

# Agenda Lansing Housing Commission March 28, 2019

#### Call to Order

- 1. Roll Call
- 2. Closed executive session Lawsuit by former employee
- 3. Approval of Minutes of February 27, 2019

a. Finance Report February 2019

# Action Items:

Resolution No. 1308 – Approval of negotiated Collective Bargaining Agreement between Lansing Housing Commission and AFSCME Local 1390.

Dawn Allman

# Informational Items.

| b. Housing Choice Voucher February 2019                          |         |
|--|---------|
| c. Asset Management Report February 2019                         |         |
| <ul> <li>Mt. Vernon (MVP) &amp; Scattered Sites</li> </ul>       | AMP 102 |
| <ul> <li>Hildebrandt (HP), Forrest, Hoyt</li> </ul>              | AMP 103 |
| <ul> <li>LaRoy Froh (LRF) &amp; Scattered Sites</li> </ul>       | AMP 111 |
| <ul> <li>South Washington (SWP) &amp; Scattered Sites</li> </ul> | AMP 112 |

## Discussion Items

4. Executive Director's Comments.



- 5. President's Comments
- 6. Public Comment limit 3 minutes per person.
- 7. Other Business.

Recognition of Tony Baltimore for his years of service on the Board of Commissioners to the Lansing Housing Commission.

8. Adjournment.

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# Minutes of the February 27, 2019

Commissioner Baltimore called the meeting to order at 5:33 p.m. Mr. Fleming, called the roll.

**PRESENT AT ROLL CALL**: Commissioners Tony Baltimore, Ryan Robinson, Rhett Huyck, Don Sober and Loria Hall.

#### STAFF:

Marcus Hardy Marshall Brice Douglas Fleming Dawn Allman Marcel Jackson Kim Shirey Andrea Bailey Kenna Totten

#### Guests:

Lisa Vargo – via phone Annie Jenkins – via phone See list

Commissioner Robinson moved and Commissioner Sober 2<sup>nd</sup> a motion to approve the minutes of the February 5, 2019 commission meeting. **The Motion was approved by all members present.** 

# LHC FY 2018 Audit – Lisa Vargo and Annie Jenkins

We were able to get the process completed by mid-December 2018. This was a marked improvement from prior years.

Financial Statements through 6/30/18 – Management Discussion and Analysis is a great overview.

- PHA had to implement GASB 75. This required some adjustments. It did not cause a significant material adjustment to our financial statements beginning balances.
- The opinion letter is unmodified.
- The LHC financials include Oliver Gardens which is a discretely presented component unit. In 2018 there are no longer any tax credits for this unit.



 Footnote 2 does include future pronouncements. There will be GASB 87 which means operating leases need to be included on the balance sheet starting 2021.

Single Audit Report – Audit in accordance with OIG. This is compliance driven audit testing.

- The major program was Section 8. Materiality is not applicable for the.
- It is an unmodified opinion although there was one finding. There was some incomplete filling out of forms.
- P&M would report any internal control issues. They don't test internal controls, they assess them. None were identified this year.

End of audit letter – Did P&M have any challenges or post or pass any journal entries? There were no disagreements with management, and it was a "boring" letter with not much to be noted.

#### **Action Items**

Resolution 1307- Approval of Contract Between LHC and Chesapeake Community Advisors, Inc. (CCA)

#### **CCA Presentation**

- There is an agreement is principal.
- The CCA group is here from Baltimore to present to the Board. They gave us a PowerPoint document for their presentation.
- This will give us tax credits which will allow us to update our fixed assets and charge higher rents.
- Radresource.net is a great resource to learn about RAD.
- From the tenants' perspective, the amount of rent does not change. There are many protections for residents. Residents have the right to the real estate if they are complying.



- There are multiple tools that we can use to make sure we do what we need to for our portfolio.
- They will do the portfolio analysis in the next 60-90 days.
- We can do non-competitive 4% bonds or 9% competitive bonds. About 3-4
  prospective developers will apply for each one that gets selected. They will look
  at each property for each of the two types of bonds.
- LHC will determine which property we want to start with for our RAD process.
- LHC will form an LLC as a general partner.
- It is 1-1.5 years to close and then 15 months or so to get construction done and then 6-9 months to get the items final closed.
- We are in a robust period for getting tax credits. The tax credit partnerships last for 15 years but the tax credits are only for 10 years.
- If we co-general partner with CCA, we will get 10 points based on their experience rather than going it alone.
- The next round of 9% credits for us is 10/01/19. The timeline is on page 29 of the presentation. It takes HUD about 60 days to get CHAPs out the door.
- Residents must get an information notice probably within the next 60-90 days.
   There must also be 2 resident meetings prior to applying for RAD.
- Capital funds can be used for pre-development expenses. It is an allowed expense. There are also options for pre-development financing.

#### Resolution 1307 discussion

The contract is to agree to work together for a 5-year period on all four AMPS.
 Fee of 55% to CCA and 45% to LHC if a non-co-general partner situation. If co-general partner 65% to CCA and 35% to LHC. These are very typical fee splits.
 Would like to stay with the 55%/45% split if possible.



- Commissioner Hall asked if we were set on going for the 9% bond structure.
   Commissioner Robinson said we do not know yet until we perform our review.
- Commissioner Robinson noted he would abstain from the vote.

Commissioner Sober moved and Commissioner Hall seconded a motion to approve Resolution 1307. Commissioner Robinson abstained. The Motion was approved by all remaining members present.

# Written Informational Reports were provided as follows:

Finance Report – January 2049 - Dawn Allman - Mrs. Allman provided a brief overview of the January 2019 Finance Reports. Dawn also discussed the new sheet of financial ratios.

Housing Choice Voucher (HCV) Report – January 2019 - Kim Shirey, provided a brief overview of the January 2019 HCV Reports.

- HCV received a Family Self Sufficiency grant. We were only eligible for a part time position for \$37,500.
- · We did not receive this grant last year.

Asset Management Report - January 2019

Mt. Vernon (MVP) & Scattered Sites, AMP 102 – Marcel Jackson MVP had an occupancy rate of 95% at the end of January. There was three (3) move-in, three (3) move -outs and zero (0) transfers. There were 49 open work orders.

The current occupancy rate is 95%. There are 11 vacancies, four (4) market ready. There are 30 open work orders. Average work order is 47 days old.

Hildebrandt (HP) & Scattered Sites, AMP 103 – Andrea Baily HP had an occupancy rate of 98% at the end of January. There were two (2) move-ins, five (5) move-outs and zero (0) transfers. There were 130 open work orders.

The current occupancy rate is 98%. There are four (4) vacancies, two (2) market Ready. There are 58 open work orders. Average work order is 60 days old.



# LaRoy Froh (LRF) & Scattered Sites, AMP 111 - Marshall Brice

LRF had an occupancy rate of 95% at the end of January. There were one (1) move-in, two (2) move-outs and two (2) transfers. There were 133 open work orders.

The current occupancy rate is 96%. There are ten (10) vacancies. One (1) move ins and zero (0) move-outs, zero (0) transfer. We are working down the number of work orders with 115 open. There are a lot of inspections.

**So.** Washington (SWP) & Scattered Sites, AMP 112 – Marcus Hardy SWP had an occupancy rate of 100% at the end of January. There were eight (8) move-ins, fourteen (14) move-outs and zero (0) transfers. There were 106 open work orders.

The current occupancy rate is 99%. There were two (2) vacancies.111 work orders that are open. Average work order time is 86 days. There are security deposits for seven (7) units.

There should be an increase in police presence at night because they are using one of our rooms as a break room.

Discussion Items: none

## **Executive Director's Comments:**

#### Activities

- City Council update Submission of Financial Report
- LRF Fire Units Finalizing re-construction costs, getting guotes done now
- City of Lansing Programs
   Financial empowerment training for those behind on rent
   Housekeeping skills Joan Jackson will be presenting tomorrow to the AMP leadership

#### City Inspections

- Permit violations have been signed and submitted to COL
- Mt. Vernon has four permits that have been scheduled
- We are down to re-inspection and all permits pulled are closed



# Staff Changes

 New Assistant Manager – Kenna Totten from LaRoy Froh who has been here two months

# **Union Negotiations**

Tentative agreement has been reached, the union will vote on 2/27

# Capital improvements

- Hildebrandt roofs
- Video surveillance all AMPS
- Kitchen renovations all AMPS

# Major Activities

- Site visits to LHC properties
- Staff Meeting LIPH
- Procurement/Management Training 2 days
- Paint Agreement O'Leary
- REAC 2-week notice for inspections rather than 3-4 months

#### **President's Comments:**

Welcome to Rhett Huyck

Commendation to the staff for a wonderful job in the last few months in turning the ship around, Brian McGrain says nothing but positive comments.

Commissioner Sober stated that he is in agreement with what has been said.

Commissioner Robinson said LHC continues to make improvements.

Commissioner Hall says every meeting gets better.

Commissioner Huyck needs to take some training, there is a HUD training that was given a few years ago which was very beneficial.



# Public Comment: limit 3 minutes per person -

Councilwomen said the turn-around time on the maintenance issue is the most disturbing thing to her. She is happy with what Mr. Fleming brought to the Council on Monday.

# **Other Business**

Doug's contract – He is more than four months out. He has agreed to stay on in a self-renewing manner and timing about 6 more months. We should consider for our future agenda with CCA to determine when to start looking for an ED.

**Adjournment:** The meeting was adjourned at 7:33 p.m.

| Jones Balleman                | Date 3/58/19 |
|-------------------------------|--------------|
| Tony Baltimore, Chair         |              |
| Vayn All                      | Date 3/28/19 |
| Dawn Allman, Acting Secretary |              |



March 28, 2019

Lansing Housing Commission 419 Cherry St. Lansing, Michigan 48933

#### HONORABLE MEMBERS IN SESSION:

#### SUBJECT:

Approval of Collective Bargaining Agreement between Lansing Housing Commission and Lansing Housing Commission Employees' Chapter of Local 1390.11 and Michigan Council #25, AFSCME, AFL-CIO.

#### **RECOMMENDATION:**

Staff recommends the Board approve the Collective Bargaining Agreement between Lansing Housing Commission and Lansing Housing Commission Employees' Chapter of Local 1390.11 and Michigan Council #25, AFSCME, AFL-CIO.

#### **CONTACT PERSON:**

Douglas Fleming Interim Executive Director

#### SUMMARY

This transmittal will allow the LHC to implement all changes to the Collective Bargaining Agreement.

- Grievance Procedure added provision requiring the parties to attempt to select a mutually acceptable arbitrator to avoid paying the American Arbitration Association an administrative fee.
- Seniority added language to allow Commission to extend new employee probationary period one time for up to 180 days.
- Eliminated Maintenance Worker Classification from Schedule.



# **BACKGROUND**

The Lansing Housing Commission entered into a Collective Bargaining Agreement with Lansing Housing Employees' Chapter of Local 1390.11 and Michigan Council #25, AFSMCE, AFL-CIO which is renegotiated every three years. The duration of the current negotiated Agreement will be January 1, 2019 through December 31, 2021.

## **FINANCIAL CONSIDERATIONS**

This agreement will implement the following

Wages

| 0 | Effective upon ratification | 2.5% across the board increase  |
|---|-----------------------------|---------------------------------|
| 0 | Effective January 1, 2020   | 2.5 % across the board increase |
| 0 | Effective January 1, 2021   | 2.5% across the board increase  |

- Hours and Overtime Increased weekly on-call pay from \$80 to \$100.
- Insurance Increased current employees' contribution to health insurance from 7.5% to 10% of the cost of coverage.
- Insurance Employees hired on or after January 1, 2019 will not be entitled to any retiree health insurance or any payments in lieu of retiree health insurance. Previously implemented OPEB Plan.

## **POLICY CONSIDERATIONS:**

LHC has no specific policy regarding this action. However, Board approval is being requested due to the financial consideration of future capital needs within LHC.

Respectfully Submitted

Doug/Fleming, Secretary to the Board

Lansing Housing Commission



# Resolution No. 1308

Adopted by the Lansing Housing Commission

March 28, 2019

#### BE IT RESOLVED BY THE LANSING HOUSING COMMISSION:

Douglas E. Fleming, in his capacity as Executive Director or his designee, is authorized to approve the negotiated Collective Bargaining Agreement between the Lansing Housing Commission and Lansing Housing Commission Employees' Chapter of Local 1390.11 and Michigan Council #25, AFSCME, AFL-CIO.

