancy rate of 98% at the end of April. There were three (3) move-ins, five (5) move-out and zero (0) transfers. There were 89 open work orders.

The current occupancy rate is 98%. There were four (4) vacancies. 73 work orders that are open. Average work order time is 63 days. Positive Note: Received flyers for health bus coming to SWP June 11th, 2019.

Doug – Mulch will be added to all the sites by the end of the month.

Discussion Items: None

Other Items: Doug Fleming's Contract

Independent Contractor Agreement: Doug reviewed this with attorney, no edits have been made. This Contract is for Doug's interim to be extended for a 12-month period.

Commissioner Henry moved, Commissioner Sober seconded. Approved by all members present.

Also discussed was the agreement for Doug to use LHC space and supplies when he is on site for other work. Doug agreed to this with the assistance of legal counsel. No changes or amendments made. Commissioner Henry moved, Commissioner Sober seconded. Approved by all members present.



Executive Director's Comments:

Activities

- Security Cameras
 - Completed most of the work at SWP, the contractor will then move to the next AMP.
- Kitchen/Bath
 - o This RFP has been approved.
- Elevator
 - Moving forward with this project, will be implementing in the next couple of weeks.
- MVP basketball court
 - Will be resurfaced next week, summer recreational program for LHC residents and community members will begin Mid-June.
- Landscaping
 - All Locations will be done
- Asphalt repairs All locations
 - Current finalizing asphalt repairs, contractors marked driveways and parking lots. Concrete contractor did preliminary work last fall and grinded down trip hazards. This work is in relation to REAC inspections to increase REAC score.

Staff Changes

- Maintenance opening LRF
 - Continued opening, maintenance from other sites have assisted to keep LRF work orders down.
- Finance director update
 - Steven is presently filling in for this position. Looking at other alternatives for this position, some skill sets may not be required. Will potentially outsource HR for payroll.

RAD Activities

- Disposal of Scattered Sites
 - Researching how this will be done, HUD and Doug are in communication regarding Section 18 – outright sale of the properties and can use capital in the RAD process to reduce debt in sites.
 - As stated previously, the current residents will have an option to buy the unit. The current residents could also work with MSHDA for assistance with buying the home.



 Commissioner Henry asked if the scattered homes would be sold at market value, this has yet to be determined.

RAD application Submission

- Resident Meetings
 - These are required prior to submitting the application.
- Resident Information Notices (RIN)
 - This is also required prior to submission.
 - A relocation specialist will be included in the resident meetings to ensure that HUD guidelines are being met.

Development team

- Team of consultants wide variety such as environmental, architect, contractors, etc. This team will begin to be built. This will be procured in alignment with the Procurement Policy.
- Criteria for each vendor will be developed also.

Develop timelines/responsibilities

This is in the works.

HUD repositioning meeting

 HUD repositioning meeting (conference call with HUD, Doug, CCA) to discuss repositioning of the assets.

City of Lansing Meeting

 Will meet with City of Lansing staff Brian McGrain – Economic Development on June 19th CCA will present information to the City of Lansing. LHC will look for areas to partner with the City of Lansing. City council approval may be required for some items.

SWP and MVP scored the best as most likely to be funded, submission in October for these two properties. HP and LRF will be submitted at a future date (April or May of 2020).

Other Activities:

- Site visits to LHC properties
 - o Ryan joined Doug on a couple site visits this past month.
- AP processing revision/improvements
 - System will be implemented to get invoices paid faster





- Budget development 2019
 - o 99-9% completed, Dickie May has joined again with Dawn's absence.
- COL summer program
 - Mentioned above.
- Unemployment hearing
- COL Award Ending Veteran Homelessness
 - Mentioned above by Kim
- Paychex Consulting
 - Providing a proposal for services for benefits.
- Technology Updates (computers, servers, Elite & Happy)
 - Will update 10 computers and software needs to be updated. A server died and another server is dying.

President's Comments:

Reminder: Commissioners would like a heads up for onsite activities so that they have the opportunity to join.

Happy to see progress on work orders, low numbers and low average,

Search for new ED is tabled at the moment. Skillset of ED for RAD will be different than the LIPH Model. The Mayor wants to continue to be in the process of this search.

Public Comment: limit 3 minutes per person – none

Other Business: None



Adjournment: The meeting was adjourned at 6:26 p.m.

Date 6-26-319Ryan Robinson, Chair

Doug Fleming, Acting Secretary



419 Cherry Lansing, MI 48933 Telephone: (517) 487-6550 Fax: (517) 487-6977

June 26, 2019

Lansing Housing Commission 419 Cherry St. Lansing, Michigan 48933

HONORABLE MEMBERS IN SESSION:

SUBJECT:

Approval of Lansing Housing Commission's FY2020 Operating Budgets Resolution No. 1313

RECOMMENDATION:

Staff recommends approval of Resolution No.1313 which approves Lansing Housing Commission's FY2020 Fiscal Year Operating Budget for all Programs, Low Income Public Housing AMPS, Housing Choice Voucher, and Central Office Cost Center.

CONTACT PERSON:

Doug Fleming Executive Director (517) 372-7996

SUMMARY:

The program budgets reflect anticipated expenditures based on prior year actuals, anticipated rate changes and program changes.

BACKGROUND:

The Code of Federal Regulations under Title 24 Part 990 (The Public Housing Operating Fund Program) requires Board approval of all operating budgets before the fiscal year commences. The resulting Board resolution must be filed at the local field office as HUD-form 52574. The attached budgets for the Low Income Public Housing Program ("LIPH"), Housing Choice Voucher Program ("HCV") and Central Office Cost Center ("COCC") are compliant with this HUD requirement.

FINANCIAL CONSIDERATION:

These budget projections are based on last year's actual operating expenses, projected staffing configurations, and HUD funding projections. The budget for each business unit projects a break even or better position.

POLICY CONSIDERATIONS:

One of the major governance responsibilities of the Board is to set policy for LHC. Approval of the budget falls within the Board governance responsibilities.

Respectfully Submitted,

Doug Fleming, Secretary to the Board Lansing Housing Commission



For Clerks Use Only

COMMISSION 419 Cherry St., Lansing, MI 48933 Telephone: (517) 487-6550 Fax: (517) 487-6977

Resolution No. 1313

Adopted by the Lansing Housing Commission

June 26, 2019

BE IT RESOLVED BY THE LANSING HOUSING COMMISSION:

The Lansing Housing Commission's FY2020 Annual Budget for Low Income Public Housing, Housing Choice Voucher and Central Office Cost Center, are approved as presented. Doug Fleming, in his capacity as the Executive Director or his designee is authorized to administer the budgets in accordance with HUD rules, regulations and guidelines.

Ryan Robinson, Chair

Yeas _____ Secretary

Resolution No: <u>1313</u> Date Adopted: 6/26/2019

MT VERNON

Budget for FY2020				
Summary Account	Total	Prior Yr Proj	Diff Inc (Dec)	% Cha
INCOME:				
1Tenant Rental Revenue Total	381,524	365,608	15,916	4%
2Tenant Revenue - Other Total	31,500	45,989	(14,489)	-52%
Bookkeeping Fees Income Total	-		. 1	0%
CFP Operational Income Total	90,000	186,381	(96,381)	-52%
Fraud Recovery and Other Total	6,908	7,519	(611)	-25%
HUD PHA Operating Grants Total	882,273	937,510	(55,237)	-6%
Management Fees Income Total	-	-	-	0%
330011 Administrative Fees	-	-	-	
340200 HUD PHA Grants (hard costs)	-	52,107	(52,107)	-100%
TOTAL OPERATING INCOME	1,392,205	1,595,113	(202,908)	-13%
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EXPENSES:				
01Administrative Salaries Total	90,189	89,558	631	1%
02Auditing Fees Total	5,000	5,000	-	-100%
03Management Fees Total	117,550	118,286	(736)	-1%
04Bookkeeping Fees Total	17,280	17,392	(112)	
05Employee Benefits Contributions - Admin Total	22,683	28,674	(5,991)	
06Office Expenses Total	29,667	28,539	1,128	361%
07Legal Total	17,800	22,351	(4,551)	-20%
08Travel Total	960	968	(8)	-1%
09Other Total	900	2,026	(2,026)	
10Tenant Services - Other Total	19 200	21,653	(3,453)	
11Water Total	18,200	COLUMN TO THE PARTY OF THE PART		
	96,300	86,595	9,705	21%
12Electricity Total	43,600	43,031	569 (5.367)	1%
13Gas Total	49,570	54,937	(5,367)	
14Other Utilities Expense Total	6,400	7,987	(1,587)	
15Ordinary Maintenance and Operations - Labor Total	90,848	89,342	1,506	2%
16Ordinary Maintenance and Operations - Material Total	68,050	140,465	(72,415)	1
17Ordinary Maintenance and Operations - Contracts Total	361,375	526,047	(164,672)	
18Employee Benefits Contributions - Ordinary Total	51,194	67,989	(16,795)	
19.1Housing Assistance Payments Total	-	-	-	0%
19Protective Services - Other Contract Costs Total	2,400	2,370	30	1%
20Property Insurance Total	55,876	49,284	6,592	13%
21Liability Insurance Total	19,174	18,069	1,106	6%
22Workers Compensation Total	2,976	1,298	1,678	129%
23All Other Insurance Total	2,232	2,101	131	6%
24Other General Expenses Total	18,931	19,573	(642)	-3%
26Payment in Lieu of Taxes Total	17,285	14,817	2,469	17%
27Bad debt - Tenant Rents Total	19,200	32,877	(13,677)	-42%
29Depreciation Expense Total	-	-	-	0%
30Interest Expense Total	15,871	17,421	(1,550)	-9%
OPERATING EXPENSES	1,240,612	1,508,651	(268,039)	-18%
Total Net Income / (Loss)	151,592	86,462	65,131	75%
Total Net Income / (Loss) w/o Depreciation	151,592	86,462	65,131	
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HILDEBRANDT