> Resolution No: <u>1308</u> Date Adopted: <u>3/28/2019</u>

# Lansing Housing Commission Summary Results for FEBRUARY FY2019

| Description                              | MT Vernon   | Hildebrandt | LaRoy Froh   | So Washington | LIPH Total   | COCC   | HCV          |
|--|-------------|-------------|--|---------------|--------------|--|--------------|
| REVENUE:                                 |             |             |  |               |              |  |              |
| Total Revenue Variance - Fav (Unfav)     | 4,162       | 8,875       | (111)  | 4,544         | 17,470       | 3,326  | 62,774       |
| Tenant Revenue Variance                  | 2,644       | 7,475       | (1,315)  | 2,713         | 11,518       | -  |              |
| HUD Revenue Variance                     | 198         | 79          | (402)  | (209)         | (334)        | 2,276  | 61,234       |
| Capital Fund Income                      | 875         | 875         | 875  | 875           | 3,500        |  | -            |
| Other Income                             | 445         | 446         | 731  | 1,165         | 2,786        | 1,050  | 1,540        |
| Other                                    | -           | (0)         | -  | -             | -            | · -  | (0)          |
| Budgeted Revenue                         | 107,373     | 129,082     | 116,812  | 84,751        | 438,017      | 64,295   | 887,403      |
| % Variance fav (unfav)                   | 4%          | 7%          | 0%   | 5%            | 4%           | 5%   | 7%           |
|  |             |             |  |               |              |  |              |
| EXPENSES:                                |             |             |  |               |              |  |              |
| Total Expense Variance Unfav (Fav)       | 32,871      | (9,794)     | 23,049   | (7,035)       | 39,092       | 1,761  | 115,775      |
| Contributing Factors:                    |             |             |  |               |              |  |              |
| MERS Contribution Special                |             |             |  |               | -            |  |              |
| Adjusted Expense Variance                | 32,871      | (9,794)     | 23,049   | (7,035)       | 39,092       | 1,761  | 115,775      |
| -Over spend (Under spend)                |             |             |  |               |              |  |              |
| Salary Expenses                          | (5,986)     | (6,601)     | (6,111)  | (6,429)       | (25,126)     | (17,497)   | (378)        |
| Employee Benefit Expenses                | (1,077)     | (2,495)     | (3,824)  | (2,522)       | (9,917)      | (4,280)  | (2,430)      |
| Utilities                                | 8,657       | (3,173)     | 989  | (6,298)       | 176          | (792)  | 103          |
| Write-offs                               | (162)       | (410)       | (412)  | (994)         | (1,977)      | -  | -            |
| Legal                                    | 382         | (615)       | 1,194  | 301           | 1,262        | 656  |              |
| Professional Services                    | 1,604       | 1,855       | 1,358  | 1,466         | 6,283        | 7,482  | (426)        |
| Administrative Services                  | 132         | -           | 1000<br>1000   | 2             | 120          | -  | -            |
| Insurance                                | 551         | (47)        | 1,263  | 1,688         | 3,456        | (30,191)   | (209)        |
| Sundry/Postage/Office Supplies           | 1,147       | 1,124       | 1,080  | (469)         | 2,883        | 1,001  | 1,286        |
| Management Fee                           | 2           | 496         | 324  | 255           | 1,077        |  | 1,279        |
| HAP Expense                              |             |             |  |               | -            |  | 123,832      |
| Inspections                              | 250         | -           | 440  | 8             | 690          | 45,224   | (3,799)      |
| Maintenance Costs                        | 28,880      | (2,273)     | 19,605   | 3,303         | 49,515       | (46)   | (13)         |
| Maintenance Contract - Unit Turns        | (3,621)     | 1,678       | 9,794  | 1,765         | 9,615        |  | -            |
| Other                                    | 2,244       | 666         | (2,652)  | 897           | 1,155        | 204  | (3,469)      |
| Budgeted Expense                         | 101,217     | 125,077     | 117,638  | 102,297       | 446,228      | 55,597   | 892,698      |
| % Variance fav (unfav)                   | -32%        | 8%          | -20%   | 7%            | -9%          | -3%  | -13%         |
|  |             |             |  |               |              |  |              |
| Curr Mo. Actual Net Income (Loss)        | \$ (22,553) | \$ 22,673   | \$ (23,986)  | \$ (5,967)    | \$ (29,833)  | \$ 10,263  | \$ (58,296)  |
| YTD Actual Net Income (Loss) Net of CWIP | \$ (40,890) | \$ 147,339  | \$ (96,123)  | \$ 141,001    | \$ 151,327   | \$ 311,401   | \$ (236,113) |
| Prior YR YTD Net Income (Loss)           | \$ 79,799   | \$ 144,791  | \$ 74,710  | \$ 41,456     | \$ 340,756   | \$ 266,983   | \$ (492,739) |
| Cash Balance - February                  | \$ 469,630  | \$ 518,483  | \$ 670,867   | \$ 517,109    | \$ 2,176,090 | \$ 1,069,927   | \$ 685,019   |
| Cash Balance - January                   | \$ 522,325  | \$ 555,173  | \$ 741,816   | \$ 533,080    | \$ 2,352,394 | \$ 1,009,126   | \$ 730,100   |
| Cash Balance - December                  | \$ 509,631  | \$ 562,762  | A STATE OF THE PARTY OF THE PAR | \$ 563,876    |              | The second secon | \$ 881,008   |

#### **LIPH Program**

#### Revenue Variance

Revenue was \$17K or 4% above budget

Tenant revenue was \$12K above budget

Capital Fund revenue was \$4K above budget - unbudgeted amount

Other revenue was \$3K above budget - various

#### **Expense Variance**

Expenses were \$39K or 9% above budget

Key expense factors -

Salary Expense was \$25K below budget - open positions

Benefit Expense was \$10K below budget - open positions

Professional Services were \$6K above budget - 2 months HP

Maintenance Costs were \$50K above budget

Maintenance Costs - Unit Turns were \$10K above budget

|          | Expens   | e Variance |            |
|----------|----------|------------|------------|
| AMP      | Bgt      | Act        | Fav(Unfav) |
| MVP      | 101,217  | 134,088    | (32,871)   |
| HP       | 125,077  | 115,283    | 9,794      |
| LRF      | 117,638  | 140,687    | (23,049)   |
| SWP      | 102,297  | 95,262     | 7,035      |
| Total    | 446,228  | 485,320    | (39,092)   |
|          |          |            | -9%        |
| Less: CA | P MGT    |            |            |
|          | 0        | -          |            |
|          | 446,228  | 485,320    | (39,092)   |
| Without  | BLI 1410 |            | -9%        |

**Expense Variance** 

Act

57,358

Fav(Unfav)

(1,761)

-3%

Bgt

55,597

cocc

#### **Net Income Variance**

Net Income - Budget vs Actual

| <b>AMP</b> | 20 | Bgt        | Act      | Fav (unfav) | BLI 1406 |
|------------|----|------------|----------|-------------|----------|
| MVP        |    | 6,156      | (22,553) | (28,709)    | =        |
| HP         |    | 4,005      | 22,673   | 18,669      | -        |
| LRF        |    | (826)      | (23,986) | (23,160)    |          |
| SWP        |    | (17,545)   | (5,967)  | 11,579      |          |
| Total      | \$ | (8,211) \$ | (29,833) | \$ (21,622) | \$ -     |
|            |    |            |          |             |          |

#### COCC

#### Revenue Variance

Revenue was \$3K or 5% above budget

HUD Revenue was \$2K above budget

Other Income was \$1K above budget

#### **Expense Variance**

Expenses were \$2K or 3% above budget

Salary expense was \$17K below budget - open positions

Benefit expense was \$4K below budget - open positions

Professional Services was \$7K above budget - ED contractor

Insurance Expense was \$30K below budget - incorrect posting of inspections

Inspections Expense was \$45K above budget - COL inspections charged to this year

# Net Income Variance

Net Income - Budget vs Actual

| Comp | Bgt   | Act    | Fav (unfav) |
|------|-------|--------|-------------|
| COCC | 8,698 | 10,263 | 1,565       |

#### **HCV Program**

#### Revenue Variance

Revenue was \$63K or 7% above budget

Program Income was \$37K above budget- increased vouchers Admin Fee Income was \$24K above budget - increased vouchers

#### **Expense Variance**

Expenses were \$116K or 13% above budget

HAP expenses were \$124k above budget - increased vouchers

| Expense Variance |         |           |            |  |  |  |  |  |  |
|------------------|---------|-----------|------------|--|--|--|--|--|--|
| Comp             | Bgt     | Act       | Fav(Unfav) |  |  |  |  |  |  |
| HCV              | 892,698 | 1,008,473 | (115,775)  |  |  |  |  |  |  |
|                  |         |           | -13%       |  |  |  |  |  |  |

#### Net Income Variance

|       | Comp  | Bgt     | Act      | Fav (unfav) |
|-------|-------|---------|----------|-------------|
|       | 80xx  | (5,295) |          | 5,295       |
| Admin | 8001  |         | 27,265   | 27,265      |
| Prgm  | 8002  |         | (85,561) | (85,561)    |
|       | Total | (5,295) | (58,296) | (53,001)    |

# **February Ratios**

| HCV Ratios               |    |            |  |  |  |  |  |  |
|--------------------------|----|------------|--|--|--|--|--|--|
| Number of Vouchers Used  |    | 1,848      |  |  |  |  |  |  |
| HCV 8002 Expenses        | \$ | 935,253.42 |  |  |  |  |  |  |
| Average Cost Per Voucher | \$ | 506.09     |  |  |  |  |  |  |

|  |    |            | LIPH Ratios      |    |            |    |               |                  |
|--|----|------------|------------------|----|------------|----|---------------|------------------|
| Year-to-Date Occupancy Rate              |    | Mt. Vernon | Hildebrandt      |    | LaRoy Froh | 5  | S. Washington | Total            |
| YTD Average Number of Units Leased       |    | 194        | 215              |    | 195        |    | 191           | 795              |
| Number of Possible Units                 |    | 202        | 220              |    | 210        |    | 198           | 830              |
| Year-to-Date Occupancy Rate              | =  | 96.0%      | 97.7%            |    | 92.9%      |    | 96.5%         | 95.8%            |
| Average Revenue Per Occupied Unit        |    |            |                  |    |            |    |               |                  |
| Total LIPH Revenue                       | \$ | 111,534.68 | \$<br>137,956.81 | \$ | 116,701.00 | \$ | 89,294.98     | \$<br>455,487.47 |
| Average Revenue Per Occupied Unit        | \$ | 574.92     | \$<br>641.66     | \$ | 598.47     | \$ | 467.51        | \$<br>572.94     |
| Average Tenant Revenue Per Occupied Unit |    |            |                  |    |            |    |               |                  |
| Total Tenant Revenue                     | \$ | 32,205.00  | \$<br>41,977.00  | \$ | 29,434.09  | \$ | 32,275.48     | \$<br>135,891.57 |
| Average Tenant Revenue Per Occupied Unit | \$ | 166.01     | \$<br>195.24     | \$ | 150.94     | \$ | 168.98        | \$<br>170.93     |
| YTD Average Monthly Expenses             | \$ | 139,174.15 | \$<br>138,546.15 | \$ | 151,203.77 | \$ | 118,790.30    | \$<br>547,714.37 |
| Average Cost Per Occupied Unit           | \$ | 717.39     | \$<br>644.40     | Ś  | 775.40     | Ś  | 621.94        | \$<br>688.95     |

|  |                    | Company Ratio      | os |              |                  |                    |                  |
|--|--------------------|--------------------|----|--------------|------------------|--------------------|------------------|
| Operating Reserves   | Mt. Vernon         | Hildebrandt        |    | LaRoy Froh   | S. Washington    | cocc               | HCV Admin        |
| Bank Account Balance   | \$<br>469,630.35   | \$<br>518,483.36   | \$ | 670,867.38   | \$<br>517,108.99 | \$<br>1,069,926.76 | \$<br>469,755.66 |
| YTD Expenses   | \$<br>1,113,393.16 | \$<br>1,108,369.18 | \$ | 1,209,630.19 | \$<br>950,322.42 | \$<br>459,173.86   | \$<br>632,870.49 |
| Number of Months   | 8                  | 8                  |    | 8            | 8                | 8                  | 8                |
| Average Monthly Expenses   | \$<br>139,174.15   | \$<br>138,546.15   | \$ | 151,203.77   | \$<br>118,790.30 | \$<br>57,396.73    | \$<br>79,108.81  |
| Number of Months of Operating Reserves (would like to have 4 months of operating reserves) | 3.37               | 3.74               |    | 4.44         | 4.35             | 18.64              | 5.94             |

# Lansing Housing Commission 1010 Mt. Vernon Park Balance Sheet for February 2019

|                      |   | Period Amount | Balance         |
|----------------------|---|---------------|-----------------|
| ASSETS               |   |               |                 |
|                      | Cash-Security Deposits                  | -             | 34,257.30       |
| 1010-0000-111111     | ——————————————————————————————————————— | (52,694.64)   | 469,630.35      |
|                      | Accounts Receivable                     | 4,180.81      | 12,687.14       |
|                      | Allowance for Doubtful Accounts         | (418.08)      | (1,268.71)      |
|                      | Accounts Receivable HUD                 | -             | -               |
|                      | Accrued Interest Receivable             | <del>.</del>  | 44.84           |
| 1010-5005-115700     |   | 4,561.51      | (3,357.40)      |
|                      | Investments Savings                     | -             | 128,981.45      |
| 1010-0000-121100     | ·                                       | (5,870.06)    | 35,220.31       |
| 1010-0000-140000     |   | <u>-</u>      | 245,012.00      |
|                      | Construction in Progress                | (8,217.83)    | (8,217.83)      |
|                      | Construction in Progress                | -             | 41,022.50       |
|                      | Dwelling Structures                     | -             | 12,674,946.26   |
|                      | Dwelling Structures                     | -             | 501,502.00      |
|                      | Dwelling Equipment - Ranges &           | -             | 406,217.97      |
|                      | Dwelling Equipment - Ranges &           | -             | 27,589.00       |
|                      | Dwelling Equipment - Ranges &           | -             | 8,823.96        |
|                      | Accumulated Depreciation-Build          | -             | (10,469,122.26) |
|                      | Accumulated Depreciation-Build          | -             | (125,946.00)    |
|                      | Accumulated Depreciation-Equip          | -             | (6,928.00)      |
|                      | Deferred Outflow - MERS                 | <del></del>   | 17,763.00       |
| TOTAL ASSETS         |   | (58,458,29)   | 3,988,857.88    |
| LIABILITIES          |   |               |                 |
| 1010-0000-200000     | OPEB Liability                          | -             | 388,980.00      |
| 1010-0000-200300     | Pension Liability                       | -             | 80,664.00       |
| 1010-0000-210000     | Construction Costs Payabe               | -             | 29,708.00       |
| 1010-0000-211100     | Accounts Payable                        | (34,643.44)   | -               |
| 1010-0000-211343     | Accounts Payable Misc                   | <u>-</u>      | -               |
| 1010-0000-211400     | Tenant Security Deposits                | 356.00        | 35,546.30       |
| 1010-0000-211999     | Tenant Refunds                          | 191.00        | 7,062.07        |
| 1010-0000-212000     | Accrued Payroll                         | -             | 7,699.80        |
| 1010-0000-213400     | Utility Accrual                         | -             | 14,675.35       |
| 1010-0000-213500     | Accrued Comp Absences - Curr            | -             | 1,572.77        |
|                      | Payment in Lieu of Taxes                | 1,051.47      | 27,632.67       |
| 1010-0000-214000     | Accrued Comp Absences - non curr        | -             | 8,912.39        |
| 1010-0000-260600     | Note Payable Non Curr - PNC             | (2,859.91)    | 381,861.47      |
| 1010-0000-260601     | Note Payable - Curr - PNC               |               | 33,900.97       |
| TOTAL LIABILITIES    |   | (35,904.88)   | 1,018,215.79    |
| EQUITY               |   |               |                 |
| 1010-0000-280100     | Invest C                                | -             | 2,433,904.00    |
| 1010-0000-280500     | Unrestricted Net Assets                 | -             | 815,922.65      |
| 1010-0000-282000     | Income and Expense Clearing             | (22,553.41)   | (1,850,962.26)  |
|                      | Income and Expense Clearing             | -             | (77.99)         |
|                      | Income and Expense Clearing             | -             | (320.14)        |
|                      | Income and Expense Clearing             | -             | (19,356.80)     |
|                      | Income and Expense Clearing             | -             | 1,591,532.63    |
| TOTAL EQUITY         |   | (22,553.41)   | 2,970,642.09    |
| TOTAL LIABILITES & I | EQUITY                                  | (58,458.29)   | 3,988,857.88    |
|                      |   |               |                 |

# Lansing Housing Commission 1020 Hildebrandt Park Balance Sheet for February 2019

|                    |                                  | Period Amount | Balance         |
|--------------------|----------------------------------|---------------|-----------------|
| ASSETS             |                                  |               |                 |
|                    | Cash-Security Deposits           | -             | 32,313.19       |
| 1020-0000-111111   |                                  | (36,689.51)   | 518,483.36      |
| 1020-0000-112200   | Accounts Receivable              | (2,990.87)    | 10,162.84       |
|                    | Allowance for Doubtful Accounts  | 299.09        | (1,016.28)      |
| 1020-0000-112500   | Accounts Receivable HUD          | -             | -               |
| 1020-0000-114500   | Accrued Interest Receivable      | -             | 44.84           |
| 1020-5005-115700   | Intercompany                     | 6,904.19      | (2,784.45)      |
| 1020-0000-116201   | Investments Savings              | -             | 128,981.45      |
| 1020-0000-121100   | Prepaid Insurance                | (5,093.06)    | 30,558.36       |
| 1020-0000-140000   | Land                             | -             | 389,091.00      |
| 1020-0000-144000   | Construction in Progress         | -             | 14,683.83       |
|                    | Construction in Progress         | -             | 315,576.92      |
|                    | Dwelling Structures              | -             | 14,382,826.73   |
|                    | Dwelling Structures              | -             | 640,279.00      |
|                    | Dwelling Equipment - Ranges &    | -             | 49,867.04       |
|                    | Dwelling Equipment - Ranges &    | _             | 242,488.00      |
|                    | Accumulated Depreciation-Build   | -             | (11,359,683.58) |
|                    | Accumulated Depreciation-Build   | -             | (160,804.00)    |
|                    | Accumulated Depreciation-Equip   | _             | (60,900.00)     |
|                    | Deferred Outflow - MERS          | _             | 14,875.00       |
| TOTAL ASSETS       | Boloffed Oddilow - MEI (O        | (37,570.16)   | 5,185,043.25    |
| TOTAL ADDLITO      |                                  | (37,070.10)   | 3,103,043.23    |
| LIABILITIES        |                                  |               |                 |
| 1020-0000-200000   | OPEB Liability                   | -             | 203,615.00      |
| 1020-0000-200300   |                                  | -             | 67,551.00       |
|                    | Construction Costs Payabe        | -             | 24,878.00       |
| 1020-0000-211100   |                                  | (57,834.77)   | •               |
|                    | Accounts Payable Misc            | · · · ·       | -               |
|                    | Tenant Security Deposits         | 694.00        | 35,090.19       |
| 1020-0000-211999   |                                  | (665.52)      | 4,273.45        |
| 1020-0000-212000   |                                  | -             | 4,988.82        |
| 1020-0000-213400   |                                  | -             | 11,891.99       |
|                    | Accrued Comp Absences - Curr     | -             | 1,365.77        |
|                    | Payment in Lieu of Taxes         | 2,329.18      | 41,204.93       |
|                    | Accrued Comp Absences - non curr | _,0_0         | 7,739.39        |
|                    | Note Payable Non Curr - PNC      | (4,766.51)    | 636,435.76      |
|                    | Note Payable - Curr - PNC        | (1,1 00.0 1)  | 56,501.61       |
| TOTAL LIABILITIES  | There is a year to the           | (60,243.62)   | 1,095,535.91    |
|                    |                                  | (00,12.10102) | 1,000,000,0     |
| EQUITY             |                                  |               |                 |
| 1020-0000-280100   | Invest C                         | -             | 3,764,889.00    |
| 1020-0000-280500   | Unrestricted Net Assets          | -             | (85,251.34)     |
|                    | Income and Expense Clearing      | 22,673.46     | (1,157,274.05)  |
| 1020-1020-282000   | Income and Expense Clearing      | -             | (45,146.00)     |
|                    | Income and Expense Clearing      |               | 1,612,289.73    |
| TOTAL EQUITY       |                                  | 22,673.46     | 4,089,507.34    |
| TOTAL LIABILITES & | EQUITY                           | (37,570.16)   | 5,185,043.25    |

# Lansing Housing Commission 1080 LaRoy Froh Townhomes Balance Sheet for February 2019

|                    |                                  | Period Amount | Balance        |
|--------------------|----------------------------------|---------------|----------------|
| ASSETS             |                                  |               |                |
|                    | Cash-Security Deposits           | -             | 35,095.06      |
| 1080-0000-111111   | Chase Checking                   | (70,948.33)   | 670,867.38     |
| 1080-0000-112200   | Accounts Receivable              | (5,738.99)    | 10,892.48      |
|                    | Allowance for Doubtful Accounts  | 573.90        | (1,089.25)     |
| 1080-0000-112500   | Accounts Receivable HUD          | -             | -              |
| 1080-0000-112954   | Accounts Receivables-Misc        | -             | -              |
| 1080-0000-114500   | Accrued Interest Receivable      | -             | 44.84          |
| 1080-5005-115700   | Intercompany                     | 9,926.42      | 3,576.08       |
| 1080-0000-116201   | Investments Savings              | -             | 128,981.45     |
| 1080-0000-121100   | Prepaid Insurance                | (7,134.07)    | 42,804.42      |
| 1080-0000-140000   | Land                             | -             | 499,084.00     |
| 1080-3000-144000   | Construction in Progress         | -             | 456,526.83     |
| 1080-0000-146000   | Dwelling Structures              | -             | 12,256,857.57  |
|                    | Dwelling Structures              | -             | 520,795.00     |
|                    | Dwelling Equipment - Ranges &    | -             | 35,510.04      |
|                    | Accumulated Depreciation-Build   | -             | (9,798,636.04) |
|                    | Accumulated Depreciation-Build   | -             | (130,795.00)   |
|                    | Deferred Outflow - MERS          | -             | 19,232.00      |
| TOTAL ASSETS       |                                  | (73,321.07)   | 4,749,746.86   |
|                    |                                  |               |                |
| LIABILITIES        |                                  |               |                |
| 1080-0000-200000   | OPEB Liability                   | -             | 327,868.00     |
| 1080-0000-200300   |                                  | -             | 87,337.00      |
|                    | Construction Costs Payabe        | -             | 32,165.00      |
| 1080-0000-211100   |                                  | (48,321.94)   |                |
|                    | Accounts Payable Misc            | -             | -              |
|                    | Tenant Security Deposits         | 685.00        | 35,625.06      |
| 1080-0000-211999   | <u> </u>                         | •             | 6,337.98       |
| 1080-0000-212000   |                                  | -             | 7,627.57       |
| 1080-0000-213400   |                                  | •             | 12,846.41      |
|                    | Accrued Comp Absences - Curr     | -             | 1,703.68       |
|                    | Payment in Lieu of Taxes         | 1,117.56      | 33,140.94      |
|                    | Accrued Comp Absences - non curr | -             | 9,654.14       |
|                    | Tenant Prepaid Rent              | _             | 254.93         |
|                    | Note Payable Non Curr - PNC      | (2,815.58)    | 375,941.11     |
|                    | Note Payable - Curr - PNC        | (2,013.30)    | 33,375.37      |
| TOTAL LIABILITIES  | Note Payable - Cull - PNC        | (49,334.96)   | 963,877.19     |
| TOTAL LIABILITIES  |                                  | (49,004.90)   | 303,077.13     |
| EQUITY             |                                  |               |                |
| 1080-0000-280100   | Invest C                         | -             | 4,031,104.00   |
|                    | Unrestricted Net Assets          | -             | 95,736.25      |
|                    | Income and Expense Clearing      | (23,986.11)   | (1,356,979.24) |
|                    | Income and Expense Clearing      | -             | (26,635.00)    |
|                    | Income and Expense Clearing      | -             | 1,042,643.66   |
| TOTAL EQUITY       | dira mpanea alauma               | (23,986.11)   | 3,785,869.67   |
|                    |                                  |               |                |
| TOTAL LIABILITES & | EQUITY                           | (73,321.07)   | 4,749,746.86   |