Summary Account	Total	Prior Yr Proj	Diff Inc (Dec)	% Cha
INCOME:		,		
1Tenant Rental Revenue Total	490,116	458,255	31,861	7%
2Tenant Revenue - Other Total	25,415	33,905	(8,490)	-83%
Bookkeeping Fees Income Total		-	-	0%
CFP Operational Income Total	80,000	179,538	(99,538)	-55%
Fraud Recovery and Other Total	6,384	7,259	(876)	-39%
HUD PHA Operating Grants Total	1,090,856	1,159,486	(68,631)	-6%
Management Fees Income Total	-	-	(00,031)	0%
330011 Administrative Fees	<u>_</u>	_		0,0
340200 HUD PHA Grants (hard costs)	= = = = = = = = = = = = = = = = = = =	53,061	(53,061)	-100%
TOTAL OPERATING INCOME	1,692,770	1,891,505	(198,735)	-11%
TOTAL OF ENATING INCOME	1,032,770	1,001,000	(130,700)	-11/0
700				
EXPENSES:				
01Administrative Salaries Total	91,588	80,581	11,007	14%
02Auditing Fees Total	5,000	5,000	-	-100%
03Management Fees Total	129,795	131,873	(2,078)	-2%
04Bookkeeping Fees Total	19,080	19,390	(310)	-2%
05Employee Benefits Contributions - Admin Total	28,726	32,230	(3,504)	-5%
06Office Expenses Total	38,815	33,875	4,940	-105%
07Legal Total	26,865	24,980	1,885	8%
08Travel Total	960	492	468	95%
09Other Total	-	1,297	(1,297)	
10Tenant Services - Other Total	20,600	23,540	(2,940)	-12%
11Water Total	96,916	94,151	2,765	6%
12Electricity Total	31,882	31,400	482	2%
13Gas Total	54,065	51,606	2,459	5%
14Other Utilities Expense Total	6,590	10,109	(3,519)	
15Ordinary Maintenance and Operations - Labor Total	99,518	75,642	23,876	32%
16Ordinary Maintenance and Operations - Material Total	76,100	74,062	2,038	-11%
17Ordinary Maintenance and Operations - Contracts Total	489,200	624,863	(135,663)	
18Employee Benefits Contributions - Ordinary Total	45,241	58,877	(13,636)	8%
19.1Housing Assistance Payments Total	-	-	(13,030)	0%
19Protective Services - Other Contract Costs Total	3,696	3,849	(153)	-4%
20Property Insurance Total	49,660	43,808	5,852	13%
21Liability Insurance Total	15,518	14,724	794	5%
22Workers Compensation Total	1,968	1,414	554	39%
23All Other Insurance Total	1,740	1,973	(233)	-12%
240ther General Expenses Total	20,182	22,868	(2,686)	-12%
26Payment in Lieu of Taxes Total	29,645	27,252	2,393	9%
27Bad debt - Tenant Rents Total	10,800	8,577	2,223	26%
29Depreciation Expense Total	-	-	-	0%
30Interest Expense Total	26,452	29,035	(2,583)	-9%
OPERATING EXPENSES	1,420,603	1,527,467	(106,865)	-7%
Total Net Income / (Loss)	272,167	364,037	(91,870)	-25%
Total Net Income / (Loss) w/o Depreciation	272,167	364,037	(91,870)	
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NECOME: Tranant Rental Revenue Total 351,108 353,037 (1,929) -1 27enant Revenue - Other Total 28,680 27,351 1,329 76 600 76 76 76 76 76 7	Budget for F12020				
Tenant Rental Revenue Total 28,680 27,351 1,329 7.5 7.5	Summary Account	Total	Prior Yr Proj	Diff Inc (Dec)	% Cha
27- 27-					
Bookkeeping Fees Income Total 185,000	1Tenant Rental Revenue Total	351,108	353,037	(1,929)	-1%
CFP Operational Income Total 185,000 185,538 (533) 0 Fraud Recovery and Other Total 6,480 5,631 849 6 HUD PHA Operating Grants Total 975,198 1,040,182 (64,893) -6 330011 Administrative Fees - - - - - 0 340200 HUD PHA Grants (hard costs) - 51,512 (51,512) -10 TOTAL OPERATING INCOME 1,546,466 1,663,281 (116,788) -7 EXPENSES: O1Administrative Salaries Total 90,487 85,644 4,843 6 O2Auditing Fees Total 5,000 5,000 - - O2Auditing Fees Total 182,70 17,678 592 3 O3Management Fees Total 182,70 17,678 592 3 O5Employee Benefits Contributions - Admin Total 22,777 33,583 (10,806) - O5Employee Benefits Contributions - Admin Total 24,000 26,271 (2,2711) <t< th=""><th>2Tenant Revenue - Other Total</th><th>28,680</th><th>27,351</th><th>1,329</th><th>76%</th></t<>	2Tenant Revenue - Other Total	28,680	27,351	1,329	76%
Fraud Recovery and Other Total 6,480 5,631 849 6 64 10D PHA Operating Grants Total 975,198 1,040,182 (64,983) 6 6 6 1,040,182 (64,983) 6 6 1,040,182 (64,983) 6 1,040,18	Bookkeeping Fees Income Total	-	-	-	0%
HUD PHA Operating Grants Total 975,198 1,040,182 (64,983) 64 64,083 63 63 63 63 64 64,083 64,083	CFP Operational Income Total	185,000	185,538	(538)	0%
Management Fees Income Total 330011 Administrative Fees 340200 HUD PHA Grants (hard costs) 51,512 (51,512) -100 TOTAL OPERATING INCOME 1,546,466 1,663,251 (116,785) -7 EXPENSES:	Fraud Recovery and Other Total	6,480	5,631	849	6%
340200 HUD PHA Grants (hard costs)	HUD PHA Operating Grants Total	975,198	1,040,182	(64,983)	-6%
Si,512 Ci,51512 Ci,51512 Ci,51512 Ci,51512 Ci,51614 Ci,546,466 Ci,663,251 Ci,785 C	Management Fees Income Total	-	-	-	0%
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EXPENSES:	340200 HUD PHA Grants (hard costs)	_	51,512	(51,512)	-100%
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16Ordinary Maintenance and Operations - Material Total 101,300 129,419 (28,119) 16 17Ordinary Maintenance and Operations - Contracts Total 505,810 615,708 (109,898) -140 18Employee Benefits Contributions - Ordinary Total 53,321 77,479 (24,158) -41 19.1Housing Assistance Payments Total - - - - 0 19Protective Services - Other Contract Costs Total 3,600 3,702 (102) -3 20Property Insurance Total 70,356 62,062 8,294 13 21Liability Insurance Total 20,996 19,663 1,333 7 22Workers Compensation Total 1,896 1,369 527 39 23All Other Insurance Total 5,115 8,196 (3,081) -38 24Other General Expenses Total 22,896 22,005 891 4 26Payment in Lieu of Taxes Total 20,600 22,845 (2,245) -10 29Depreciation Expense Total 15,625 17,151 (1,526) -9 30Interest Expense Total 1,457,415 1,638,429 (181,014) -11 <t< th=""><th>14Other Utilities Expense Total</th><th>12,684</th><th>14,639</th><th>(1,955)</th><th>-13%</th></t<>	14Other Utilities Expense Total	12,684	14,639	(1,955)	-13%
17Ordinary Maintenance and Operations - Contracts Total 505,810 615,708 (109,898) -140 18Employee Benefits Contributions - Ordinary Total 53,321 77,479 (24,158) -41 19.1Housing Assistance Payments Total - - - - 0 19Protective Services - Other Contract Costs Total 3,600 3,702 (102) -3 20Property Insurance Total 70,356 62,062 8,294 13 21Liability Insurance Total 20,996 19,663 1,333 7 22Workers Compensation Total 1,896 1,369 527 39 23All Other Insurance Total 5,115 8,196 (3,081) -38 24Other General Expenses Total 22,896 22,005 891 4 26Payment in Lieu of Taxes Total 15,901 16,645 (744) -4 27Bad debt - Tenant Rents Total 20,600 22,845 (2,245) -10 29Depreciation Expense Total 15,625 17,151 (1,526) -9 OPERATING EXPENSES 1,457,415 1,638,429 (181,014) -11 Total Net Income / (L	15Ordinary Maintenance and Operations - Labor Total	97,591	109,395	(11,804)	-11%
18Employee Benefits Contributions - Ordinary Total 53,321 77,479 (24,158) -41 19.1Housing Assistance Payments Total - - - 0 19Protective Services - Other Contract Costs Total 3,600 3,702 (102) -3 20Property Insurance Total 70,356 62,062 8,294 13 21Liability Insurance Total 20,996 19,663 1,333 7 22Workers Compensation Total 1,896 1,369 527 39 23All Other Insurance Total 5,115 8,196 (3,081) -38 24Other General Expenses Total 22,896 22,005 891 4 26Payment in Lieu of Taxes Total 15,901 16,645 (744) -4 27Bad debt - Tenant Rents Total 20,600 22,845 (2,245) -10 29Depreciation Expense Total - - - - - 30Interest Expense Total 15,625 17,151 (1,526) -9 OPERATING EXPENSES 1,457,415 1,638,429 (181,014) -11 Total Net Income / (Loss) 89,051 24,822	16Ordinary Maintenance and Operations - Material Total	101,300	129,419	(28,119)	16%
19.1Housing Assistance Payments Total - - - 0 19Protective Services - Other Contract Costs Total 3,600 3,702 (102) -3 20Property Insurance Total 70,356 62,062 8,294 13 21Liability Insurance Total 20,996 19,663 1,333 7 22Workers Compensation Total 1,896 1,369 527 39 23All Other Insurance Total 5,115 8,196 (3,081) -38 24Other General Expenses Total 22,896 22,005 891 4 26Payment in Lieu of Taxes Total 15,901 16,645 (744) -4 27Bad debt - Tenant Rents Total 20,600 22,845 (2,245) -10 29Depreciation Expense Total - - - - 0 30Interest Expense Total 15,625 17,151 (1,526) -9 OPERATING EXPENSES 1,457,415 1,638,429 (181,014) -11 Total Net Income / (Loss) 89,051 24,822 64,229 259	17Ordinary Maintenance and Operations - Contracts Total	505,810	615,708	(109,898)	-140%
19Protective Services - Other Contract Costs Total 3,600 3,702 (102) -3 20Property Insurance Total 70,356 62,062 8,294 13 21Liability Insurance Total 20,996 19,663 1,333 7 22Workers Compensation Total 1,896 1,369 527 39 23All Other Insurance Total 5,115 8,196 (3,081) -38 24Other General Expenses Total 22,896 22,005 891 4 26Payment in Lieu of Taxes Total 15,901 16,645 (744) -4 27Bad debt - Tenant Rents Total 20,600 22,845 (2,245) -10 29Depreciation Expense Total - - - - 30Interest Expense Total 15,625 17,151 (1,526) -9 OPERATING EXPENSES 1,457,415 1,638,429 (181,014) -11 Total Net Income / (Loss) 89,051 24,822 64,229 259	18Employee Benefits Contributions - Ordinary Total	53,321	77,479	(24,158)	-41%
20Property Insurance Total 70,356 62,062 8,294 13 21Liability Insurance Total 20,996 19,663 1,333 7 22Workers Compensation Total 1,896 1,369 527 39 23All Other Insurance Total 5,115 8,196 (3,081) -38 24Other General Expenses Total 22,896 22,005 891 4 26Payment in Lieu of Taxes Total 15,901 16,645 (744) -4 27Bad debt - Tenant Rents Total 20,600 22,845 (2,245) -10 29Depreciation Expense Total - - - - - 30Interest Expense Total 15,625 17,151 (1,526) -9 OPERATING EXPENSES 1,457,415 1,638,429 (181,014) -11 Total Net Income / (Loss) 89,051 24,822 64,229 259	19.1Housing Assistance Payments Total	-	-	-	0%
21Liability Insurance Total 20,996 19,663 1,333 7 22Workers Compensation Total 1,896 1,369 527 39 23All Other Insurance Total 5,115 8,196 (3,081) -38 24Other General Expenses Total 22,896 22,005 891 4 26Payment in Lieu of Taxes Total 15,901 16,645 (744) -4 27Bad debt - Tenant Rents Total 20,600 22,845 (2,245) -10 29Depreciation Expense Total - - - 0 30Interest Expense Total 15,625 17,151 (1,526) -9 OPERATING EXPENSES 1,457,415 1,638,429 (181,014) -11 Total Net Income / (Loss) 89,051 24,822 64,229 259	19Protective Services - Other Contract Costs Total	3,600	3,702	(102)	-3%
21Liability Insurance Total 20,996 19,663 1,333 7 22Workers Compensation Total 1,896 1,369 527 39 23All Other Insurance Total 5,115 8,196 (3,081) -38 24Other General Expenses Total 22,896 22,005 891 4 26Payment in Lieu of Taxes Total 15,901 16,645 (744) -4 27Bad debt - Tenant Rents Total 20,600 22,845 (2,245) -10 29Depreciation Expense Total - - - - 0 30Interest Expense Total 15,625 17,151 (1,526) -9 OPERATING EXPENSES 1,457,415 1,638,429 (181,014) -11 Total Net Income / (Loss) 89,051 24,822 64,229 259	20Property Insurance Total	70,356	62,062	8,294	13%
22Workers Compensation Total 1,896 1,369 527 39 23All Other Insurance Total 5,115 8,196 (3,081) -38 24Other General Expenses Total 22,896 22,005 891 4 26Payment in Lieu of Taxes Total 15,901 16,645 (744) -4 27Bad debt - Tenant Rents Total 20,600 22,845 (2,245) -10 29Depreciation Expense Total - - - - 0 30Interest Expense Total 15,625 17,151 (1,526) -9 OPERATING EXPENSES 1,457,415 1,638,429 (181,014) -11 Total Net Income / (Loss) 89,051 24,822 64,229 259		- 12	N. Santa	S Comment	7%
23All Other Insurance Total 5,115 8,196 (3,081) -38 24Other General Expenses Total 22,896 22,005 891 4 26Payment in Lieu of Taxes Total 15,901 16,645 (744) -4 27Bad debt - Tenant Rents Total 20,600 22,845 (2,245) -10 29Depreciation Expense Total - - - - 0 30Interest Expense Total 15,625 17,151 (1,526) -9 OPERATING EXPENSES 1,457,415 1,638,429 (181,014) -11 Total Net Income / (Loss) 89,051 24,822 64,229 259	And the second of the second o				39%
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26Payment in Lieu of Taxes Total 15,901 16,645 (744) -4 27Bad debt - Tenant Rents Total 20,600 22,845 (2,245) -10 29Depreciation Expense Total - - - - 0 30Interest Expense Total 15,625 17,151 (1,526) -9 OPERATING EXPENSES 1,457,415 1,638,429 (181,014) -11 Total Net Income / (Loss) 89,051 24,822 64,229 259					4%
27Bad debt - Tenant Rents Total 20,600 22,845 (2,245) -10 29Depreciation Expense Total - - - 0 30Interest Expense Total 15,625 17,151 (1,526) -9 OPERATING EXPENSES 1,457,415 1,638,429 (181,014) -11 Total Net Income / (Loss) 89,051 24,822 64,229 259	The property of the property o	and the second second		1	
29Depreciation Expense Total - - - 0 30Interest Expense Total 15,625 17,151 (1,526) -9 OPERATING EXPENSES 1,457,415 1,638,429 (181,014) -11 Total Net Income / (Loss) 89,051 24,822 64,229 259		1	The second second		-10%
30Interest Expense Total 15,625 17,151 (1,526) -9 OPERATING EXPENSES 1,457,415 1,638,429 (181,014) -11 Total Net Income / (Loss) 89,051 24,822 64,229 259		20,000		(2,2-73)	0%
OPERATING EXPENSES 1,457,415 1,638,429 (181,014) -11 Total Net Income / (Loss) 89,051 24,822 64,229 259		15 625	17 151	(1 526)	-9%
Total Net Income / (Loss) 89,051 24,822 64,229 259					
Control Contro					4
Total Net Income / (Loss) W/O Depreciation 89,051 24,822 64,229	Control and Control Co				233/0
	lotal Net Income / (Loss) w/o Depreciation	89,051	24,822	64,229	