# Lansing Housing Commission 1090 South Washington Park Balance Sheet for February 2019

|   |                                | Period Amount                           | Balance        |
|---|--------------------------------|---|----------------|
| ASSETS                                  |                                |   | _              |
| 1090-0000-111102 Ca                     | sh-Security Deposits           | -                                       | 31,578.50      |
| 1090-0000-111111 Cha                    | ase Checking                   | (15,971.18)                             | 517,108.99     |
| 1090-0000-112200 Acc                    | counts Receivable              | (1,665.00)                              | 12,309.63      |
| 1090-0000-112201 Allo                   | owance for Doubtful Accounts   | 166.50                                  | (1,230.96)     |
| 1090-0000-112500 Acc                    | counts Receivable HUD          | -                                       | -              |
| 1090-0000-114500 Acc                    | crued Interest Receivable      | -                                       | 44.82          |
| 1090-5005-115700 Inte                   | ercompany                      | 8,154.89                                | 818.22         |
| 1090-0000-116201 Inv                    |                                | · -                                     | 128,981.44     |
| 1090-0000-121100 Pre                    | epaid Insurance                | (3,875.51)                              | 23,253.06      |
| 1090-0000-140000 Lar                    | ·                              | - ,                                     | 231,584.00     |
| 1090-3000-144000 Co                     |                                | -                                       | 229,865.05     |
| 1090-0000-146000 Dw                     |                                | -                                       | 9,389,227.20   |
| 1090-1090-146000 Dw                     |                                | -                                       | 118,722.00     |
|   | /elling Equipment - Ranges &   | -                                       | 134,245.45     |
| 1090-0000-147000 No                     |                                | -                                       | 16,575.68      |
|   | cumulated Depreciation-Build   | _                                       | (7,365,914.90) |
|   | cumulated Depreciation-Build   | -                                       | (29,817.00)    |
| 1090-0000-150300 Def                    |                                | _                                       | 17,726.00      |
| TOTAL ASSETS                            | icirca Outhow - MERO           | (13,190.30)                             | 3,455,077.18   |
| TOTAL AGGLTG                            |                                | (13,190.30)                             | 3,433,017.10   |
| LIABILITIES                             |                                |   |                |
| 1090-0000-200000 OP                     | PEB Liability                  | -                                       | 202,555.00     |
| 1090-0000-200300 Per                    | •                              | -                                       | 80,499.00      |
|   | nstruction Costs Payabe        | -                                       | 29,647.00      |
| 1090-0000-211100 Acc                    |                                | (9,833.90)                              |                |
| 1090-0000-211343 Acc                    |                                | -                                       | •              |
| 1090-0000-211400 Ter                    |                                | 710.00                                  | 34,734.50      |
| 1090-0000-211999 Ter                    | •                              | 642.52                                  | 17,974.53      |
| 1090-0000-212000 Acc                    |                                | -                                       | 6,601.58       |
| 1090-0000-213400 Util                   | <u>-</u>                       | -                                       | 39,209.42      |
|   | crued Comp Absences - Curr     | _                                       | 3,159.64       |
| 1090-0000-213700 Pay                    |                                | 1,900.58                                | (1,527.80)     |
|   | crued Comp Absences - non curr | -                                       | 17,904.60      |
|   | te Payable Non Curr - PNC      | (642.92)                                | 85,844.85      |
|   | te Payable - Curr - PNC        | (042.02)                                | 7,621.15       |
| TOTAL LIABILITIES                       | te Fayable - Cull - FNO        | (7,223.72)                              | 524,223.47     |
| TOTAL LIABILITIES                       |                                | (1,220.12)                              | 02-122011_     |
| EQUITY                                  |                                |   |                |
| 1090-0000-280100 Inv                    | rest C                         | -                                       | 3,083,846.00   |
| 1090-0000-280500 Uni                    | restricted Net Assets          | -                                       | 97,912.44      |
| 1090-0000-282000 Inc                    | ome and Expense Clearing       | (5,966.58)                              | (1,012,872.05) |
| 1090-1090-282000 Inc                    | ome and Expense Clearing       | -                                       | (6,072.00)     |
|   | ome and Expense Clearing       |   | 768,039.32     |
| TOTAL EQUITY                            | •                              | (5,966.58)                              | 2,930,853.71   |
| TOTAL LIABILITES & EQI                  | UITY                           | (13,190.30)                             | 3,455,077.18   |
| · - · · · · · · · · · · · · · · · · · · | <del>-</del>                   | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | =,:==,=::=     |

# Lansing Housing Commission 5005 Central Office Cost Center Balance Sheet for February 2019

|                     |                                   | Period Amount   | Balance      |
|---------------------|-----------------------------------|-----------------|--------------|
| ASSETS              |                                   |                 |              |
|                     | LHC-Payroll Account               | 194.25          | 71,121.87    |
| 5005-0000-111111    |                                   | 60,606.63       | 998,804.89   |
|                     | Accounts Receivables-Misc         | 326.25          | 922.50       |
| 5005-1010-115700    |                                   | (4,561.51)      | 3,357.40     |
| 5005-1020-115700    | Intercompany                      | (6,904.19)      | 2,784.45     |
| 5005-1080-115700    | Intercompany                      | (9,926.42)      | (3,576.08)   |
| 5005-1090-115700    | Intercompany                      | (8,154.89)      | (818.22)     |
| 5005-4001-115700    | Intercompany                      | -               | 879,491.00   |
| 5005-8001-115700    | Intercompany                      | (13,523.52)     | (660.68)     |
| 5005-8002-115700    | Intercompany                      | 3,404.96        | 4,457.40     |
| 5005-8005-115700    | Intercompany                      | (2,542.49)      | (6,078.95)   |
| 5005-8010-115700    |                                   | 101.28          | 4,082.32     |
| 5005-8021-115700    | , ,                               | -               | 1.00         |
| 5005-9101-115700    | · · ·                             | -               | 46,171.67    |
| 5005-0000-121100    | • •                               | 28,071.22       | 12,895.84    |
| 5005-0000-121200    |                                   | (44,990.95)     | -            |
| 5005-0000-140000    | •                                 | -               | 190,000.00   |
|                     | Construction in Progress          | -               | ,            |
|                     | Dwelling Structures               | _               | 737,970.74   |
|                     | Dwelling Equipment - Ranges &     | _               | 364,287.34   |
|                     | Accumulated Depreciation-Build    | _               | (976,947.26) |
| 5005-0000-150102    |                                   | _               | 259,909.00   |
|                     | Deferred Outflow - MERS           | <u>-</u>        | 12,436.00    |
| TOTAL ASSETS        | Deletted Cathow - MEI (C          | 2,100.62        | 2,600,612.23 |
| TOTAL ADDLIG        |                                   |                 | 2,000,012:20 |
| LIABILITIES         |                                   |                 |              |
| 5005-0000-200000    | OPEB Liability                    | -               | 191,935.00   |
| 5005-0000-200300    | •                                 | -               | 56,475.00    |
|                     | Construction Costs Payabe         | _               | 20,799.00    |
| 5005-0000-211100    |                                   | (2,670.51)      | ,            |
|                     | Accounts Payable Misc             | -               | -            |
|                     | Health Insurance W/H              | (424.20)        | 5,247.58     |
| 5005-0000-212000    |                                   | -               | 11,497.74    |
| 5005-0000-213400    |                                   | -               | 975.36       |
|                     | Accrued Comp Absences - Curr      | _               | 3,028.60     |
|                     | Accrued Comp Absences - non curr  | _               | 17,162.06    |
|                     | Tenant Prepaid Rent               | (365.00)        | 4,545.00     |
|                     | Note Payable Non Curr - Davenport | (4,702.81)      | (156,886.58) |
|                     | Note Payable - Curr - Davenport   | (1,102.01)      | 300,777.21   |
| TOTAL LIABILITIES   | Note i ayable - Culi - Daveliport | (8,162.52)      | 455,555.97   |
| TOTAL LIABILITIES   |                                   | (0,102.02)      | 400,000.91   |
| EQUITY              |                                   |                 |              |
| 5005-0000-280100    | Invest C                          | -               | 262,455.00   |
|                     | Unrestricted Net Assets           | -               | 322,679.00   |
| 5005-0000-282000    | Income and Expense Clearing       | 10,263.14       | 1,793,828.97 |
|                     | Income and Expense Clearing       | · -             | (233,906.71) |
| TOTAL EQUITY        |                                   | 10,263.14       | 2,145,056.26 |
| TOTAL LIABILITES OF | EOUITY                            | 2 400 62        | 2 600 642 22 |
| TOTAL LIABILITES &  | EWUIIT                            | <u>2,100.62</u> | 2,600,612.23 |

# Lansing Housing Commission Housing Choice Voucher Balance Sheet for February 2019

|                    |  | Period Amount | Balance         |
|--------------------|--|---------------|-----------------|
| ASSETS             |  | 7 700 00      | 100 755 00      |
| 8001-0000-111111   |  | 7,782.38      | 469,755.66      |
| 8002-0000-111111   | ——————————————————————————————————————   | (81,849.95)   | 87,723.51       |
| 8004-0000-111111   |  | - (200 00)    | (700.00)        |
|                    | Accounts Receivable  | (306.00)      | (786.00)        |
|                    | Accounts Receivables-Misc  | 40.500.50     | 10,643.00       |
| 8001-5005-115700   | • •  | 13,523.52     | 660.68          |
| 8002-5005-115700   |  | (3,404.96)    | (4,457.40)      |
| 8004-5005-115700   | • •  | -<br>         |                 |
| 8001-0000-121100   |  | (1,272.62)    | 7,635.72        |
|                    | Dwelling Equipment - Ranges &  | -             | 27,596.00       |
|                    | Accumulated Depreciation-Build   | -             | (27,596.00)     |
|                    | Accumulated Depreciation-Build   | -             | -               |
| 8001-0000-150300   | Deferred Outflow - MERS  |               | 18,311.00       |
| TOTAL ASSETS       |  | (65,527.63)   | 589,486.17      |
| LIABILITIES        |  |               |                 |
| 8001-0000-200000   | OPEB Liability   | -             | 556,525.00      |
| 8001-0000-200300   | Pension Liability  | -             | 83,152.00       |
|                    | Construction Costs Payabe  | _             | 30,625.00       |
| 8001-0000-211100   |  | (7,231.42)    | •               |
| 8002-0000-211100   | •  | -             | -               |
| 8002-8002-211100   |  | -             | -               |
|                    | Accounts Payable Misc  | -             | -               |
| 8001-0000-212000   |  | -             | 13,548.79       |
| 8001-0000-213400   |  | -             | 16.89           |
|                    | Accrued Comp Absences - Curr   | •             | 3,468.99        |
|                    | Accrued Comp Absences - non curr   | <del>-</del>  | 19,657.60       |
| TOTAL LIABILITIES  | The state of the s | (7,231.42)    | 706,994.27      |
| EQUITY             |  |               |                 |
|                    | Unrestricted Net Assets  | -             | (326,093.99)    |
|                    | Income and Expense Clearing  | 27,264.70     | 118,631.70      |
|                    | Income and Expense Clearing  | =             | (1,038.20)      |
|                    | Income and Expense Clearing  | -             | (2,130.72)      |
| 8002-0000-280100   | •  | -             | 3,047.00        |
|                    | Restricted Net Assets  | -             | 152,357.00      |
|                    | Unrestricted Net Assets  | -             | 453,953.00      |
|                    | Income and Expense Clearing  | (85,560.91)   | 38,717,513.45   |
|                    | Income and Expense Clearing  | (00,000.01)   | (39,233,747.34) |
|                    | Income and Expense Clearing  | <u>-</u>      | (00,200,777.04) |
|                    | Income and Expense Clearing Income and Expense Clearing  | -<br>-        | -<br>-          |
| TOTAL EQUITY       | income and expense cleaning  | (58,296.21)   | (117,508.10)    |
| TOTAL LIABILITES & | EQUITY   | (65,527.63)   | 589,486.17      |

Lansing Housing Commission
Budget vs. Actual
Mt. Vernon
For the Period Ending February 28, 2019

|   | Y  | TD Amount        | Yī | D Budget        | YT | D Variance     | Pric | or YTD Actual              | Anı | nual Budget      |    | emaining<br>Budget   |
|---|----|------------------|----|-----------------|----|----------------|------|----------------------------|-----|------------------|----|----------------------|
| Tenant Rental Revenue   | \$ | 250,389          | \$ | 236,488         | \$ | 13,901         | \$   | 226,918                    | \$  | 354,732          | \$ | 118,244              |
| Tenant Revenue - Other  |    | 29,583           |    | 21,280          |    | 8,303          |      | 20,921                     |     | 31,920           |    | 10,640               |
| Total Tenant Revenue  | \$ | 279,972          | \$ | 257,768         | \$ | 22,204         | \$   | 247,838                    | \$  | 386,652          | \$ | 128,884              |
| HUD PHA Operating Grants  |    | 633,486          |    | 601,110         |    | 32,376         |      | 574,408                    |     | 901,665          |    | 300,555              |
| CFP Operational Income  |    | 153,481          |    | 35,000          |    | 118,481        |      | 107,081                    |     | 35,000           |    | -                    |
| Fraud Recovery and Other  |    | 5,564            |    | 3,230           |    | 2,334          |      | 5,885                      |     | 6,408            |    | 3,178                |
| Total Operating Revenue   | \$ | 1,072,504        | \$ | 897,108         | \$ | 175,396        | \$   | 935,212                    | \$  | 1,329,725        | \$ | 432,617              |
|   |    |                  |    |                 |    |                |      |                            |     |                  |    |                      |
| Administrative Salaries   | \$ | 61,347           | \$ | 55,832          | \$ | 5,516          | \$   | 56,396                     | \$  | 85,390           | \$ | 29,558               |
| Auditing Fees   |    | 5,000            |    | 5,000           |    | <u>-</u>       |      | 5,000                      |     | 5,000            |    | <b>-</b>             |
| Management Fees   |    | 130,755          |    | 76,312          |    | 54,443         |      | 110,260                    |     | 114,468          |    | 38,156               |
| Bookkeeping Fees  |    | 11,642           |    | 11,640          |    | 2              |      | 11,665                     |     | 17,460           |    | 5,820                |
| Employee Benefits Contributions - Admin   |    | 20,699           |    | 18,640          |    | 2,059          |      | 21,996                     |     | 28,085           |    | 9,445                |
| Office Expenses   |    | 17,016           |    | 38,284          |    | (21,268)       |      | 28,206                     |     | 53,658           |    | 15,374               |
| Legal   |    | 15,263           |    | 13,540          |    | 1,723          |      | 11,415                     |     | 21,140           |    | 7,600                |
| Travel  |    | 711              |    | 520             |    | 191            |      | 406                        |     | 780              |    | 260                  |
| Other   |    | 1,710            |    | 11,900          |    | (10,190)       |      | 2,361                      |     | 18,000           |    | 6,100                |
| Tenant Services - Other   |    | 15,644           |    | -               |    | 15,644         |      | 14,645                     |     | -                |    | -                    |
| Water   |    | 58,901           |    | 59,580          |    | (679)          |      | 61,910                     |     | 91,281           |    | 31,702               |
| Electricity   |    | 28,401<br>27,704 |    | 26,338          |    | 2,063          |      | 29,305                     |     | 35,455           |    | 9,117                |
| Gas   |    | 27,791           |    | 27,500          |    | 291<br>774     |      | 27,863                     |     | 39,500           |    | 12,000               |
| Other Utilities Expense   |    | 6,624            |    | 5,850           |    |                |      | 5,675                      |     | 6,050            |    | 200                  |
| Ordinary Maintenance and Operations - Labor   |    | 60,270           |    | 98,114          |    | (37,844)       |      | 53,146                     |     | 150,056          |    | 51,943               |
| Ordinary Maintenance and Operations - Material  |    | 93,440           |    | 48,300          |    | 45,140         |      | 40,647                     |     | 67,500           |    | 19,200               |
| Ordinary Maintenance and Operations - Contrac<br>Employee Benefits Contributions - Ordinary | ,  | 402,367          |    | 189,570         |    | 212,797        |      | 242,424                    |     | 260,165          |    | 70,595               |
| Protective Services - Other Contract Costs  |    | 33,823<br>1,588  |    | 56,022<br>1,600 |    | (22,199)       |      | 32,257                     |     | 84,254           |    | 28,232               |
| Property Insurance  |    | 32,474           |    | 30,208          |    | (12)           |      | 1,548                      |     | 2,400            |    | 800                  |
| Liability Insurance   |    | 11,913           |    | 10,136          |    | 2,266<br>1,777 |      | 28,402<br>9,773            |     | 45,312<br>15,204 |    | 15,104<br>5,068      |
| Workers Compensation  |    | 608              |    | 1,984           |    | (1,376)        |      | 9,773<br>2,279             |     | 2,976            |    | 992                  |
| All Other Insurance   |    | 1,316            |    | 1,488           |    | (1,376)        |      | 2,27 <del>9</del><br>2,687 |     | -                |    | 992<br>744           |
| Other General Expenses  |    | 28,322           |    | 1,400           |    | 28,322         |      | 25,474                     |     | 2,232            |    | 7 <del>44</del><br>- |
| Compensated Absences  |    | 20,322           |    | <u>-</u>        |    | 20,322         |      | 25,474                     |     | •                |    | -                    |
| Payment in Lieu of Taxes  |    | 11,246           |    | 11.843          |    | (597)          |      | 10,082                     |     | 18,154           |    | 6,311                |
| Bad debt - Tenant Rents   |    | 22,839           |    | 4.640           |    | 18,199         |      | 7,020                      |     | 6,960            |    | 2,320                |
| Interest Expense  |    | 11,683           |    | 11,683          |    | -              |      | 12,570                     |     | 17,293           |    | 5,609                |
| Total Operating Expenses  | \$ | 1,113,393        | \$ | 816,523         | \$ | 296,870        | \$   | 855,413                    | \$  | 1,188,772        | \$ | 372,249              |
| Net Income (Loss)   | \$ | (40,890)         | \$ | 80,585          | \$ | (121,475)      | \$   | 79,799                     | \$  | 140,953          | \$ | 60,367               |
|   |    |                  |    |                 |    |                |      |                            |     |                  | _  |                      |

Lansing Housing Commission Budget vs. Actual Hildebrandt For the Period Ending February 28, 2019

|   | YI | 'D Amount | Y  | TD Budget | YTI | ) Variance | Pri | or YTD Actual | An | nual Budget |     | emaining<br>Budget |
|---|----|-----------|----|-----------|-----|------------|-----|---------------|----|-------------|-----|--------------------|
| Tenant Rental Revenue                         | \$ | 297,275   | \$ | 276,016   | \$  | 21,259     | \$  | 257,319       | \$ | 414,024     | \$  | 138,008            |
| Tenant Revenue - Other                        |    | 22,551    |    | 13,070    |     | 9,481      |     | 20,387        |    | 20,015      |     | 6,945              |
| Total Tenant Revenue                          | \$ | 319,826   | \$ | 289,086   | \$  | 30,740     | \$  | 277,706       | \$ | 434,039     | _\$ | 144,953            |
| HUD PHA Operating Grants                      |    | 784.428   |    | 744,549   |     | 39.879     |     | 781,379       |    | 1,116,824   |     | 372,275            |
| CFP Operational Income                        |    | 147,779   |    | 35,000    |     | 112,779    |     | 109,898       |    | 35,000      |     |                    |
| Fraud Recovery and Other                      |    | 3,675     |    | 3,214     |     | 461        |     | 2,483         |    | 6,384       |     | 3,170              |
| Total Operating Revenue                       | \$ | 1,255,708 | \$ | 1,071,849 | \$  | 183,859    | \$  | 1,171,465     | \$ | 1,592,246   | \$  | 520,397            |
|   | •  |           |    |           | -   |            | •   |               |    |             |     |                    |
| Administrative Salaries                       | \$ | 55,656    | \$ | 54,940    | \$  | 715        | \$  | 54,221        | \$ | 84,026      | \$  | 29,086             |
| Auditing Fees                                 |    | 5,000     |    | 5,000     |     | -          |     | 5,000         |    | 5,000       |     | -                  |
| Management Fees                               |    | 143,621   |    | 83,786    |     | 59,835     |     | 120,354       |    | 125,679     |     | 41,893             |
| Bookkeeping Fees                              |    | 12,903    |    | 12,780    |     | 123        |     | 12,775        |    | 19,170      |     | 6,390              |
| Employee Benefits Contributions - Admin       |    | 18,167    |    | 28,041    |     | (9,874)    |     | 25,732        |    | 42,186      |     | 14,144             |
| Office Expenses                               |    | 21,974    |    | 24,380    |     | (2,406)    |     | 26,060        |    | 34,314      |     | 9,934              |
| Legal   |    | 16,328    |    | 12,460    |     | 3,868      |     | 12,076        |    | 20,160      |     | 7,700              |
| Travel  |    | 349       |    | 640       |     | (291)      |     | 474           |    | 960         |     | 320                |
| Other   |    | 503       |    | 1,620     |     | (1,117)    |     | (703)         |    | 2,220       |     | 600                |
| Tenant Services - Other                       |    | 16,317    |    | 14,000    |     | 2,317      |     | 15,375        |    | 21,100      |     | 7,100              |
| Water   |    | 71,008    |    | 66,200    |     | 4,808      |     | 67,492        |    | 98,700      |     | 32,500             |
| Electricity                                   |    | 21,381    |    | 20,950    |     | 431        |     | 23,936        |    | 30,200      |     | 9,250              |
| Gas   |    | 21,853    |    | 35,800    |     | (13,947)   |     | 28,312        |    | 55,500      |     | 19,700             |
| Other Utilities Expense                       |    | -         |    | 6,590     |     | (6,590)    |     | -             |    | 6,590       |     | •                  |
| Ordinary Maintenance and Operations - Labor   |    | 46,092    |    | 93,476    |     | (47,384)   |     | 54,793        |    | 143,228     |     | 49,752             |
| Ordinary Maintenance and Operations - Materia | 9  | 47,973    |    | 42,100    |     | 5,873      |     | 32,349        |    | 64,200      |     | 22,100             |
| Ordinary Maintenance and Operations - Contra  | c  | 458,184   |    | 279,285   |     | 178,899    |     | 402,139       |    | 405,535     |     | 126,250            |
| Employee Benefits Contributions - Ordinary    |    | 33,061    |    | 44,010    |     | (10,949)   |     | 31,699        |    | 66,246      |     | 22,236             |
| Protective Services - Other Contract Costs    |    | 2,593     |    | 2,400     |     | 193        |     | 2,558         |    | 3,600       |     | 1,200              |
| Property Insurance                            |    | 28,866    |    | 31,600    |     | (2,734)    |     | 29,584        |    | 47,400      |     | 15,800             |
| Liability Insurance                           |    | 9,725     |    | 8,256     |     | 1,469      |     | 8,021         |    | 12,384      |     | 4,128              |
| Workers Compensation                          |    | 662       |    | 1,312     |     | (650)      |     | 1,581         |    | 1,968       |     | 656                |
| All Other Insurance                           |    | 1,228     |    | 1,328     |     | (100)      |     | 2,485         |    | 1,992       |     | 664                |
| Other General Expenses                        |    | 30,869    |    | 15,741    |     | 15,128     |     | 27,324        |    | 22,255      |     | 6,514              |
| Compensated Absences                          |    | ·         |    | -         |     | ·          |     | •             |    |             |     |                    |
| Payment in Lieu of Taxes                      |    | 18,573    |    | 14,587    |     | 3,987      |     | 13,583        |    | 21,882      |     | 7.296              |
| Bad debt - Tenant Rents                       |    | 6,013     |    | 7,200     |     | (1,187)    |     | 8,504         |    | 10,800      |     | 3,600              |
| Interest Expense                              |    | 19,472    |    | 19,472    |     | •          |     | 20,951        |    | 28,821      |     | 9,349              |
| Total Operating Expenses                      | \$ | 1,108,369 | \$ | 927,954   | \$  | 180,415    | \$  | 1,026,674     | \$ | 1,376,116   | \$  | 448,162            |
| Net Income (Loss)                             | \$ | 147,339   | \$ | 143,895   | \$  | 3,444      | \$  | 144,791       | \$ | 216,130     | \$  | 72,235             |

Lansing Housing Commission Budget vs. Actual LaRoy Froh For the Period Ending February 28, 2019