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Budget for FY2020				
Summary Account	Total	Prior Yr Proj	Diff Inc (Dec)	% Cha
INCOME:				
1Tenant Rental Revenue Total	390,276	381,296	8,980	2%
2Tenant Revenue - Other Total	21,312	28,685	(7,373)	-165%
Bookkeeping Fees Income Total	,	,	-	0%
CFP Operational Income Total	214,299	441,020	(226,721)	
Fraud Recovery and Other Total	6,978	13,943	(6,965)	
HUD PHA Operating Grants Total	619,236	660,019	(40,783)	-6%
Management Fees Income Total	019,230	000,019	(40,783)	0%
330011 Administrative Fees	-	-	-	076
	-	-	(E0.766)	1000/
340200 HUD PHA Grants (hard costs)	4 252 404	59,766	(59,766)	
TOTAL OPERATING INCOME	1,252,101	1,584,729	(332,628)	-21%
EXPENSES:				
01Administrative Salaries Total	93,170	73,478	19,692	27%
02Auditing Fees Total	5,000	5,000	-	-100%
03Management Fees Total	118,162	117,246	916	1%
04Bookkeeping Fees Total	17,370	17,238	132	1%
05Employee Benefits Contributions - Admin Total	35,175	39,822	(4,647)	2%
06Office Expenses Total	29,183	51,534	(22,351)	-264%
07Legal Total	30,202	27,054	3,148	12%
08Travel Total	_	(859)	859	0%
09Other Total	_	1,256	(1,256)	-100%
10Tenant Services - Other Total	9,600	15,561	(5,961)	
11Water Total	212,820	202,171	10,649	11%
12Electricity Total	107,016	107,017	(1)	
13Gas Total	46,305	52,442	(6,137)	
14Other Utilities Expense Total	0.000	1,692	(207)	
	1,485	100		
15Ordinary Maintenance and Operations - Labor Total	99,032	125,173	(26,141)	
16Ordinary Maintenance and Operations - Material Total	66,548	77,338	(10,790)	
17Ordinary Maintenance and Operations - Contracts Total	127,735	195,610	(67,875)	
18Employee Benefits Contributions - Ordinary Total	53,534	97,184	(43,650)	
19.1Housing Assistance Payments Total	-	=	-	0%
19Protective Services - Other Contract Costs Total	1,908	2,815	(907)	
20Property Insurance Total	28,977	25,555	3,422	13%
21Liability Insurance Total	20,093	19,101	993	5%
22Workers Compensation Total	1,800	1,272	528	41%
23All Other Insurance Total	1,880	1,756	124	7%
24Other General Expenses Total	19,733	23,520	(3,787)	-16%
26Payment in Lieu of Taxes Total	1,814	1,322	492	37%
27Bad debt - Tenant Rents Total	6,000	6,451	(451)	-7%
29Depreciation Expense Total	-	-	-	0%
30Interest Expense Total	3,568	3,926	(358)	7-0-0
OPERATING EXPENSES	1,138,110	1,291,673	(153,563)	-1
Total Net Income / (Loss)	113,990	293,055	(179,065)	
Total Net Income / (Loss) w/o Depreciation	113,990	293,055	(179,065)	•
rotal Net income / (Loss) w/o Depreciation	113,330	293,033	(173,003)	and the same of th

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Budget for FY2020				
Summary Account	Total	Prior Yr Proj	Diff Inc (Dec)	% Cha
INCOME:			- Control of the Cont	
1Tenant Rental Revenue Total	1,613,024	1,558,195	54,829	4%
2Tenant Revenue - Other Total	106,907	135,930	(29,023)	-141%
Bookkeeping Fees Income Total	-	-	-	0%
CFP Operational Income Total	569,299	992,478	(423,179)	-43%
Fraud Recovery and Other Total	26,749	34,352	(7,603)	- 111
HUD PHA Operating Grants Total	3,567,563	3,797,196	(229,634)	-6%
Management Fees Income Total	3,307,303	0,707,700	(223,034)	-
330011 Administrative Fees	-	_	-	0%
Section 1 and 1 an	-	216,447	(216 447)	1000/
340200 HUD PHA Grants (hard costs)	-		(216,447)	
TOTAL OPERATING INCOME	5,883,541	6,734,597	(851,056)	-13%
EXPENSES:				
01Administrative Salaries Total	365,434	329,260	36,174	11%
02Auditing Fees Total	20,000	20,000	-	-100%
03Management Fees Total	489,792	488,201	1,591	0%
04Bookkeeping Fees Total	72,000	71,698	302	0%
05Employee Benefits Contributions - Admin Total	109,362	134,309	(24,947)	-15%
06Office Expenses Total	133,820	157,233	(23,412)	-122%
07Legal Total	98,867	100,656	(1,789)	-2%
08Travel Total	2,770	680	2,090	307%
09Other Total	2,000	7,404	(5,404)	
10Tenant Services - Other Total	62,800	80,309	(17,509)	
11Water Total	Washing Stores	452,125		9%
	474,436	223,822	22,311	25,715
12Electricity Total	226,398		2,576	1%
13Gas Total	209,140	210,840	(1,700)	
14Other Utilities Expense Total	27,159	34,427	(7,268)	-21%
15Ordinary Maintenance and Operations - Labor Total	386,989	399,553	(12,564)	
16Ordinary Maintenance and Operations - Material Total	311,998	421,284	(109,286)	
17Ordinary Maintenance and Operations - Contracts Total	1,484,120	1,962,228	(478,108)	-187%
18Employee Benefits Contributions - Ordinary Total	203,290	301,528	(98,238)	-35%
19.1Housing Assistance Payments Total	-	-	-	0%
19Protective Services - Other Contract Costs Total	11,604	12,736	(1,132)	-9%
20Property Insurance Total	204,869	180,709	24,160	13%
21Liability Insurance Total	75,782	71,556	4,226	6%
22Workers Compensation Total	8,640	5,353	3,287	61%
23All Other Insurance Total	10,967	14,026	(3,059)	-22%
24Other General Expenses Total	81,742	87,966	(6,224)	8
26Payment in Lieu of Taxes Total	64,645	60,035	4,610	8%
27Bad debt - Tenant Rents Total	56,600	70,749	(14,149)	
29Depreciation Expense Total	-	_	(= :,= :5)	0%
30Interest Expense Total	61,515	67,533	(6,017)	-9%
OPERATING EXPENSES	5,256,740	5,966,220	(709,481)	-12%
				-12%
Total Net Income / (Loss)	626,801	768,377	(141,575)	-1070
Total Net Income / (Loss) w/o Depreciation	626,801	768,377	(141,575)	

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NCOME: 1	Badget 101 1 12020				
Tenant Revenue Total	Summary Account	Total	Prior Yr Proj	Diff Inc (Dec)	% Cha
2Tenant Revenue - Other Total	INCOME:				
Bookkeeping Fees Income Total	1Tenant Rental Revenue Total	-	-	-	0%
CFP Operational Income Total	2Tenant Revenue - Other Total	-	-	-	0%
Fraud Recovery and Other Total 7,306 8,888 (1,582) -169% HUD PHA Operating Grants Total 11,574,480 11,307,847 266,633 4% 4% 4% 4% 5% 6% 6% 6% 6% 6% 6% 6	Bookkeeping Fees Income Total	_	-	_	0%
Fraud Recovery and Other Total 7,306 8,888 (1,582) -169% HUD PHA Operating Grants Total 11,574,480 11,307,847 266,633 4% 4% 4% 4% 5% 6% 6% 6% 6% 6% 6% 6	CFP Operational Income Total	_	-	_	0%
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Management Fees Income Total 330011 Administrative Fees 340200 HUD PHA Grants (hard costs)	400000 Professional Co.		A		
340200 HUD PHA Grants (hard costs)		11,574,400	-	-	
TOTAL OPERATING INCOME	_	_	_	_	0,0
EXPENSES:					
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01Administrative Salaries Total 304,337 309,943 (5,606) -2% 02Auditing Fees Total 25,000 25,000 100% 03Management Fees Total 195,982 200,878 (4,886) -2% 04Bookkeeping Fees Total 129,885 139,419 (9,534) -15% 06Employee Benefits Contributions - Admin Total 129,885 139,419 (9,534) -15% 06Office Expenses Total 147,420 136,700 10,720 595% 07Legal Total - - - 0% 08Travel Total - 309 (309) -100% 09Other Total 64,000 43,527 20,518 -53% 10Tenant Services - Other Total - - - 0% 11Water Total - - - 0% 12Electricity Total - - - 0% 15Ordinary Maintenance and Operations - Labor Total - - - 0% 16Ordinary Maintenance and Operations - Material Total - -	TOTAL OF ERATING INCOME	11,301,700	11,510,755	200,001	270
01Administrative Salaries Total 304,337 309,943 (5,606) -2% 02Auditing Fees Total 25,000 25,000 100% 03Management Fees Total 195,982 200,878 (4,886) -2% 04Bookkeeping Fees Total 129,885 139,419 (9,534) -15% 06Employee Benefits Contributions - Admin Total 129,885 139,419 (9,534) -15% 06Office Expenses Total 147,420 136,700 10,720 595% 07Legal Total - - - 0% 08Travel Total - 309 (309) -100% 09Other Total 64,000 43,527 20,518 -53% 10Tenant Services - Other Total - - - 0% 11Water Total - - - 0% 12Electricity Total - - - 0% 15Ordinary Maintenance and Operations - Labor Total - - - 0% 16Ordinary Maintenance and Operations - Material Total - -					
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10Tenant Services - Other Total		-			
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12Electricity Total		-	-	-	
13Gas Total - 20 (20) -100% 14Other Utilities Expense Total 630 672 (42) -6% 15Ordinary Maintenance and Operations - Labor Total 0% (88) (88) -100% 16Ordinary Maintenance and Operations - Material Total - 88 (88) -100% 17Ordinary Maintenance and Operations - Contracts Total 2,964 3,499 (535) -5% 18Employee Benefits Contributions - Ordinary Total - 227 (227) -100% 19.1Housing Assistance Payments Total 10,594,572 10,737,102 (142,530) -1% 19Protective Services - Other Contract Costs Total 300 311 (11) -3% 20Property Insurance Total 0 0% 21Liability Insurance Total 15,582 15,978 (396) -2% 22Workers Compensation Total 15,048 10,298 4,750 46% 23All Other Insurance Total 22,548 23,177 (629) -3% 24Other General Expenses Total 22,548 23,177 (629) -3% 26Payment in Lieu of Taxes Total 0 0% 27Bad debt - Tenant Rents Total 0 0% 29Depreciation Expense Total 0 0% 29Depreciation Expense Total 0 0% 20Depreciation Expense Total - 0 0% 20Depreciatio		-	-	-	0%
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18Employee Benefits Contributions - Ordinary Total - 227 (227) -100% 19.1Housing Assistance Payments Total 10,594,572 10,737,102 (142,530) -1% 19Protective Services - Other Contract Costs Total 300 311 (11) -3% 20Property Insurance Total - - - 0% 21Liability Insurance Total 15,582 15,978 (396) -2% 22Workers Compensation Total 15,048 10,298 4,750 46% 23All Other Insurance Total - - - 0% 24Other General Expenses Total 22,548 23,177 (629) -3% 26Payment in Lieu of Taxes Total - - - 0% 27Bad debt - Tenant Rents Total - - - 0% 29Depreciation Expense Total - - - 0% 30Interest Expense Total - - - - 0% OPERATING EXPENSES 11,518,267 11,647,148 (128,858) -1% Total Net Income / (Loss) 63,519 (330,413) 393,910	16Ordinary Maintenance and Operations - Material Total	-	88	(88)	-100%
19.1Housing Assistance Payments Total 10,594,572 10,737,102 (142,530) -1% 19Protective Services - Other Contract Costs Total 300 311 (11) -3% 20Property Insurance Total - - - 0% 21Liability Insurance Total 15,582 15,978 (396) -2% 22Workers Compensation Total 15,048 10,298 4,750 46% 23All Other Insurance Total - - - 0% 24Other General Expenses Total 22,548 23,177 (629) -3% 26Payment in Lieu of Taxes Total - - - 0% 27Bad debt - Tenant Rents Total - - - 0% 29Depreciation Expense Total - - - 0% 30Interest Expense Total - - - - 0% OPERATING EXPENSES 11,518,267 11,647,148 (128,858) -1% Total Net Income / (Loss) 63,519 (330,413) 393,910	17Ordinary Maintenance and Operations - Contracts Total	2,964	3,499	(535)	-5%
19Protective Services - Other Contract Costs Total 300 311 (11) -3% 20Property Insurance Total - - - 0% 21Liability Insurance Total 15,582 15,978 (396) -2% 22Workers Compensation Total 15,048 10,298 4,750 46% 23All Other Insurance Total - - - 0% 24Other General Expenses Total 22,548 23,177 (629) -3% 26Payment in Lieu of Taxes Total - - - 0% 27Bad debt - Tenant Rents Total - - - 0% 29Depreciation Expense Total - - - 0% 30Interest Expense Total - - - - 0% OPERATING EXPENSES 11,518,267 11,647,148 (128,858) -1% Total Net Income / (Loss) 63,519 (330,413) 393,910	18Employee Benefits Contributions - Ordinary Total	-	227	(227)	-100%
20Property Insurance Total - - 0% 21Liability Insurance Total 15,582 15,978 (396) -2% 22Workers Compensation Total 15,048 10,298 4,750 46% 23All Other Insurance Total - - - 0% 24Other General Expenses Total 22,548 23,177 (629) -3% 26Payment in Lieu of Taxes Total - - - 0% 27Bad debt - Tenant Rents Total - - - 0% 29Depreciation Expense Total - - - 0% 30Interest Expense Total - - - - 0% OPERATING EXPENSES 11,518,267 11,647,148 (128,858) -1% Total Net Income / (Loss) 63,519 (330,413) 393,910	19.1Housing Assistance Payments Total	10,594,572	10,737,102	(142,530)	-1%
21Liability Insurance Total 15,582 15,978 (396) -2% 22Workers Compensation Total 15,048 10,298 4,750 46% 23All Other Insurance Total - - - 0% 24Other General Expenses Total 22,548 23,177 (629) -3% 26Payment in Lieu of Taxes Total - - - 0% 27Bad debt - Tenant Rents Total - - - 0% 29Depreciation Expense Total - - - 0% 30Interest Expense Total - - - 0% OPERATING EXPENSES 11,518,267 11,647,148 (128,858) -1% Total Net Income / (Loss) 63,519 (330,413) 393,910	19Protective Services - Other Contract Costs Total	300	311	(11)	-3%
21Liability Insurance Total 15,582 15,978 (396) -2% 22Workers Compensation Total 15,048 10,298 4,750 46% 23All Other Insurance Total - - - 0% 24Other General Expenses Total 22,548 23,177 (629) -3% 26Payment in Lieu of Taxes Total - - - 0% 27Bad debt - Tenant Rents Total - - - 0% 29Depreciation Expense Total - - - 0% 30Interest Expense Total - - - 0% OPERATING EXPENSES 11,518,267 11,647,148 (128,858) -1% Total Net Income / (Loss) 63,519 (330,413) 393,910	20Property Insurance Total	-	-	-	0%
22Workers Compensation Total 15,048 10,298 4,750 46% 23All Other Insurance Total - - - 0% 24Other General Expenses Total 22,548 23,177 (629) -3% 26Payment in Lieu of Taxes Total - - - 0% 27Bad debt - Tenant Rents Total - - - 0% 29Depreciation Expense Total - - - 0% 30Interest Expense Total - - - 0% OPERATING EXPENSES 11,518,267 11,647,148 (128,858) -1% Total Net Income / (Loss) 63,519 (330,413) 393,910	• •	15,582	15,978	(396)	-2%
23All Other Insurance Total - - 0% 24Other General Expenses Total 22,548 23,177 (629) -3% 26Payment in Lieu of Taxes Total - - - 0% 27Bad debt - Tenant Rents Total - - - 0% 29Depreciation Expense Total - - - 0% 30Interest Expense Total - - - 0% OPERATING EXPENSES 11,518,267 11,647,148 (128,858) -1% Total Net Income / (Loss) 63,519 (330,413) 393,910		The second second		1	
24Other General Expenses Total 22,548 23,177 (629) -3% 26Payment in Lieu of Taxes Total - - - 0% 27Bad debt - Tenant Rents Total - - - 0% 29Depreciation Expense Total - - - 0% 30Interest Expense Total - - - 0% OPERATING EXPENSES 11,518,267 11,647,148 (128,858) -1% Total Net Income / (Loss) 63,519 (330,413) 393,910	SERVICE TO A PROPERTY OF THE SERVICE AND A S	-	-	_	
26Payment in Lieu of Taxes Total - - 0% 27Bad debt - Tenant Rents Total - - - 0% 29Depreciation Expense Total - - - 0% 30Interest Expense Total - - - 0% OPERATING EXPENSES 11,518,267 11,647,148 (128,858) -1% Total Net Income / (Loss) 63,519 (330,413) 393,910		22.548	23.177	(629)	5
27Bad debt - Tenant Rents Total - - 0% 29Depreciation Expense Total - - - 0% 30Interest Expense Total - - - 0% OPERATING EXPENSES 11,518,267 11,647,148 (128,858) -1% Total Net Income / (Loss) 63,519 (330,413) 393,910	AND AND THE PROPERTY OF THE PR	-		-	
29Depreciation Expense Total - - - 0% 30Interest Expense Total - - - 0% OPERATING EXPENSES 11,518,267 11,647,148 (128,858) -1% Total Net Income / (Loss) 63,519 (330,413) 393,910		**************************************		_	
30Interest Expense Total - - 0% OPERATING EXPENSES 11,518,267 11,647,148 (128,858) -1% Total Net Income / (Loss) 63,519 (330,413) 393,910				-	
OPERATING EXPENSES 11,518,267 11,647,148 (128,858) -1% Total Net Income / (Loss) 63,519 (330,413) 393,910					
Total Net Income / (Loss) 63,519 (330,413) 393,910		11 510 267	11 647 149		-
TYPES TO A CONTROL OF THE CONTROL OF					-1%
1 otal Net income / (Loss) w/o Depreciation 63,519 (330,413) 393,910					1
	lotal Net Income / (Loss) w/o Depreciation	63,519	(330,413)	393,910	

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Budget for F12020				
Summary Account	Total	Prior Yr Proj	Diff Inc (Dec)	% Cha
INCOME:				
1Tenant Rental Revenue Total	-	-		0%
2Tenant Revenue - Other Total	-	-	-	0%
Bookkeeping Fees Income Total	71,971	71,698	274	0%
CFP Operational Income Total	,	,		0%
Fraud Recovery and Other Total	71,070	73,919	(2,849)	
HUD PHA Operating Grants Total	71,070	73,313	(2,043)	0%
Management Fees Income Total	911,297	903,813	7,484	-1%
330011 Administrative Fees	311,237	903,813	7,404	-1/0
340200 HUD PHA Grants (hard costs)	-	-	-	
TOTAL OPERATING INCOME	4.054.220	1 040 420	4.000	00/
TOTAL OPERATING INCOME	1,054,338	1,049,429	4,909	0%
EXPENSES:			en composition de la composition della compositi	
01Administrative Salaries Total	222 622	250 005	(17 262)	70/
02Auditing Fees Total	233,633	250,995	(17,362)	
03Management Fees Total	5,900	5,900	-	-100%
	-	-	-	0%
04Bookkeeping Fees Total		-		0%
05Employee Benefits Contributions - Admin Total	75,063	68,319	6,744	23%
06Office Expenses Total	54,801	53,073	1,728	
07Legal Total	2,300	8,738	(6,438)	-74%
08Travel Total	12,480	9,981	2,499	25%
09Other Total	47,344	94,443	(47,099)	-82%
10Tenant Services - Other Total	1,500	1,544	(44)	-3%
11Water Total	1,596	1,559	37	6%
12Electricity Total	10,500	10,425	75	1%
13Gas Total	2,268	1,936	332	17%
14Other Utilities Expense Total	408	342	66	19%
15Ordinary Maintenance and Operations - Labor Total	-	-	_	0%
16Ordinary Maintenance and Operations - Material Total	500	394	106	71%
17Ordinary Maintenance and Operations - Contracts Total	5,899	7,899	(2,000)	
18Employee Benefits Contributions - Ordinary Total	3,833	-	(2,000)	0%
19.1Housing Assistance Payments Total	-	-	-	0%
19Protective Services - Other Contract Costs Total	400	10 2000		
	400	466	(66)	-14%
20Property Insurance Total	1,920	1,825	95	5%
21Liability Insurance Total	240	271	(31)	-11%
22Workers Compensation Total	1,200	752	448	59%
23All Other Insurance Total	-	29,465	(29,465)	
24Other General Expenses Total	227,800	118,637	109,163	92%
26Payment in Lieu of Taxes Total	-	-	-	0%
27Bad debt - Tenant Rents Total	-	-	-	0%
29Depreciation Expense Total	-	-	-	0%
30Interest Expense Total	2,373	4,433	(2,060)	-46%
OPERATING EXPENSES	688,124	671,398	16,727	2%
Total Net Income / (Loss)	366,213	378,031	(11,818)	-3%
Total Net Income / (Loss) w/o Depreciation	366,213	378,031	(11,818)	
The second secon			, , , , , , , , , , , , , , , , , , , ,	d.