|   | YTD Amo  | unt           | YI | D Budget | YT  | D Variance | Pric | or YTD Actual | An  | nual Budget | emaining<br>Budget |
|---|----------|---------------|----|----------|-----|------------|------|---------------|-----|-------------|--------------------|
|   |          | ,549          | \$ | 245,992  | \$  | (11,443)   | \$   | 249,710       | \$  | 368,988     | \$<br>122,996      |
| Tenant Revenue - Other                        |          | ,075_         |    | 18,960   |     | 115        |      | 20,571        |     | 28,440      | <br>9,480          |
| Total Tenant Revenue                          | \$ 253   | ,623          | \$ | 264,952  | _\$ | (11,329)   | \$   | 270,281       | _\$ | 397,428     | \$<br>132,476      |
| HUD PHA Operating Grants                      | 704      | ,284          |    | 669,388  |     | 34,896     |      | 694,841       |     | 1,004,082   | 334,694            |
| CFP Operational Income                        | 152      | ,779          |    | 35,000   |     | 117,779    |      | 109,898       |     | 35,000      | · -                |
| Fraud Recovery and Other                      | 2        | ,821          |    | 3,278    |     | (457)      |      | 3,276         |     | 6,480       | 3,202              |
| Total Operating Revenue                       | \$ 1,113 | ,508          | \$ | 972,618  | \$  | 140,889    | \$   | 1,078,295     | \$  | 1,442,990   | \$<br>470,372      |
|   |          | <del></del> , | -  |          |     |            |      |               |     |             | ,                  |
| Administrative Salaries                       | \$ 57    | ,686          | \$ | 61,372   | \$  | (3,686)    | \$   | 27,513        | \$  | 93,863      | \$<br>32,491       |
| Auditing Fees                                 | 5        | ,000          |    | 5,000    |     | -          |      | 5,000         |     | 5,000       | -                  |
| Management Fees                               |          | ,614          |    | 79,852   |     | 55,762     |      | 116,372       |     | 119,778     | 39,926             |
| Bookkeeping Fees                              |          | ,702          |    | 12,180   |     | (478)      |      | 12,167        |     | 18,270      | 6,090              |
| Employee Benefits Contributions - Admin       |          | ,809          |    | 21,945   |     | 1,864      |      | 11,308        |     | 33,055      | 11,111             |
| Office Expenses                               |          | ,309          |    | 27,719   |     | (6,410)    |      | 25,826        |     | 39,483      | 11,764             |
| Legal   | 18       | 3,275         |    | 16,000   |     | 2,275      |      | 12,099        |     | 24,000      | 8,000              |
| Travel  |          | 66            |    | 504      |     | (438)      |      | 66            |     | 756         | 252                |
| Other   |          | ,018          |    | 4,800    |     | 2,218      |      | 22,384        |     | 7,200       | 2,400              |
| Tenant Services - Other                       | 13       | ,895          |    | 17,440   |     | (3,545)    |      | 15,674        |     | 26,160      | 8,720              |
| Water   | 45       | ,546          |    | 45,600   |     | (54)       |      | 45,887        |     | 68,400      | 22,800             |
| Electricity                                   | 28       | 3,310         |    | 26,064   |     | 2,246      |      | 26,314        |     | 39,096      | 13,032             |
| Gas   | 24       | ,121          |    | 45,500   |     | (21,379)   |      | 17,382        |     | 59,300      | 13,800             |
| Other Utilities Expense                       | 12       | 2,134         |    | 12,440   |     | (306)      |      | 11,347        |     | 12,660      | 220                |
| Ordinary Maintenance and Operations - Labor   | 76       | 5,540         |    | 112,566  |     | (36,026)   |      | 72,643        |     | 172,159     | 59,594             |
| Ordinary Maintenance and Operations - Materia | 88       | ,922          |    | 65,704   |     | 23,218     |      | 53,181        |     | 98,856      | 33,152             |
| Ordinary Maintenance and Operations - Contrac | 460      | ,148          |    | 208,740  |     | 251,408    |      | 372,336       |     | 319,820     | 111,080            |
| Employee Benefits Contributions - Ordinary    | 44       | 1,343         |    | 56,396   |     | (12,053)   |      | 44,019        |     | 84,848      | 28,451             |
| Protective Services - Other Contract Costs    | 2        | 2,495         |    | 2,400    |     | 95         |      | 2,360         |     | 3,600       | 1,200              |
| Property Insurance                            | 40       | ,893          |    | 34,712   |     | 6,181      |      | 33,270        |     | 52,068      | 17,356             |
| Liability Insurance                           | 12       | ,942          |    | 10,448   |     | 2,494      |      | 10,122        |     | 15,672      | 5,224              |
| Workers Compensation                          |          | 641           |    | 1,264    |     | (623)      |      | 1,741         |     | 1,896       | 632                |
| All Other Insurance                           | 6        | ,407          |    | 1,880    |     | 4,527      |      | 3,050         |     | 2,820       | 940                |
| Other General Expenses                        | 31       | ,563          |    | 17,117   |     | 14,446     |      | 24,987        |     | 24,749      | 7,632              |
| Compensated Absences                          |          | -             |    | -        |     |            |      | •             |     |             | •                  |
| Payment in Lieu of Taxes                      | 11       | ,980          |    | 12,403   |     | (423)      |      | 15,108        |     | 19,499      | 7,096              |
| Bad debt - Tenant Rents                       | 16       | ,769          |    | 4,800    |     | 11,969     |      | 9,055         |     | 7,200       | 2,400              |
| Interest Expense                              | 11       | ,502          |    | 11,502   |     | . 0        |      | 12,376        |     | 17,024      | 5,522              |
| Total Operating Expenses                      | \$ 1,209 | ,630          | \$ | 916,347  | \$  | 293,283    | \$   | 1,003,585     | \$  | 1,367,232   | \$<br>450,885      |
| Net Income (Loss)                             | \$ (96   | 5,123)        | \$ | 56,271   | \$  | (152,394)  | \$   | 74,710        | \$  | 75,758      | \$<br>19,486       |

Lansing Housing Commission Budget vs. Actual South Washington Park For the Period Ending February 28, 2019

|  | Y  | TD Amount | Y  | D Budget | YTI | D Variance | Prio | r YTD Actual | An | nual Budget | F  | Remaining<br>Budget |
|--|----|-----------|----|----------|-----|------------|------|--------------|----|-------------|----|---------------------|
| Tenant Rental Revenue                          | \$ | 252,453   | \$ | 236,496  | \$  | 15,957     | \$   | 228,659      | \$ | 354,744     | \$ | 118,248             |
| Tenant Revenue - Other                         |    | 17,355    |    | 16,464   |     | 891        |      | 17,035       |    | 24,696      |    | 8,232               |
| Total Tenant Revenue                           | \$ | 269,807   | \$ | 252,960  | \$  | 16,847     | \$   | 245,694      | \$ | 379,440     | \$ | 126,480             |
| HUD PHA Operating Grants                       |    | 446,809   |    | 424,684  |     | 22,125     |      | 369,961      |    | 637,025     |    | 212,342             |
| CFP Operational Income                         |    | 365,680   |    | 175,000  |     | 190,680    |      | 223,050      |    | 175,000     |    | -                   |
| Fraud Recovery and Other                       |    | 9,027     |    | 3,494    |     | 5,533      |      | 5,756        |    | 6,804       |    | 3,310               |
| Total Operating Revenue                        | \$ | 1,091,323 | \$ | 856,138  | \$  | 235,186    | \$   | 844,460      | \$ | 1,198,269   | \$ | 342,131             |
|  |    |           |    |          |     |            |      |              |    |             |    |                     |
| Administrative Salaries                        | \$ | 49,205    | \$ | 58,133   | \$  | (8,927)    | \$   | 54,903       | \$ | 88,909      | \$ | 30,776              |
| Auditing Fees                                  |    | -         |    | 5,000    |     | (5,000)    |      | 5,000        |    | 5,000       |    | -                   |
| Management Fees                                |    | 129,684   |    | 75,918   |     | 53,766     |      | 109,277      |    | 113,878     |    | 37,959              |
| Bookkeeping Fees                               |    | 11,484    |    | 11,580   |     | (96)       |      | 11,515       |    | 17,370      |    | 5,790               |
| Employee Benefits Contributions - Admin        |    | 23,220    |    | 29,261   |     | (6,041)    |      | 24,536       |    | 44,023      |    | 14,761              |
| Office Expenses                                |    | 20,490    |    | 22,015   |     | (1,525)    |      | 23,382       |    | 32,259      |    | 10,244              |
| Legal  |    | 18,235    |    | 21,768   |     | (3,533)    |      | 17,611       |    | 32,652      |    | 10,884              |
| Travel   |    | (716)     |    | -        |     | (716)      |      | -            |    | -           |    | -                   |
| Other  |    | 16,782    |    | -        |     | 16,782     |      | 6,434        |    | -           |    | -                   |
| Tenant Services - Other                        |    | 10,785    |    | 11,200   |     | (415)      |      | 9,537        |    | 16,800      |    | 5,600               |
| Water  |    | 135,027   |    | 124,920  |     | 10,107     |      | 125,172      |    | 187,380     |    | 62,460              |
| Electricity                                    |    | 70,825    |    | 69,184   |     | 1,641      |      | 70,138       |    | 103,776     |    | 34,592              |
| Gas  |    | 27,570    |    | 35,800   |     | (8,230)    |      | 29,851       |    | 46,750      |    | 10,950              |
| Other Utilities Expense                        |    | 1,354     |    | 1,349    |     | 6          |      | 1,348        |    | 1,455       |    | 106                 |
| Ordinary Maintenance and Operations - Labor    |    | 89,727    |    | 117,214  |     | (27,487)   |      | 98,656       |    | 179,268     |    | 62,054              |
| Ordinary Maintenance and Operations - Materia  | 1  | 53,605    |    | 35,128   |     | 18,477     |      | 35,281       |    | 52,292      |    | 17,164              |
| Ordinary Maintenance and Operations - Contract | :  | 150,409   |    | 64,884   |     | 85,525     |      | 71,394       |    | 93,776      |    | 28,892              |
| Employee Benefits Contributions - Ordinary     |    | 63,357    |    | 59,461   |     | 3,896      |      | 46,497       |    | 89,455      |    | 29,994              |
| Protective Services - Other Contract Costs     |    | 2,028     |    | 1,120    |     | 908        |      | 1,120        |    | 1,680       |    | 560                 |
| Property Insurance                             |    | 16,838    |    | 5,736    |     | 11,102     |      | 7,276        |    | 8,604       |    | 2,868               |
| Liability Insurance                            |    | 12,624    |    | 11,024   |     | 1,600      |      | 10,669       |    | 16,536      |    | 5,512               |
| Workers Compensation                           |    | 596       |    | 1,200    |     | (604)      |      | 1,633        |    | 1,800       |    | 600                 |
| All Other Insurance                            |    | 1,052     |    | 776      |     | 276        |      | 1,922        |    | 1,164       |    | 388                 |
| Other General Expenses                         |    | 38,784    |    | 12,664   |     | 26,120     |      | 32,578       |    | 18,996      |    | 6,332               |
| Compensated Absences                           |    |           |    | -        |     |            |      | •            |    | -           |    | •                   |
| Payment in Lieu of Taxes                       |    | 1,611     |    | 259      |     | 1,352      |      | (106)        |    | 1,084       |    | 825                 |
| Bad debt - Tenant Rents                        |    | 3,120     |    | 4,000    |     | (880)      |      | 4,555        |    | 6,000       |    | 2,000               |
| Interest Expense                               |    | 2,626     |    | 2,626    |     | (0)        |      | 2,826        |    | 3,888       |    | 1,261               |
| Total Operating Expenses                       | \$ | 950,322   | \$ | 782,220  | \$  | 168,102    | \$   | 803,004      | \$ | 1,164,793   | \$ | 382,572             |
| Net Income (Loss)                              | \$ | 141,001   | \$ | 73,917   | \$  | 67,083     | \$   | 41,456       | \$ | 33,476      | \$ | (40,441)            |

Lansing Housing Commission Budget vs. Actual AMP Consolidated For the Period Ending February 28, 2019

|  | YTD Amount |                     | Y  | TD Budget         | ΥT | D Variance        | Pri | ior YTD Actual    | An  | nual Budget          | F  | Remaining<br>Budget |
|--|------------|---------------------|----|-------------------|----|-------------------|-----|-------------------|-----|----------------------|----|---------------------|
| Tenant Rental Revenue Tenant Revenue - Other     | \$         | 1,034,666<br>88,563 | \$ | 994,992<br>69,774 | \$ | 39,674<br>18,789  | \$  | 962,605<br>78,913 | \$  | 1,492,488<br>105,071 | \$ | 497,496<br>35,297   |
| Total Tenant Revenue                             | \$         | 1,123,229           | \$ | 1,064,766         | \$ | 58,463            | \$  | 1,041,519         | \$  | 1,597,559            | \$ | 532,793             |
| HUD PHA Operating Grants                         |            | 2,569,007           |    | 2,439,731         |    | 129,276           |     | 2,420,587         |     | 3,659,596            |    | 1,219,865           |
| CFP Operational Income                           |            | 819,720             |    | 280,000           |    | 539,720           |     | 549,927           |     | 280,000              |    | -                   |
| Fraud Recovery and Other                         |            | 21,087              |    | 13,216            |    | 7,871             |     | 17,400            |     | 26,074               |    | 12,858              |
| Total Operating Revenue                          | \$         | 4,533,042           | \$ | 3,797,713         | \$ | 735,330           | \$  | 4,029,433         | \$  | 5,563,229            | \$ | 1,765,517           |
| Administrative Salaries                          | \$         | 223,895             | \$ | 230,276           | \$ | (6,382)           | \$  | 193,034           | \$  | 352,187              | \$ | 121,911             |
| Auditing Fees                                    |            | 15,000              |    | 20,000            |    | (5,000)           |     | 20,000            |     | 20,000               |    | -                   |
| Management Fees                                  |            | 539,674             |    | 315,868           |    | 223,805           |     | 456,262           |     | 473,802              |    | 157,934             |
| Bookkeeping Fees                                 |            | 47,731              |    | 48,180            |    | (449)             |     | 48,122            |     | 72,270               |    | 24,090              |
| Employee Benefits Contributions - Administrative | f.         | 85,895              |    | 97,887            |    | (11,992)          |     | 83,572            |     | 147,349              |    | 49,462              |
| Office Expenses                                  |            | 80,790              |    | 112,398<br>63,768 |    | (31,608)<br>4,332 |     | 103,473<br>53,201 |     | 159,714<br>97,952    |    | 47,316              |
| Legal Expense<br>Travel                          |            | 68,100<br>410       |    | 1,664             |    | 4,332<br>(1,254)  |     | 946               |     | 97,952<br>2,496      |    | 34,184<br>832       |
| Other  |            | 26,013              |    | 18,320            |    | 7,693             |     | 30,476            |     | 2,496<br>27,420      |    | 9,100               |
| Tenant Services - Other                          |            | 56.641              |    | 42,640            |    | 14,001            |     | 55,231            |     | 64.060               |    | 21,420              |
| Water  |            | 310,482             |    | 296,300           |    | 14,182            |     | 300,460           |     | 445,761              |    | 149,462             |
| Electricity                                      |            | 148,916             |    | 142,536           |    | 6.380             |     | 149,693           |     | 208,527              |    | 65,991              |
| Gas  |            | 101,335             |    | 144,600           |    | (43,265)          |     | 103,408           |     | 201,050              |    | 56,450              |
| Other Utilities Expense                          |            | 20,112              |    | 26.229            |    | (6,116)           |     | 18,370            |     | 26,755               |    | 526                 |
| Ordinary Maintenance and Operations - Labor      |            | 272,628             |    | 421,369           |    | (148,741)         |     | 279,238           |     | 644,711              |    | 223,342             |
| Ordinary Maintenance and Operations - Materia    | 3          | 283,939             |    | 191,232           |    | 92,707            |     | 161,457           |     | 282,848              |    | 91,616              |
| Ordinary Maintenance and Operations - Contra     | c          | 1,471,108           |    | 742,479           |    | 728,629           |     | 1,088,293         |     | 1,079,296            |    | 336,817             |
| Employee Benefits Contributions - Ordinary       |            | 174,584             |    | 215,889           |    | (41,305)          |     | 154,471           |     | 324,802              |    | 108,913             |
| Protective Services - Other Contract Costs       |            | 8,704               |    | 7,520             |    | 1,184             |     | 7,586             |     | 11,280               |    | 3,760               |
| Property Insurance                               |            | 119,072             |    | 102,256           |    | 16,816            |     | 98,531            |     | 153,384              |    | 51,128              |
| Liability Insurance                              |            | 47,204              |    | 39,864            |    | 7,340             |     | 38,585            |     | 59,796               |    | 19,932              |
| Workers Compensation                             |            | 2,505               |    | 5,760             |    | (3,255)           |     | 7,235             |     | 8,640                |    | 2,880               |
| All Other Insurance                              |            | 10,003              |    | 5,472             |    | 4,531             |     | 10,145            |     | 8,208                |    | 2,736               |
| Other General Expenses                           |            | 129,537             |    | 45,522            |    | 84,015            |     | 110,363           |     | 66,000               |    | 20,478              |
| Compensated Absences                             |            | -                   |    | -                 |    | -                 |     | -                 |     | -                    |    |                     |
| Payments in Lieu of Taxes                        |            | 43,410              |    | 39,092            |    | 4,319             |     | 38,666            |     | 60,619               |    | 21,527              |
| Bad debt - Tenant Rents                          |            | 48,741              |    | 20,640            |    | 28,101            |     | 29,135            |     | 30,960               |    | 10,320              |
| Interest Expense                                 |            | 45,284              |    | 45,284            |    | 0                 |     | 48,723            |     | 67,026               |    | 21,742              |
| Total Operating Expenses                         | \$         | 4,381,715           | \$ | 3,443,045         | \$ | 938,670           | \$  | 3,688,676         | \$_ | 5,096,913            | \$ | 1,653,868           |
| Net Income (Loss)                                | \$         | 151,327             | \$ | 354,668           | \$ | (203,341)         | \$  | 340,756           | \$  | 466,316              | \$ | 111,648             |