Lansing Housing Commission Summary Results for MAY FY2019

Description	MT Vernon	Hildebrandt	LaRoy Froh	So Washington	LIPH Total	COCC	HCV
REVENUE:							
Total Revenue Variance - Fav (Unfav)	31,911	23,077	20,371	9,381	84,740	4,354	303,003
Tenant Revenue Variance	11,905	6,882	(5,238)	3,128	16,677	-	
HUD Revenue Variance	(2,342)	(2,163)	(2,407)	(1,482)	(8,394)	3,229	297,891
Capital Fund Income	5,954	5,954	5,954	5,954	23,815	-	-
Other Income	16,394	12,405	22,061	1,782	52,641	1,125	5,112
Other	-	-	•	-		-	(0
Budgeted Revenue	107,373	129,082	116,812	84,751	438,017	64,295	887,403
% Variance fav (unfav)	30%	18%	17%	11%	19%	7%	349
EXPENSES:							
Total Expense Variance Unfav (Fav)	40,031	39,618	51,760	77	131,486	7,602	128,640
Contributing Factors:							
MERS Contribution Special							
Adjusted Expense Variance	40,031	39,618	51,760	77	131,486	7,602	128,640
-Over spend (Under spend)	(2.500)	(2.222)	(10.070)	(6.200)	(22.422)	(45.400)	
Salary Expenses	(2,690)	(3,333)	(10,073)	(6,398)	(22,493)	(16,132)	(1,901
Employee Benefit Expenses	(3,128)	(2,847)	(6,311)	(3,137)	(15,423)	(3,786)	(3,564
Utilities	(284)	16,495	3,856	4,999	25,066	(25)	
Write-offs	2,970	(768)	(886)	1,125	2,441	-	
Legal	(475)	(585)	302	(777)	(1,534)	1,154	
Professional Services	6,663	6,035	5,555	5,895	24,148	7,931	(967
Administrative Services		-	-	-		-	-
Insurance	393	(219)	1,096	1,534	2,804	(30)	(1,463
Sundry/Postage/Office Supplies	(6,750)	(3,579)	(942)	(13,862)	(25,132)	14,685	(2,687
Management Fee	410	598	528	408	1,944		1,238
HAP Expense	00000000				-		139,303
Inspections	158	(100)	(140)	-	(83)	1,200	(6,000
Maintenance Costs	28,440	10,312	55,984	8,741	103,477	303	116
Maintenance Contract - Unit Turns	11,205	16,090	4,536	10	31,841		
Other	3,119	1,520	(1,746)	1,538	4,431	2,301	4,565
Budgeted Expense	91,378	107,422	108,588	90,741	398,129	54,714	878,502
% Variance fav (unfav)	-44%	-37%	-48%	0%	-33%	-14%	-159
Curr Mo. Actual Net Income (Loss)	\$ 7,874	\$ 5,119	\$ (23,165)	\$ 3,314	\$ (6,858)	\$ 6,333	\$ 183,264
YTD Actual Net Income (Loss) Net of CWIP	\$ (34,648)	\$ 188,418	\$ (120,856)	\$ 126,898	\$ 159,812	\$ 356,817	\$ (89,539
Prior YR YTD Net Income (Loss)	\$ 92,803	\$ 162,943	\$ 109,802	\$ 34,633	\$ 400,181	\$ 301,010	\$ (600,689
Cash Balance - May	\$ 481,672	\$ 605,381	\$ 759,516	\$ 501,471	\$ 2,348,041	\$ 1,092,704	\$ 932,273
Cash Balance - April	The second secon	\$ 572,962	\$ 693,766	\$ 517,780	\$ 2,288,824	THE RESERVE OF THE PARTY OF THE	\$ 727,214
Cash Balance - March	\$ 487,868	The second secon	- 000,.00	1 22.7700	1 11001011	7 2/0 15/220	1

Lansing Housing Commission Summary Results YTD for MAY FY2019

Description	MT Vernon	Hildebrandt	LaRoy Froh	So Washington	LIPH Total	COCC	HCV Admin	HCV
REVENUE:								
Total Revenue Variance - Fav (Unfav)	204,333	222,594	155,682	252,981	835,590	124,799	73,613	792,680
Tenant Revenue Variance	20,968	43,741	(18,531)	25,254	71,433	1.5		-
HUD Revenue Variance	27,529	33,389	27,676	17,679	106,273	106,091	59,517	792,680
Capital Fund Income	126,272	120,569	125,569	198,470	570,880	-		-
Other Income	29,565	24,894	20,967	11,577	87,003	18,709	14,096	-
Other		(0)		0	-			-
Budgeted Revenue	1,220,789	1,461,601	1,324,615	1,111,955	5,118,960	854,308	835,802	8,925,631
% Variance fav (unfav)	17%	15%	12%	23%	16%	15%	9%	9%
EXPENSES:								
Total Expense Variance Unfav (Fav) <u>Contributing Factors:</u>	355,856	227,931	342,379	164,037	1,090,203	(33,354)	18,990	972,677
MERS Contribution Special Adjusted Expense Variance	355,856	227,931	342,379	164,037	1,090,203	(33,354)	18,990	972,677
-Over spend (Under spend)	333,630	227,931	342,379	104,037	1,090,203	(33,334)	10,990	372,077
Salary Expenses	(52,830)	(65,363)	(72,635)	(67,774)	(258,602)	(152,106)	(5,539)	
Employee Benefit Expenses	(16,422)					(35,573)	9,902	-
Rent	(10,422)	(17,501)	(12,273)	(400)	(40,030)	(33,373)	38,500	
Utilities	15,651	9,645	(5,177)	18,685	38,804	(350)	577	
Write-offs	24,568	(2,621)	Sec. 125	1,501	35,599	(330)	-	_
Legal	(189)		2,195	(5,441)	450000 # CD000-0000	6,666	-	-
Professional Services	24,334	24,840	21,706	28,412	99,292	70,395	(234)	_
Administrative Services	1,117	24,840	9,012	15,901	26,276	70,333	(254)	_
Insurance	4,583	(1,739)	100	17,850	37,484	1,129	(6,927)	_
Sundry/Postage/Office Supplies	(7,556)	2.3	(4,980)			29,433	(2,970)	_
Management Fee	55,163	61,628	57,245	54,786	228,823	-	17,698	-
HAP Expense	33,103	01,020	37,243	54,760	-	27	-	972,677
Inspections	293	(1,136)	(1,792)	_	(2,636)	46,203	(29,765)	-
Maintenance Costs	252,445	190,208	259,125	103,321	805,098	(1,013)	(449)	_
Maintenance Contract - Unit Turns	52,090	22,638	59,204	9,090	143,022	(1,010)	,	-
Other	2,610	2,388	1,809	(1,580)		1,863	(1,804)	
Budgeted Expense	1,103,914	1,267,847	1,258,774	1,074,001	4,704,535	655,644	799,967	8,925,631
% Variance fav (unfav)	-32%		•			5%	-2%	-119
70 variance lav (uniav)	-3270	-1070	-2776	-1376	-23/0	3/6	-276	-1176
YTD Actual Net Income (Loss) Net of CWIP	\$ (34,648)	\$ 188,418	\$ (120,856)	\$ 126,898	\$ 159,812	\$ 356,817	\$ 90,459	\$ (179,997
YTD Budgeted Net Income (Loss)	\$ 116,875	\$ 193,755	\$ 65,841	\$ 37,954	\$ 414,425	\$ 198,664	\$ 35,835	\$ -
Prior YR YTD Net Income (Loss)	\$ 92,803	\$ 162,943	\$ 109,802	\$ 34,633	\$ 400,181	\$ 301,010		-
FIIOL IN TTO NEL IIICOINE (LOSS)	3 32,003	2 102,343	2 103,002	2 34,033	7 400,101	2 301,010		

May Ratios

	HCV Ratios		Prio	r Mo	nths
Number of Vouchers Used	1,804	03	4/19	\$	508.18
HCV 8002 Expenses	\$ 950,723.72		3/19	\$	514.53
Average Cost Per Voucher	\$ 527.01		2/19	\$	506.09

				LIPH Ratios							Pri	or M	lo
Year-to-Date Occupancy Rate		Mt. Vernon		Hildebrandt		LaRoy Froh	5	S. Washington		Total			
YTD Average Number of Units Leased		193		216		197		192		798	04/19		
Number of Possible Units		202		220		210		198		830	03/19		
Year-to-Date Occupancy Rate		95.5%		98.2%		93.8%		97.0%		96.1%	02/19		
Average Revenue Per Occupied Unit											04/19	\$	
Total LIPH Revenue	\$	139,283.53	\$	152,158.94	\$	137,182.24	\$	94,132.89	\$	522,757.60	03/19	\$	
Average Revenue Per Occupied Unit	\$	721.68	\$	704.44	\$	696.36	\$	490.28	\$	655.08	02/19	\$:
Average Tenant Revenue Per Occupied Unit											04/19	\$:
Total Tenant Revenue	\$	41,465.91	\$	41,384.19	\$	25,511.32	\$	32,689.69	\$	141,051.11	03/19	\$:
Average Tenant Revenue Per Occupied Unit	\$	214.85	\$	191.59	\$	129.50	\$	170.26	\$	176.76	02/19	\$:
Average Cost Per Occupied Unit											04/19	\$	
YTD Average Monthly Expenses	\$	132,706.35	\$	135,979.79	\$	145,559.40	\$	112,548.84	\$	526,794.37	03/19	\$	1
Average Cost Per Occupied Unit	Š	687.60	Ś	629.54	Ś	738.88	Š	586.19	Ś	660.14	02/19	Ś	(

Company Ratios												
Operating Reserves		Mt. Vernon		Hildebrandt		LaRoy Froh		S. Washington		cocc		HCV Admin
Bank Account Balance	\$	481,671.86	\$	605,380.81	\$	759,516.43	\$	501,471.46	\$	1,092,703.69	\$	533,022.15
YTD Expenses	\$	1,459,769.82	\$	1,495,777.64	\$	1,601,153.38	\$	1,238,037.19	\$	622,290.38	\$	818,956.59
Number of Months		11		11		11		11		11		11
Average Monthly Expenses	\$	132,706.35	\$	135,979.79	\$	145,559.40	\$	112,548.84	\$	56,571.85	\$	74,450.60
Number of Months of Operating Reserves (would like to have 4 months of operating	_	2.52		4.45				4.45		40.33		7.10
reserves)	=	3.63		4.45	_	5.22	_	4.46	_	19.32		7.16
Prior Months												
04/19		3.80		4.25		4.82		4.51		18.74		6.74
03/19		3.63		4.21		4.82		4.65		19.55		6.35
06/18		5.25		3.43		6.79		4.34		17.43		12.09

Lansing Housing Commission Budget vs. Actual Mt. Vernon For the Period Ending May 31, 2019

	Y	TD Amount	Y	TD Budget	YT	D Variance	Pric	or YTD Actual	An	nual Budget	lemaining Budget
Tenant Rental Revenue	\$	346,139	\$	325,171	\$	20,968	\$	322,309	\$	354,732	\$ 29,561
Tenant Revenue - Other		43,293		29,260		14,033		28,675		31,920	 2,660
Total Tenant Revenue	\$	389,432	\$	354,431	\$	35,001	\$	350,984	\$	386,652	\$ 32,221
HUD PHA Operating Grants		854,055		826,526		27,529		820,099		901,665	75,139
CFP Operational Income		161,272		35,000		126,272		119,734		35,000	-
Fraud Recovery and Other		20,363		4,832		15,532		10,522		6,408	1,576
Total Operating Revenue	\$	1,425,122	\$	1,220,789	\$	204,333	\$	1,301,339	\$	1,329,725	\$ 108,936
Administrative Salaries	\$	81,320	\$	78,821	\$	2,499	\$	79,951	\$	85,390	\$ 6,568
Auditing Fees		5,000		5,000		-		5,000		5,000	-
Management Fees		160,092		104,929		55,163		139,418		114,468	9,539
Bookkeeping Fees		15,956		16,005		(49)		16,113		17,460	1,455
Employee Benefits Contributions - Admin		25,930		25,786		144		32,958		28,085	2,299
Office Expenses		26,117		50,575		(24,458)		34,548		53,658	3,083
Legal		19,551		19,740		(189)		19,019		21,140	1,400
Travel		926		715		211		458		780	65
Other		(4,189)		16,250		(20,439)		7,773		18,000	1,750
Tenant Services - Other		19,244		-		19,244		18,500		-	-
Water		72,229		81,723		(9,493)		85,263		91,281	9,558
Electricity		35,947		33,429		2,518		39,979		35,455	2,026
Gas		56,925		36,500		20,425		60,564		39,500	3,000
Other Utilities Expense		8,202		6,000		2,202		5,706		6,050	50
Ordinary Maintenance and Operations - Labor		83,185		138,514		(55,329)		72,718		150,056	11,543
Ordinary Maintenance and Operations - Materia		127,561		62,550		65,011		61,113		67,500	4,950
Ordinary Maintenance and Operations - Contract	ř	492,669		248,625		244,044		342,668		260,165	11,540
Employee Benefits Contributions - Ordinary		60,740		77,306		(16,566)		43,636		84,254	6,948
Protective Services - Other Contract Costs		2,362		2,200		162		2,129		2,400	200
Property Insurance		45,368		41,536		3,832		39,731		45,312	3,776
Liability Insurance		16,629		13,937		2,692		13,573		15,204	1,267
Workers Compensation		1,082		2,728		(1,646)		2,727		2,976	248
All Other Insurance		1,751		2,046		(295)		3,342		2,232	186
Other General Expenses		43,301		-		43,301		42,967		•	-
Compensated Absences		-		-		-		-		-	-
Payment in Lieu of Taxes		15,009		16,714		(1,705)		14,280		18,154	1,440
Bad debt - Tenant Rents		30,948		6,380		24,568		7,274		6,960	580
Interest Expense		15,915		15,905		10		17,132		17,293	1,388
Total Operating Expenses	\$	1,459,770	\$	1,103,914	\$	355,856	\$	1,208,537	\$	1,188,772	\$ 84,858
Net Income (Loss)	\$	(34,648)	\$	116,875	\$	(151,523)	\$	92,803	\$	140,953	\$ 24,078