Lansing Housing Commission
Budget vs. Actual
COCC
For the Period Ending February 28, 2019

|  |    | YTD Amount |    | D Budget | YTI | ) Variance        | Pr | ior YTD Actual | Ann | ual Budget | emaining<br>Budget |
|--|----|------------|----|----------|-----|-------------------|----|----------------|-----|------------|--------------------|
| Management Fees Income                         | \$ | 670,921    | \$ | 576,618  | \$  | 94,302            | \$ | 570,774        | \$  | 794,928    | \$<br>218,309      |
| Bookkeeping Fees Income                        |    | 47,731     |    | 48,180   |     | (449)             |    | 48,122         |     | 72,270     | 24,090             |
| Fraud Recovery and Other                       |    | 51,924     |    | 36,625   |     | 15,299            |    | 46,561         |     | 58,470     | 21,845             |
| Total Operating Revenue                        | \$ | 770,575    | \$ | 661,423  | \$  | 109,152           | \$ | 665,457        | \$  | 925,668    | \$<br>264,244      |
| Administrative Salaries                        | \$ | 174,848    | \$ | 266,697  | \$  | (91,848)          | \$ | 211,538        | \$  | 407,889    | \$<br>141,192      |
| Auditing Fees                                  |    | 5,000      |    | 5,000    |     | -                 |    | 5,000          |     | 5,900      | 900                |
| Employee Benefits Contributions - Admin        |    | 44,724     |    | 75,345   |     | (30,621)          |    | 52,547         |     | 113,617    | 38,272             |
| Office Expenses                                |    | 32,530     |    | 31,519   |     | 1,011             |    | 35,623         |     | 45,809     | 14,290             |
| Legal  |    | 1,448      |    | 1,236    |     | 212               |    | 345            |     | 2,304      | 1,068              |
| Travel   |    | 8,317      |    | 4,395    |     | 3,922             |    | 3,368          |     | 7,325      | 2,930              |
| Other  |    | 25,922     |    | 14,953   |     | 10,969            |    | 17,481         |     | 28,245     | 13,292             |
| Tenant Services - Other                        |    | 1,286      |    | -        |     | 1,286             |    | -              |     | -          | -                  |
| Water  |    | 5,633      |    | 1,064    |     | 4,569             |    | 1,312          |     | 1,596      | 532                |
| Electricity                                    |    | 6,403      |    | 7,000    |     | (597)             |    | 6,050          |     | 10,500     | 3,500              |
| Gas  |    | (4,085)    |    | 1,512    |     | (5,596)           |    | 1,201          |     | 2,268      | 756                |
| Other Utilities Expense                        |    | 260        |    | 192      |     | 68                |    | 239            |     | 288        | 96                 |
| Ordinary Maintenance and Operations - Material |    | 300        |    | 450      |     | (150)             |    | 398            |     | 450        | -                  |
| Ordinary Maintenance and Operations - Contrac  |    | 49,557     |    | 6,901    |     | 42,656            |    | 5,795          |     | 9,267      | 2,366              |
| Protective Services - Other Contract Costs     |    | 388        |    | 315      |     | 73                |    | 438            |     | 315        | -                  |
| Property Insurance                             |    | 1,203      |    | 832      |     | 371               |    | 1,518          |     | 1,248      | 416                |
| Liability Insurance                            |    | 226        |    | -        |     | 226               |    | •              |     | · <b>-</b> | -                  |
| Workers Compensation                           |    | 332        |    | 744      |     | (412)             |    | 907            |     | 1,116      | 372                |
| All Other Insurance                            |    | 19,491     |    | 19,040   |     | `451 <sup>´</sup> |    | 19,044         |     | 28,560     | 9,520              |
| Other General Expenses                         |    | 82,261     |    | 28,400   |     | 53,861            |    | 28,606         |     | 43,200     | 14,800             |
| Compensated Absences                           |    |            |    | -        |     | -                 |    | •              |     | · <u>-</u> | · <u>-</u>         |
| Interest Expense                               |    | 3,128      |    | 3,128    |     | -                 |    | 7,063          |     | 4,223      | 1,095              |
| Total Operating Expenses                       | \$ | 459,174    | \$ | 468,722  | \$  | (9,549)           | \$ | 398,474        | \$  | 714,120    | \$<br>245,397      |
| Net Income (Loss)                              | \$ | 311,401    | \$ | 192,701  | \$  | 118,700           | \$ | 266,983        | \$  | 211,548    | \$<br>18,847       |

Lansing Housing Commission Budget vs. Actual Housing Choice Voucher For the Period Ending February 28, 2019

|  | Υ٦ | TD Amount | Y  | TD Budget | YT | D Variance | F  | Prior YTD Actual | An | nual Budget | 1  | Remaining<br>Budget |
|--|----|-----------|----|-----------|----|------------|----|------------------|----|-------------|----|---------------------|
| HUD PHA Operating Grants                       | \$ | 7,488,660 | \$ | 7,095,120 | \$ | 393,540    | \$ | 6,543,787        | \$ | 10,642,680  | \$ | 3,547,560           |
| Other Revenue                                  |    | 167       |    | -         |    | -<br>167   |    | 249              |    | -           |    | -                   |
| Fraud Recovery and Other                       |    | 10,530    |    | 4,104     |    | -<br>6,426 |    | 13,983           |    | 6,156       |    | 2,052               |
| Total Operating Revenue                        | \$ | 7,499,357 | \$ | 7,099,224 | \$ | 400,133    | \$ | 6,558,019        | \$ | 10,648,836  | \$ | 3,549,612           |
| Administrative Salaries                        | \$ | 214,804   | \$ | 201,673   | \$ | 13,131     | \$ | 156,146          | \$ | 309,064     | \$ | 107,391             |
| Auditing Fees                                  |    | 25,000    |    | 25,000    |    | •          |    | 25,000           |    | 25,000      |    | -                   |
| Management Fees                                |    | 131,247   |    | 120,750   |    | 10,497     |    | 114,512          |    | 181,126     |    | 60,375              |
| Bookkeeping Fees                               |    | -         |    | -         |    | -          |    | -                |    | -           |    | -                   |
| Employee Benefits Contributions - Admin        |    | 99,867    |    | 78,203    |    | 21,664     |    | 45,754           |    | 117,805     |    | 39,603              |
| Office Expenses                                |    | 101,217   |    | 79,963    |    | 21,254     |    | 95,177           |    | 99,036      |    | 19,073              |
| Legal Expense                                  |    | -         |    | -         |    | -          |    | -                |    | -           |    | -                   |
| Travel   |    | 257       |    | -         |    | 257        |    | -                |    | -           |    | -                   |
| Other  |    | 37        |    | 48,000    |    | (47,963)   |    | 250              |    | 72,000      |    | 24,000              |
| Tenant Services - Other                        |    | -         |    | -         |    | -          |    | -                |    | -           |    | -                   |
| Water  |    | -         |    | -         |    | -          |    | -                |    | -           |    | -                   |
| Electricity                                    |    | -         |    | -         |    | -          |    | -                |    | -           |    | -                   |
| Gas  |    | . 17      |    | -         |    | 17         |    | 107              |    | -           |    | -                   |
| Other Utilities Expense                        |    | 458       |    | -         |    | 458        |    | 381              |    | -           |    | -                   |
| Ordinary Maintenance and Operations - Material |    | -         |    | -         |    | -          |    | •                |    | -           |    |                     |
| Ordinary Maintenance and Operations - Contrac  |    | 34,276    |    | 2,784     |    | 31,492     |    | 23,211           |    | 4,176       |    | -                   |
| Protective services - Other Contract Costs     |    | 259       |    | · -       |    | 259        |    | 209              |    | · <u>-</u>  |    | _                   |
| Property Insurance                             |    | _         |    | -         |    | -          |    |                  |    | -           |    | -                   |
| Liability Insurance                            |    | 10,769    |    | 12,400    |    | (1,631)    |    | 12,030           |    | 18,600      |    | 6,200               |
| Workers Compensation                           |    | 4,820     |    | 9,488     |    | (4,668)    |    | 11,619           |    | 14,232      |    | 4,744               |
| All Other Insurance                            |    | .,        |    |           |    | ( -,,      |    | 334              |    | ,           |    | .,                  |
| Other General Expenses                         |    | 16,319    |    | 13,848    |    | 2,471      |    | 16,800           |    | 22,316      |    | 8,468               |
| Compensated Absences                           |    |           |    | •         |    | •          |    |                  |    |             |    | -,                  |
| Housing Assistance Payments                    |    | 7,096,122 |    | 6,491,368 |    | 604,754    |    | 6,549,228        |    | 9,737,052   |    | 3,245,684           |
| Bad Debt - Tenant Rents                        |    | .,        |    | -         |    | -          |    | 0,0 10,220       |    | -           |    | -                   |
| Interest Expense                               |    |           |    | -         |    | -          |    |                  |    | -           |    | -                   |
| Total Operating Expenses                       | \$ | 7,735,471 | \$ | 7,083,477 | \$ | 651,994    | \$ | 7,050,758        | \$ | 10,600,407  | \$ | 3,516,930           |
| Net Income (Loss)                              | \$ | (236,113) | \$ | 15,747    | \$ | (251,861)  | \$ | (492,739)        | \$ | 48,429      | \$ | 32,682              |

# Lansing Housing Commission Interfund Balances February 2019

| 1010-5005-115700 | Intercompany | (3,357.40)   |
|------------------|--------------|--------------|
| 1020-5005-115700 | Intercompany | (2,784.45)   |
| 1080-5005-115700 | Intercompany | 3,576.08     |
| 1090-5005-115700 | Intercompany | 818.22       |
| 4001-5005-115700 | Intercompany | (879,491.00) |
| 8001-5005-115700 | Intercompany | 660.68       |
| 8002-5005-115700 | Intercompany | (4,457.40)   |
| 8005-5005-115700 | Intercompany | 6,078.95     |
| 8010-5005-115700 | Intercompany | (4,082.32)   |
|                  |              |              |

**Required Action** 

Transfer funds from Mt Vernon to COCC
Transfer funds from Hildebrandt to COCC
Transfer funds from COCC to LaRoy Froh
Transfer funds from COCC to South Washington

Take no action

Transfer funds from COCC to HCV Admin

Transfer funds from HCV Restricted to COCC

Take no action

Transfer funds from PSH/SPC to COCC

(883,038.64)



March 28, 2019

# HONORABLE MEMBERS IN SESSION

Lansing Housing Commission 419 Cherry St. Lansing Michigan 48933

# SUBJECT:

February Housing Choice Voucher (HCV) Monthly Report

# **CONTACT PERSON:**

Kim Shirey HCV Supervisor

# Family Self Sufficiency (FSS):

LHC has been awarded the Family Self Sufficiency grant for a part time staff person. This grant will be worked into our 2019-2020 budget to cover the salary of this staff member.