Lansing Housing Commission Budget vs. Actual Hildebrandt For the Period Ending May 31, 2019

	Y	TD Amount	Y	TD Budget	YTI	D Variance	Pri	or YTD Actual	An	nual Budget		emaining Budget
Tenant Rental Revenue	\$	423,263	\$	379,522	\$	43,741	\$	374,129	\$	414,024	\$	34,502
Tenant Revenue - Other		31,960		18,515		13,445		32,509		20,015		1,500
Total Tenant Revenue	\$	455,223	\$	398,037	\$	57,186	\$	406,639	\$	434,039	\$	36,002
HUD PHA Operating Grants		1,057,144		1,023,755		33,389		1,074,362		1,116,824		93,069
CFP Operational Income		155,569		35,000		120,569		122,551		35,000		•
Fraud Recovery and Other		16,259		4,810		11,449		4,590		6,384		1,574
Total Operating Revenue	\$	1,684,195	\$	1,461,601	\$	222,594	\$	1,608,141	\$	1,592,246	\$	130,645
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Administrative Salaries	\$	74,062	\$	77,563	\$	(3,501)	\$	77,857	\$	84,026	\$	6,464
Auditing Fees		5,000		5,000		-		5,000		5,000		-
Management Fees		176,834		115,205		61,628		151,823		125,679		10,473
Bookkeeping Fees		17,786		17,573		214		17,576		19,170		1,598
Employee Benefits Contributions - Admin		30,447		38,711		(8,264)		35,870		42,186		3,474
Office Expenses		31,579		31,378		201		35,958		34,314		2,936
Legal		21,631		17,860		3,771		22,615		20,160		2,300
Travel		456		880		(424)		628		960		80
Other		(1,966)		2,020		(3,986)		(703)		2,220		200
Tenant Services - Other		21,217		19,200		2,017		21,085		21,100		1,900
Water		104,296		90,700		13,596		92,336		98,700		8,000
Electricity		32,287		27,950		4,337		32,018		30,200		2,250
Gas		49,417		53,500		(4,083)		52,375		55,500		2,000
Other Utilities Expense		-		6,590		(6,590)		-		6,590		-
Ordinary Maintenance and Operations - Labor		70,310		132,172		(61,862)		69,682		143,228		11,056
Ordinary Maintenance and Operations - Materia		66,882		57,850		9,032		41,659		64,200		6,350
Ordinary Maintenance and Operations - Contra		580,352		374,385		205,967		579,330		405,535		31,150
Employee Benefits Contributions - Ordinary		51,556		60,793		(9,237)		40,470		66,246		5,453
Protective Services - Other Contract Costs		3,822 40.327		3,300 43,450		522		3,749		3,600		300
Property Insurance						(3,123)		41,430		47,400		3,950
Liability Insurance Workers Compensation		13,543 1,178		11,352 1,804		2,191 (626)		11,116 2,518		12,384 1,968		1,032 164
All Other Insurance		1,645		1,804		(182)		3,060		1,900		166
Other General Expenses		45,469		20,629		24,840		45,943		22,255		1,626
Compensated Absences		45,405		20,029		24,040		40,540		22,255		1,020
Payment in Lieu of Taxes		23,844		19,747		4,097		18,982		21,882		2,135
Bad debt - Tenant Rents		7,279		9.900		(2,621)		14,267		10,800		2, 135 900
Interest Expense		26,525		26,509		16		28,553		28,821		2,313
·	_		_									
Total Operating Expenses	\$	1,495,778	\$	1,267,847	\$	227,931	\$	1,445,198	\$	1,376,116	_\$	108,270
Net Income (Loss)	\$	188,418	\$	193,755	\$	(5,337)	\$	162,943	\$	216,130	\$	22,375

Lansing Housing Commission Budget vs. Actual LaRoy Froh For the Period Ending May 31, 2019

	YT	D Amount	Y	TD Budget	ΥT	D Variance	Pri	or YTD Actual	An	nual Budget	R	lemaining Budget
Tenant Rental Revenue	\$	319,708	\$	338,239	\$	(18,531)	\$	349,799	\$	368,988	\$	30,749
Tenant Revenue - Other		25,676		26,070		(394)		30,284		28,440		2,370
Total Tenant Revenue	\$	345,385	\$	364,309	\$	(18,924)	\$	380,082	\$	397,428	\$	33,119
HUD PHA Operating Grants		948,085		920,409		27,676		958,407		1,004,082		83,674
CFP Operational Income		160,569		35,000		125,569		122,551		35,000		-
Fraud Recovery and Other		26,259		4,898		21,361		5,551		6,480		1,582
Total Operating Revenue	\$	1,480,297	\$	1,324,615	\$	155,682	\$	1,466,591	\$	1,442,990	\$	118,375
Administrative Salaries	\$	78,118	\$	86,642	\$	(8,524)	\$	35,452	\$	93,863	\$	7,220
Auditing Fees		5,000		5,000		-		5,000		5,000		-
Management Fees		167,042		109,797		57,245		146,317		119,778		9,982
Bookkeeping Fees		16,255		16,748		(493)		16,735		18,270		1,523
Employee Benefits Contributions - Admin		29,367		30,347		(980)		15,630		33,055		2,709
Office Expenses		29,964		36,437		(6,473)		32,566		39,483		3,046
Legal		24,195		22,000		2,195		21,145		24,000		2,000
Travel		66		693		(627)		100		756		63
Other		6,469		6,600		(131)		29,284		7,200		600
Tenant Services - Other		17,495		23,980		(6,485)		19,332		26,160		2,180
Water		63,089		62,700		389		64,084		68,400		5,700
Electricity		39,028		35,838		3,190		36,360		39,096		3,258
Gas		48,878		57,300		(8,422)		52,055		59,300		2,000
Other Utilities Expense		12,272		12,605		(334)		11,472		12,660		55
Ordinary Maintenance and Operations - Labor		94,805		158,916		(64,111)		100,742		172,159		13,243
Ordinary Maintenance and Operations - Materia		121,166		90,418		30,748		68,718		98,856		8,438
Ordinary Maintenance and Operations - Contra	C	600,531		292,495		308,036		477,816		319,820		27,325
Employee Benefits Contributions - Ordinary		66,568		77,861		(11,293)		59,988		84,848		6,986
Protective Services - Other Contract Costs		3,675		3,300		375		3,245		3,600		300
Property Insurance		57,130		47,729		9,401		46,288		52,068		4,339
Liability Insurance		18,107		14,366		3,741		14,039		15,672		1,306
Workers Compensation		1,141		1,738		(597)		2,214		1,896		158
All Other Insurance		6,830		2,585		4,245		3,839		2,820		235
Other General Expenses		44,547		22,841		21,706		44,714		24,749		1,908
Compensated Absences		-		-				-		•		-
Payment in Lieu of Taxes		14,996		17,580		(2,584)		16,771		19,499		1,919
Bad debt - Tenant Rents		18,751		6,600		12,151		16,019		7,200		600
Interest Expense		15,668		15,658		10		16,866		17,024		1,366
Total Operating Expenses	\$	1,601,153	\$	1,258,774	\$	342,379	\$	1,356,789	\$	1,367,232	\$	108,458
Net Income (Loss)	\$	(120,856)	\$	65,841	\$	(186,697)	\$	109,802	\$	75,758	\$	9,916

Lansing Housing Commission Budget vs. Actual South Washington Park For the Period Ending May 31, 2019

	Y	TD Amount	Y	TD Budget	YT	D Variance	Pri	or YTD Actual	Anı	nual Budget	temaining Budget
Tenant Rental Revenue	\$	350,436	\$	325,182	\$	25,254	\$	316,982	\$	354,744	\$ 29,562
Tenant Revenue - Other		27,060		22,638		4,422		21,747		24,696	2,058
Total Tenant Revenue	\$	377,496	\$	347,820	\$	29,676	\$	338,729	\$	379,440	\$ 31,620
HUD PHA Operating Grants		601,619		583,940		17,679		557,091		637,025	53,085
CFP Operational Income		373,470		175,000		198,470		235,703		175,000	-
Fraud Recovery and Other		12,350		5,195		7,155		9,620		6,804	1,609
Total Operating Revenue	\$	1,364,935	\$	1,111,955	\$	252,981	\$	1,141,142	\$	1,198,269	\$ 86,314
Administrative Salaries	\$	68,222	\$	82,070	\$	(13,847)	\$	76,271	\$	88,909	\$ 6,839
Auditing Fees		5,000		5,000		-		5,000		5,000	-
Management Fees		159,174		104,388		54,786		137,451		113,878	9,490
Bookkeeping Fees		15,820		15,923		(103)		15,814		17,370	1,448
Employee Benefits Contributions - Admin		36,565		40,398		(3,833)		34,182		44,023	3,625
Office Expenses		30,904		29,698		1,206		32,014		32,259	2,561
Legal		24,490		29,931		(5,441)		27,645		32,652	2,721
Travel		(716)		-		(716)		-		-	-
Other		3,430		-		3,430		7,541		-	-
Tenant Services - Other		14,188		15,400		(1,213)		13,191		16,800	1,400
Water		183,705		171,765		11,940		175,434		187,380	15,615
Electricity		96,757		95,128		1,629		91,887		103,776	8,648
Gas		51,008		45,900		5,108		49,204		46,750	850
Other Utilities Expense		1,410		1,402		8		1,404		1,455	53
Ordinary Maintenance and Operations - Labor		111,552		165,478		(53,927)		133,624		179,268	13,790
Ordinary Maintenance and Operations - Materia		69,452		48,001		21,451		44,938		52,292	4,291
Ordinary Maintenance and Operations - Contract	•	177,739		86,953		90,786		102,064		93,776	6,823
Employee Benefits Contributions - Ordinary		85,461		82,088		3,373		64,952		89,455	7,367
Protective Services - Other Contract Costs		2,664		1,540		1,124		1,540		1,680	140
Property Insurance		23,524		7,887		15,637		9,425		8,604	717
Liability Insurance		17,564		15,158		2,406		14,802		16,536	1,378
Workers Compensation		1,060		1,650		(590)		2,073		1,800	150
All Other Insurance		1,463		1,067		396		2,285		1,164	97
Other General Expenses		45,825		17,413		28,412		56,183		18,996	1,583
Compensated Absences				•						. -	•
Payment in Lieu of Taxes		1,197		689		508		(364)		1,084	395
Bad debt - Tenant Rents		7,001		5,500		1,501		4,101		6,000	500
Interest Expense		3,578		3,576		2		3,851		3,888	312
Total Operating Expenses	\$	1,238,037	\$	1,074,001	\$	164,037	\$	1,106,509	\$	1,164,793	\$ 90,792
Net Income (Loss)	\$	126,898	\$	37,954	\$	88,944	\$	34,633	\$	33,476	\$ (4,477)

Lansing Housing Commission Budget vs. Actual AMP Consolidated For the Period Ending May 31, 2019

	Υ٦	ΓD Amount	Y	TD Budget	Y	TD Variance	Pri	or YTD Actual	An	nual Budget	F	temaining Budget
Tenant Rental Revenue	\$	1,439,547	\$	1,368,114	\$	71,433	\$	1,363,218	\$	1,492,488	\$	124,374
Tenant Revenue - Other		127,989		96,483		31,506		113,215		105,071		8,588
Total Tenant Revenue	\$	1,567,536	\$	1,464,597	\$	102,939	\$	1,476,433	\$	1,597,559	\$	132,962
HUD PHA Operating Grants		3,460,903		3,354,630		106,273		3,409,959		3,659,596		304,966
CFP Operational Income		850,880		280,000		570,880		600,538		280,000		-
Fraud Recovery and Other		75,230		19,733		55,497		30,283		26,074		6,341
Total Operating Revenue	\$	5,954,550	\$	5,118,960	\$	835,590	\$	5,517,213	\$	5,563,229	\$	444,269
Administrative Salaries	\$	301,722	\$	325,096	\$	(23,374)	\$	269,531	\$	352,187	\$	27,091
Auditing Fees		20,000		20,000		•		20,000		20,000		-
Management Fees		663,142		434,319		228,823		575,008		473,802		39,484
Bookkeeping Fees		65,817		66,248		(431)		66,238		72,270		6,023
Employee Benefits Contributions - Administrativ	,	122,309		135,242		(12,934)		118,640		147,349		12,106
Office Expenses		118,564		148,088		(29,524)		135,085		159,714		11,626
Legal Expense		89,867		89,531		336		90,423		97,952		8,421
Travel		732		2,288		(1,556)		1,185		2,496		208
Other		3,744		24,870		(21,126)		43,895		27,420		2,550
Tenant Services - Other		72,144		58,580		13,564		72,108		64,060		5,480
Water		423,319		406,888		16,431		417,116		445,761		38,874
Electricity		204,019		192,345		11,674		200,244		208,527		16,182
Gas		206,228		193,200		13,028		214,198		201,050		7,850
Other Utilities Expense		21,883		26,597		(4,714)		18,581		26,755		158
Ordinary Maintenance and Operations - Labor		359,852		595,080		(235,228)		376,766		644,711		49,632
Ordinary Maintenance and Operations - Materia		385,062		258,819		126,243		216,427		282,848		24,029
Ordinary Maintenance and Operations - Contract	:	1,851,291		1,002,458		848,833		1,501,878		1,079,296		76,838
Employee Benefits Contributions - Ordinary		264,326		298,048		(33,723)		209,046		324,802		26,754
Protective Services - Other Contract Costs		12,523		10,340		2,183		10,663		11,280		940
Property Insurance		166,350		140,602		25,748		136,874		153,384		12,782
Liability Insurance		65,844		54,813		11,031		53,529		59,796		4,983
Workers Compensation		4,461		7,920		(3,459)		9,531		8,640		720
All Other Insurance		11,688		7,524		4,164		12,527		8,208		684
Other General Expenses		179,143		60,883		118,260		189,807		66,000		5,117
Compensated Absences		-		-		-		-		-		-
Payments in Lieu of Taxes		55,046		54,730		316		49,669		60,619		5,889
Bad debt - Tenant Rents		63,979		28,380		35,599		41,661		30,960		2,580
Interest Expense		61,686		61,647		38		66,402		67,026		5,378
Total Operating Expenses	\$	5,794,738	\$	4,704,535	\$	1,090,203	\$	5,117,033	\$	5,096,913	\$	392,378
Net Income (Loss)	\$	159,812	\$	414,425	\$	(254,613)	\$	400,180	\$	466,316	\$	51,892

Lansing Housing Commission Budget vs. Actual COCC For the Period Ending May 31, 2019

	ΥT	D Amount	ΥT	D Budget	YT	D Variance	P	rior YTD Actual	Anr	nual Budget	lemaining Budget
Management Fees Income	\$	846,872	\$	740,350	\$	106,521	\$	733,172	\$	794,928	\$ 54,577
Bookkeeping Fees Income		65,817		66,248		(431)		66,238		72,270	6,023
Fraud Recovery and Other		66,419		47,710		18,709		58,241		58,470	10,760
Total Operating Revenue	\$	979,107	\$	854,308	\$	124,799	\$	857,651	\$	925,668	\$ 71,360
Administrative Salaries	\$	224,407	\$	376,513	\$	(152,106)	\$	290,928	\$	407,889	\$ 31,376
Auditing Fees		5,000		5,900		(900)		5,000		5,900	-
Employee Benefits Contributions - Admin		62,414		104,349		(41,935)		75,210		113,617	9,268
Office Expenses		53,031		43,083		9,948		46,756		45,809	2,726
Legal		8,478		1,812		6,666		1,580		2,304	492
Travel		8,317		7,325		992		7,715		7,325	-
Other		48,167		21,709		26,458		26,905		28,245	6,536
Tenant Services - Other		1,286		-		1,286		675		-	-
Water		1,426		1,463		(37)		1,813		1,596	133
Electricity		9,413		9,625		(212)		9,049		10,500	875
Gas		1,957		2,079		(122)		2,011		2,268	189
Other Utilities Expense		285		264		21		263		288	24
Ordinary Maintenance and Operations - Materia		300		450		(150)		73		450	-
Ordinary Maintenance and Operations - Contract	3	53,787		8,647		45,140		9,001		9,267	620
Protective Services - Other Contract Costs		388		315		73		492		315	-
Property Insurance		1,680		1,144		536		1,827		1,248	104
Liability Insurance		226		-		226		-		-	-
Workers Compensation		627		1,023		(396)		1,295		1,116	93
All Other Insurance		26,943		26,180		763		24,450		28,560	2,380
Other General Expenses		110,195		39,800		70,395		42,791		43,200	3,400
Compensated Absences		-		-		-		•		-	-
Interest Expense		3,963		3,963		-		8,807		4,223	259
Total Operating Expenses	\$	622,290	\$	655,644	\$	(33,354)	\$	556,641	\$	714,120	\$ 58,476
Net Income (Loss)	\$	356,817	\$	198,664	\$	158,153	\$	301,010	\$	211,548	\$ 12,884

Lansing Housing Commission Budget vs. Actual Housing Choice Voucher For the Period Ending May 31, 2019

	Y	TD Amount	Y	TD Budget	ΥT	D Variance	Pri	or YTD Actual	Ar	nual Budget	emaining Budget
HUD PHA Operating Grants	\$	10,607,987	\$	9,755,790	\$	852,197	\$	9,223,348	\$	10,642,680	\$ 886,890
Other Revenue		227		-		- 227		339		•	-
Fraud Recovery and Other		19,512		5,643		13,869		20,164		6,156	513
Total Operating Revenue	\$	10,627,726	\$	9,761,433	\$	866,293	\$	9,243,851	\$	10,648,836	\$ 887,403
Administrative Salaries	\$	279,955	\$	285,494	\$	(5,539)	\$	238,136	\$	309,064	\$ 23,570
Auditing Fees		25,000		25,000		-		25,000		25,000	-
Management Fees		183,730		166,032		17,698		158,164		181,126	15,094
Bookkeeping Fees		-		-		-		-		-	-
Employee Benefits Contributions - Admin		122,268		108,155		14,113		76,171		117,805	9,650
Office Expenses		123,611		94,913		28,698		125,551		99,036	4,123
Legal Expense		-		-		-		•		-	-
Travel		257		-		257		23		-	-
Other		37		66,000		(65,963)		747		72,000	6,000
Tenant Services - Other		-		-		-		-		-	-
Water		-		-		-		-		-	-
Electricity		-		-		-		•		-	-
Gas		17		-		17		107		-	-
Other Utilities Expense		560		-		560		478		-	-
Ordinary Maintenance and Operations - Material		-		-		-		•		-	
Ordinary Maintenance and Operations - Contrac	;	39,877		3,828		36,049		29,370		4,176	-
Protective services - Other Contract Costs		259		-		259		209		-	-
Property Insurance		-		-		-		-		-	-
Liability Insurance		14,587		17,050		(2,463)		16,671		18,600	1,550
Workers Compensation		8,582		13,046		(4,464)		15,174		14,232	1,186
All Other Insurance				-				-			
Other General Expenses		20,215		20,449		(234)		24,261		22,316	1,867
Compensated Absences				-		-				-	-
Housing Assistance Payments		9,898,308		8,925,631		972,677		9,134,477		9,737,052	811,421
Bad Debt - Tenant Rents				-		-				-	-
Interest Expense				-		-				-	-
Total Operating Expenses	\$	10,717,265	\$	9,725,598	\$	991,667	\$	9,844,540	\$	10,600,407	\$ 874,809
Net Income (Loss)	\$	(89,539)	\$	35,835	\$	(125,374)	\$	(600,689)	\$	48,429	\$ 12,594

Lansing Housing Commission 1010 Mt. Vernon Park Balance Sheet for May 2019

		Period Amount	Balance
ASSETS	Orallo Oracció de Danson III		0.4.000.00
	Cash-Security Deposits	(22.24.52)	34,257.30
1010-0000-111111		(22,644.58)	481,671.86
	Accounts Receivable Allowance for Doubtful Accounts	13,026.28	14,686.58
		(628.29)	(794.32)
	Accounts Receivable HUD	-	- 44.84
1010-5005-115700	Accrued Interest Receivable	24,695.99	44.04 4,172.40
	Investments Savings	24,095.99	128,981.45
1010-0000-110201		(5,870.06)	17,610.13
1010-0000-121100	•	(5,570.00)	245,012.00
	Construction in Progress	-	(8,217.83)
	Construction in Progress	_	43,422.50
	Dwelling Structures	_	12,674,946.26
	Dwelling Structures	_	501,502.00
	Dwelling Equipment - Ranges &	_	406,217.97
	Dwelling Equipment - Ranges &	_	27,589.00
	Dwelling Equipment - Ranges &	_	8,823.96
	Accumulated Depreciation-Build	_	(10,469,122.26)
	Accumulated Depreciation-Build	_	(125,946.00)
	Accumulated Depreciation-Equip	_	(6,928.00)
	Deferred Outflow - MERS	_	17,763.00
TOTAL ASSETS	Deletica Gallow - MEING	8,579.34	3,995,692.84
LIABILITIES			
1010-0000-200000	OPER Liability	-	388,980.00
1010-0000-200300		_	80,664.00
	Construction Costs Payabe	-	29,708.00
1010-0000-211100		-	
	Accounts Payable Misc	-	-
	Tenant Security Deposits	(1,791.70)	34,171.60
1010-0000-211999	·	2,724.44	11,495.51
1010-0000-212000		-•····	7,699.80
1010-0000-213400		-	14,675.35
	Accrued Comp Absences - Curr	-	1,572.77
	Payment in Lieu of Taxes	2,661.75	31,395.93
	Accrued Comp Absences - non curr	· -	8,912.39
	Note Payable Non Curr - PNC	(2,889.25)	373,232.92
	Note Payable - Curr - PNC	-	33,900.97
TOTAL LIABILITIES	•	705.24	1,016,409.24
EQUITY 1010 280100	Impost C		2,433,904.00
1010-0000-280100		-	· ·
	Unrestricted Net Assets	- 7,874.10	815,922.65
	Income and Expense Clearing	7,074.10	(1,842,320.75) (77.99)
	Income and Expense Clearing	-	(320.14)
	Income and Expense Clearing	-	*
	Income and Expense Clearing Income and Expense Clearing	• 	(19,356.80) 1,591,532.63
TOTAL EQUITY	income and expense Clearing	7,874.10	2,979,283.60
·			
TOTAL LIABILITES & I	EQUITY	<u>8,579.34</u>	3,995,692.84

Lansing Housing Commission 1020 Hildebrandt Park Balance Sheet for May 2019

		Period Amount	Balance
ASSETS			
	Cash-Security Deposits	-	32,313.19
1020-0000-111111		32,419.04	605,380.81
	Accounts Receivable	(1,988.65)	8,702.76
	Allowance for Doubtful Accounts	140.58	(928.56)
	Accounts Receivable HUD	-	•
	Accrued Interest Receivable	-	44.84
1020-5005-115700		(972.17)	(15,705.61)
	Investments Savings		128,981.45
1020-0000-121100		(5,093.06)	15,279.18
1020-0000-140000		-	389,091.00
	Construction in Progress	(23,475.72)	(8,791.89)
	Construction in Progress	29,111.66	355,258.18
	Dwelling Structures	-	14,382,826.73
	Dwelling Structures	-	640,279.00
	Dwelling Equipment - Ranges &	-	49,867.04
	Dwelling Equipment - Ranges &	-	242,488.00
	Accumulated Depreciation-Build	-	(11,359,683.58)
1020-1020-148100	Accumulated Depreciation-Build	-	(160,804.00)
1020-1020-148300	Accumulated Depreciation-Equip	-	(60,900.00)
1020-0000-150300	Deferred Outflow - MERS		14,875.00
TOTAL ASSETS		30,141.68	5,258,573.54
LIABILITIES			
1020-0000-200000	OPEB Liability	-	203,615.00
1020-0000-200300		-	67,551.00
	Construction Costs Payabe	-	24,878.00
1020-0000-211100		-	•
	Accounts Payable Misc	-	-
	Tenant Security Deposits	(1,529.19)	35,910.00
1020-0000-211999		1,121.19	5,333.64
1020-0000-212000		-	4,988.82
1020-0000-213400	•	-	11,891.99
	Accrued Comp Absences - Curr	-	1,365.77
	Payment in Lieu of Taxes	1,134.12	46,476.05
	Accrued Comp Absences - non curr	-	7,739.39
	Note Payable Non Curr - PNC	(4,815.42)	622,054.82
	Note Payable - Curr - PNC	-	56,501.61
TOTAL LIABILITIES		(4,089.30)	1,088,306.09
EQUITY			
1020-0000-280100	Invest C	-	3,764,889.00
	Unrestricted Net Assets	•	(85,251.34)
1020-0000-282000	Income and Expense Clearing	34,230.98	(1,076,513.94)
	Income and Expense Clearing	· -	(45,146.00)
	Income and Expense Clearing	-	1,612,289.73
TOTAL EQUITY		34,230.98	4,170,267.45
TOTAL LIABILITES &	EQUITY	30,141.68	5,258,573.54

Lansing Housing Commission 1080 LaRoy Froh Townhomes Balance Sheet for May 2019

		Period Amount	Balance
ASSETS			
1080-0000-111102 Ca	sh-Security Deposits	-	35,095.06
1080-0000-111111 Ch	ase Checking	65,750.04	759,516.43
1080-0000-112200 Ac	counts Receivable	(6,139.33)	3,678.00
1080-0000-112201 Alle	owance for Doubtful Accounts	286.00	(695.73)
1080-0000-112500 Ac	counts Receivable HUD	-	- ·
1080-0000-112954 Ac	counts Receivables-Misc	-	-
1080-0000-114500 Ac	crued Interest Receivable	-	44.84
1080-5005-115700 Into	ercompany	15,957.94	6,882.08
1080-0000-116201 Inv	estments Savings	-	128,981.45
1080-0000-121100 Pre	epaid Insurance	(7,134.07)	21,402.21
1080-0000-140000 Lai	nd	-	499,084.00
1080-3000-144000 Co	enstruction in Progress	(93,114.92)	384,826.91
1080-0000-146000 Dw	velling Structures	-	12,256,857.57
1080-1080-146000 Dw	velling Structures	-	520,795.00
1080-0000-146500 Dw	velling Equipment - Ranges &	-	35,510.04
	cumulated Depreciation-Build	-	(9,798,636.04)
1080-1080-148100 Ac	cumulated Depreciation-Build	-	(130,795.00)
1080-0000-150300 De	•	-	19,232.00
TOTAL ASSETS		(24,394.34)	4,741,778.82
LIABILITIES			
1080-0000-200000 OF	PEB Liability	-	327,868.00
1080-0000-200300 Pe	nsion Liability	-	87,337.00
	nstruction Costs Payabe	-	32,165.00
1080-0000-211100 Ac		-	-
1080-0000-211343 Ac		-	•
1080-0000-211400 Te		(1,202.06)	36,459.00
1080-0000-211999 Te		1,692.06	6,588.04
1080-0000-212000 Ac		-	7,627.57
1080-0000-213400 Uti		-	12,846.41
	crued Comp Absences - Curr	-	1,703.68
1080-0000-213700 Pa		1,125.52	36,156.99
	crued Comp Absences - non curr	-	9,654.14
1080-0000-224000 Te		-	-
	te Payable Non Curr - PNC	(2,844.45)	367,446.34
	te Payable - Curr - PNC	(=,= : : : -,	33,375.37
TOTAL LIABILITIES		(1,228.93)	959,227.54
EQUITY			
1080-0000-280100 Inv	vest C	-	4,031,104.00
1080-0000-280500 Un	restricted Net Assets	-	95,736.25
1080-0000-282000 Inc	come and Expense Clearing	(23,165.41)	(1,360,297.63)
1080-1080-282000 Inc	come and Expense Clearing	-	(26,635.00)
	come and Expense Clearing		1,042,643.66
TOTAL EQUITY	-	(23,165.41)	3,782,551.28
TOTAL LIABILITES & EQU	UITY	(24,394.34)	4,741,778.82
		=	

Lansing Housing Commission 1090 South Washington Park Balance Sheet for May 2019

		Period Amount	Balance
ASSETS			
	Cash-Security Deposits	<u>.</u>	31,578.50
1090-0000-111111		(16,308.27)	501,471.46
	Accounts Receivable	(5,366.28)	8,998.34
	Allowance for Doubtful Accounts	76.47	(1,359.99)
	Accounts Receivable HUD	-	-
	Accrued Interest Receivable		44.82
1090-5005-115700		5,273.67	(6,184.52)
	Investments Savings	-	128,981.44
1090-0000-121100		(3,875.51)	11,626.53
1090-0000-140000		-	231,584.00
	Construction in Progress	-	232,265.05
	Dwelling Structures	-	9,389,227.20
	Dwelling Structures	-	118,722.00
	Dwelling Equipment - Ranges &	-	134,245.45
1090-0000-147000	Nondwellin Structures	-	16,575.68
	Accumulated Depreciation-Build	-	(7,365,914.90)
	Accumulated Depreciation-Build	-	(29,817.00)
1090-0000-150300	Deferred Outflow - MERS		17,726.00
TOTAL ASSETS		(20,199.92)	3,419,770.06
LIABILITIES			
1090-0000-200000	OPER Liability	-	202,555.00
1090-0000-200300		-	80,499.00
	Construction Costs Payabe	-	29,647.00
1090-0000-211100	<u>-</u>	-	
	Accounts Payable Misc	-	-
	Tenant Security Deposits	(9,885.50)	25,256.00
1090-0000-211999		(12,429.53)	6,203.00
1090-0000-211999		(12,420.00)	6,601.58
1090-0000-213400	· · · · · · · · · · · · · · · · · · ·	_	39,209.42
	Accrued Comp Absences - Curr	_	3,159.64
	Payment in Lieu of Taxes	95.29	(1,942.40)
	Accrued Comp Absences - non curr	-	17,904.60
	Note Payable Non Curr - PNC	(1,294.64)	83,905.09
	Note Payable - Curr - PNC	(1,201,01)	7,621.15
TOTAL LIABILITIES	Note I ayable - Ouli - I NO	(23,514.38)	500,619.08
EQUITY			
1090-0000-280100	Invest C	<u>.</u>	3,083,846.00
	Unrestricted Net Assets	_	97,912.44
	Income and Expense Clearing	3,314.46	(1,024,574.78)
	Income and Expense Clearing	٠,٠٠٠ -	(6,072.00)
	Income and Expense Clearing	•	768,039.32
TOTAL EQUITY	moome and Expense Oleanny	3,314.46	2,919,150.98
TOTAL 11450 ITES 5	FOURTY	/20 400 02	2 440 770 00
TOTAL LIABILITES &	EQUITY	(20,199.92)	3,419,770.06

Lansing Housing Commission 5005 Central Office Cost Center Balance Sheet for May 2019

		Period Amount	Balance
ASSETS			
	LHC-Payroll Account	274.12	71,697.15
5005-0000-111111		43,211.96	1,021,006.54
5005-0000-112954	Accounts Receivables-Misc	180.00	1,472.05
5005-1010-115700		(24,695.99)	(4,172.40)
5005-1020-115700	Intercompany	972.17	15,705.61
5005-1080-115700	Intercompany	(15,957.94)	(6,882.08)
5005-1090-115700	Intercompany	(5,273.67)	6,184.52
5005-4001-115700	Intercompany	-	879,491.00
5005-8001-115700	Intercompany	(7,968.66)	(2,000.95)
5005-8002-115700	Intercompany	22,253.87	7,155.67
5005-8005-115700	Intercompany	(6,597.88)	(2,399.07)
5005-8010-115700	Intercompany	(166.80)	4,616.52
5005-8021-115700	Intercompany	•	1.00
5005-9101-115700	• •	(14,250.05)	31,921.62
5005-0000-121100		(2,547.36)	5,253.76
5005-0000-121200	•	11,688.00	12,888.00
5005-0000-140000	•	-	190,000.00
	Construction in Progress	-	,
	Dwelling Structures	_	737,970.74
	Dwelling Equipment - Ranges &	_	364,287.34
	Accumulated Depreciation-Build	_	(976,947.26)
5005-0000-150102	•	_	261,847.00
	Deferred Outflow - MERS	_	12,436.00
TOTAL ASSETS	Deletted Odtilow - MENS	1,121,77	2,631,532.76
TOTAL AGGLIG		1,121,17	2,001,002.70
LIABILITIES			
5005-0000-200000	OPEB Liability	-	191,935.00
5005-0000-200300	Pension Liability	-	56,475.00
5005-0000-210000	Construction Costs Payabe	-	20,799.00
5005-0000-211100	Accounts Payable	-	-
5005-0000-211343	Accounts Payable Misc	-	-
5005-0000-211704	Health Insurance W/H	-	5,247.58
5005-0000-212000	Accrued Payroll	-	11,497.74
5005-0000-213400		-	975.36
	Accrued Comp Absences - Curr	-	3,028.60
	Accrued Comp Absences - non curr	-	17,162.06
	Tenant Prepaid Rent	(480.00)	4,215.00
	Note Payable Non Curr - Davenport	(4,731.09)	(171,051.53)
	Note Payable - Curr - Davenport	-	300,777.21
TOTAL LIABILITIES		(5,211.09)	441,061.02
EQUITY 5005-0000-280100	Invest C	•	262,455.00
	Unrestricted Net Assets	-	322,679.00
		6,332.86	1,839,244.45
	Income and Expense Clearing	0,002.00	(233,906.71)
TOTAL EQUITY	Income and Expense Clearing	6,332.86	2,190,471.74
TOTAL LIABILITES &	EQUITY	1,121.77	<u>2,631,532.76</u>

Lansing Housing Commission Housing Choice Voucher Balance Sheet for May 2019

		Period Amount	Balance
ASSETS			
8001-0000-111111	•	19,116.65	533,022.15
8002-0000-111111		179,519.61	175,421.54
8004-0000-111111		-	-
	Accounts Receivable	-	•
	Accounts Receivables-Misc	-	10,643.00
8001-5005-115700	• •	7,968.66	2,000.95
8002-5005-115700	•	(22,253.87)	(7,155.67)
8004-5005-115700		-	-
8001-0000-121100		(1,272.62)	3,817.86
	Dwelling Equipment - Ranges &	-	27,596.00
8001-0000-148100	Accumulated Depreciation-Build	-	(27,596.00)
8002-0000-148100	Accumulated Depreciation-Build	-	-
8001-0000-150300	Deferred Outflow - MERS	<u> </u>	18,311.00
TOTAL ASSETS		183,078.43	736,060.83
I IADU ITIEO			
LIABILITIES	ODER Linkility		EEC E2E 00
8001-0000-200000		-	556,525.00
8001-0000-200300		-	83,152.00
	Construction Costs Payabe	-	30,625.00
8001-0000-211100		-	•
8002-0000-211100		(400.00)	-
8002-8002-211100		(186.00)	-
	Accounts Payable Misc	-	40.540.70
8001-0000-212000		•	13,548.79
8001-0000-213400		-	16.89
	Accrued Comp Absences - Curr	-	3,468.99
	Accrued Comp Absences - non curr		19,657.60
TOTAL LIABILITIES		(186.00)	706,994.27
EQUITY			(000,000,00)
	Unrestricted Net Assets	-	(326,093.99)
	Income and Expense Clearing	25,812.69	179,420.60
	Income and Expense Clearing	-	(1,038.20)
	Income and Expense Clearing	-	(2,130.72)
8002-0000-280100		•	3,047.00
	Restricted Net Assets	-	152,357.00
	Unrestricted Net Assets	. -	453,953.00
	Income and Expense Clearing	157,451.74	38,803,299.21
	Income and Expense Clearing	-	(39,233,747.34)
	Income and Expense Clearing	-	-
	Income and Expense Clearing		
TOTAL EQUITY		183,264.43	29,066.56
TOTAL LIABILITES &	EQUITY	183,078.43	736,060.83