#### **HCV Orientations:**

LHC had zero (0) orientation during the month of February 2019 and zero vouchers issued.

One (1) VASH orientation was held for the month of February, and seven (7) Vouchers were issued.

# **Waiting List:**

There has been no movement of the current waiting list since opening. Staff is currently working to complete and house the 80 vouchers still out shopping before determining when to pull the next batch of applicants. The vouchers out shopping will expire the beginning to the middle of March, and HCV staff will evaluate pulling more applicants.

# **Department Initiatives:**

In the HCV Program there are currently 1,848 vouchers housed in all its programs. Fifty-four participants are with the Shelter Plus Care Program (S+C), 80 are housed under the Permanent Supportive Housing Program (PSH), and 139 are housed under the HUD Veterans Affairs Supportive Housing (VASH). 1,575 are housed under the Housing Choice Voucher Program.



#### **Voucher Utilization**

| January Voucher Program Total Units | 1,863 |
|-------------------------------------|-------|
| January Traditional HCV Utilization | 1680  |
| January % Utilized Units            | 90%   |

| February Voucher Program Total Units | 1,863 |  |
|--------------------------------------|-------|--|
| February Traditional HCV Utilization | 1,714 |  |
| February % Utilized Units            | 92%   |  |

# **Voucher Disbursement**

| HUD January HAP Disburseme    | nt           | \$848,821 |  |
|-------------------------------|--------------|-----------|--|
| LHC January HAP/UAP           | Disbursement | \$839,561 |  |
| % Voucher Funding Utilization |              | 99%       |  |

| HUD February HAP Disbursement          | \$885,614 |  |
|--|-----------|--|
| LHC February HAP/UAP Disbursement      | \$862,413 |  |
| % Voucher Funding Utilization          | 97%       |  |
| HUD Held Reserves as of September 2018 | \$897,936 |  |

## **SEMAP Indicators**

# Indicator 1- Selection from the Waiting List

This indicator measures whether LHC has written policies in its administrative plan for selecting applicants from the waiting list. This indicator is not scored by PIC but is based on an internal review. LHC is on track to receive all points for this indicator out of a possible 15 as it does have written policy.

## Waiting List

| PIC Scoring | Internal Scoring |  |
|-------------|------------------|--|
| N/A         | 15               |  |

#### Indicator 2- Rent Reasonableness

LHC has a method for determining the rent (for each unit leased) is reasonable based on current rents charged for comparable unassisted units. LHC reviewed 18 rent reasonables for the fiscal year 2019. This indicator is not scored by PIC but based on an internal review. LHC will self-score 20 points for this indicator our of a possible 20.



## Rent Reasonableness

| PIC Scoring | Internal Scoring |  |
|-------------|------------------|--|
| N/A         | 20               |  |

# Indicator 3- Determination of Adjusted Income

This indicator measures if, at the time of admission and reexamination, LHC verifies and correctly determines adjusted annual income for each assisted family, and if LHC uses the appropriate utility allowance(s). This indicator is not scored in PIC but is based on an internal review and scoring. LHC completed 18 file audits with a requirement of 26 to be reviewed for scoring purposes. Therefore, LHC will self-score 20 points out of 20 for the fiscal year ending June 2019.

## Adjusted Income

| PIC Scoring | Internal Scoring |  |
|-------------|------------------|--|
| N/A         | 20               |  |

# **Indicator 4- Utility Allowance**

The new Utility Allowances were approved and are effective 03/01/2019. This indicator is not scored through PIC but is based on an internal review. Based on the internal review, LHC would receive five (5) of the possible five (5) points for this indicator by the end of the fiscal year.

#### **Utility Allowance**

| PIC Scoring | Internal Scoring |  |
|-------------|------------------|--|
| N/A         | 5                |  |

# Indicator 5- HQS Quality Control Inspections

The number of Quality Control Inspections needed for the year is 28. During this reporting period two (2) quality control inspections were conducted. This indictor is not scored by PIC but is based on an internal review. Based on the internal review LHC will self-score a five (5) out of the five (5) possible points.

# **Quality Control Inspections**

| PIC Scoring | Internal Scoring |
|-------------|------------------|
| N/A         | 5                |

## Indicator 6- HQS Enforcement

Following each HQS inspection of a unit under contract where the unit fails to meet HQS, any cited life threatening HQS deficiencies are corrected within 24-hours and all other cited HQS deficiencies are corrected within 30 days. If deficiencies are not corrected timely LHC stops (abates) HAP payment or terminates the contract. This



indicator is not scored by PIC but is determined from an internal review. LHC's review indicates there were five (5) 24-hour deficiencies and (40) 30-day deficiencies. All corrected, abated, or terminated as necessary.

## **HQS** Enforcement

| PIC Scoring | Internal Scoring |  |
|-------------|------------------|--|
| N/A         | 10               |  |

# Indicator 7- Expanding Housing Opportunities

LHC adopted and implemented a written policy to encourage participation by owners of units located outside areas of poverty and minority concentration. This indicator is not scored in PIC but is based on an internal review. As of this reporting period, LHC records this indicator as receiving five (5) of a possible five (5)

**Housing Opportunities** 

| PIC Scoring | Internal Scoring |  |
|-------------|------------------|--|
| N/A         | 5                |  |

# **Indicator 8- Payment Standards**

This indicator shows whether LHC has adopted a current payment standard schedule for the voucher program by unit size. During this reporting period, the HCV Payment Standards were increased to 110%. The current payment standards have received Board approval. This indicator is not scored by PIC but is based on an internal review. As of this reporting period, LHC records indicate a five (5) out of a possible five (5) points will be received.

| PIC Scoring | Internal Scoring |  |  |
|-------------|------------------|--|--|
| N/A         | 5                |  |  |

#### Indicator 9- Annual Reexamination

This indicator is used to determine if LHC has completed a reexamination for each participating family at least every 12 months. As of February 28, 2019, the reporting rate is 98%. Based on PIC, LHC records this indicator as 10 of a possible 10 points.

#### Annual Reexaminations

| PIC Scoring | Internal Scoring |  |
|-------------|------------------|--|
| 10          | 10               |  |



#### Indicator 10- Correct Tenant Rent Calculation

This indicator shows if LHC correctly calculates tenants' rent and the family share of the rent to the owner in the voucher program. As of this reporting period, PIC records indicate LHC will receive 100%. According to PIC records there are no tenant rent calculation discrepancies to report. Based on PIC, LHC records this indicator as receiving five (5) of a possible five (5) points.

#### Correct Tenant Rent

| PIC Scoring | Internal Scoring |  |
|-------------|------------------|--|
| 5           | 5                |  |

# **Indicator 11- Pre-Contract HQS Inspections**

This indicator shows if newly leased units pass HQS inspection on or before the beginning date of the assisted lease and HAP contract. As of this reporting period, PIC recorded this indicator as receiving 100%. Based on PIC LHC would receive five (5) of a possible five (5) points.

#### Pre-Contract HQS

| PIC Scoring | Internal Scoring |  |
|-------------|------------------|--|
| 5           | 5                |  |

#### Indicator 12-Inspections

This indicator shows if LHC has inspected each unit under contract at least bi-annually. As of this reporting period, PIC recorded this indicator as receiving 100%. Based on PIC LHC would receive 10 of the possible 10 points.

# Inspections

| <br>        |                  |  |
|-------------|------------------|--|
| PIC Scoring | Internal Scoring |  |
| 10          | 10               |  |

# **Indicator 13- Program Utilization**

The department utilization rate during this reporting period is 98%. In an effort to maximize the number of participants that are housed, the program's utilization rate will continue to be closely monitored without exceeding funding capacity. SEMAP certification requires LHC to report the status of efforts in providing Housing Choice Vouchers and leasing units based on funds awarded by HUD.

#### Program Utilization

| PIC Scoring | Internal Scoring |  |  |
|-------------|------------------|--|--|
| N/A         | 20               |  |  |



# **Indicator 14-Family Self Sufficiency**

As of this reporting period, the Family Self Sufficiency (FSS) Program has 38 mandatory slots, 19 slots/households or (50%) are enrolled. SEMAP certification requires the LHC to report the status of enrollment for the FSS program.

Enrollment and Escrow Accounts are documented by Indicator 14. As of this reporting period, LHC would receive five (5) of 10 points.

# **FSS Enrollment**

| PIC Scoring | Internal Scoring |  |
|-------------|------------------|--|
| N/A         | 5                |  |

Currently 56% of the FSS participants enrolled in the program have escrow accounts. The maximum allowable points are five of (10) points. LHC is currently doing an internal rating of eight (5) points.

Participants w/ Escrows

| PIC Scoring | Internal Scoring |  |  |
|-------------|------------------|--|--|
| N/A         | 5                |  |  |

<sup>\*</sup>Please note all PIC data is of 02/28/2019



March 28, 2019

#### HONORABLE MEMBERS IN SESSION

Lansing Housing Commission 419 Cherry St. Lansing Michigan 48933

# SUBJECT:

February 2019 Asset Management Monthly Report

# **CONTACT PERSON:**

Doug Fleming Executive Director 517-487-6550 Ext. 111

#### **OVERVIEW:**

Lansing Housing Commission ("LHC") communities had an overall occupancy rating of 98% (not including the modernization units) at the end of February. LHC Unit Months Leased (UML) was 808 (with units in MOD) or 98% occupancy rate. LHC maintained a 98% occupancy level, which meets the 96% recovery plan occupancy goal.

**Mt. Vernon Park** occupancy was 95% at the end of February. There were three (3) household moved in, three (3) residents moved out, and zero (0) unit transfers. The UML was 193 which equals 95%. At the end of February, Mt. Vernon had a total of (60) open work orders.

Hildebrandt Park occupancy was 98% at the end of February. There were two (2) households moved in, five (5) resident moved out, and zero (0) unit transfers. The UML was 216 which equals 98%. At the end of February, Hildebrandt had a total of 130 open work orders.



**LaRoy Froh occupancy** was 95% at the end of February. There was one (1) household moved in, two (2) residents moved out, two (2) unit transfers. The UML was 203 which equals 95%. At the end of February, LaRoy Froh had a total of 133 open work orders.

**South Washington Park occupancy** was 100% at the end of February. There were eight (8) households moved in, 14) resident moved out, and zero (0) unit transfer. The UML was 196 which equals 100%. At the end of February, South Washington had a total of 106 open work orders.

## **OCCUPANCY:**

| Site          | Total Number of Units | UML Occupied 1st day of month including MOD units | Gross<br>(including<br>MOD<br>Occupancy<br>rate) | Move<br>Ins | Move<br>Outs | Transfer<br>Units | Total<br>MOD<br>Units |
|---------------|-----------------------|---|--|-------------|--------------|-------------------|-----------------------|
| Mt Vernon     | 202                   | 193   | 95%  | 3           | 3            | 1                 | 0                     |
| Hildebrandt   | 220                   | 216   | 98%  | 2           | 5            | 0                 | 0                     |
| LaRoy Froh    | 213                   | 206   | 97%  | 4           | 1            | 3                 | 3                     |
| S. Washington | 197                   | 196   | 100%   | 8           | 14           | 0                 | 0                     |
| Totals        | 832                   | 808   | 98%  | 14          | 24           | 2                 | 3                     |

# **RENT COLLECTION:**

| Site          | Rent Charged | Receivables | Total<br>Uncollected | Collection Rate |
|---------------|--------------|-------------|----------------------|-----------------|
| Mt Vernon     | \$ 32,595    | \$ 34,703   | \$7,799              | 94%             |
| Hildebrandt   | \$ 40,577    | \$ 44,869   | \$ 4,292             | 111%            |
| LaRoy Froh    | \$ 30,667    | \$ 42,975   | \$ 12,308            | 140%            |
| S. Washington | \$ 32,968    | \$ 32,185   | \$ 783               | 98%             |
| Totals        | \$ 137,895   | \$ 140,848  | \$14,817             | 103%            |



# Mt. Vernon Vacant Unit Status:

| Address      | BR | Vacate<br>Date | Total<br>Days<br>Vacate | Projected<br>Ready<br>Date | Unit turn<br>Cost | Comments*Details<br>needed for Vacancies<br>over 20 days |
|--------------|----|----------------|-------------------------|----------------------------|-------------------|--|
| 3520 Waverly | 2  | 11-2-18        | 110                     | Ready                      | \$4,555           | Move in by 3/15/19                                       |
| 3214 Waverly | 3  | 11-19-18       | 80                      | 2-7-19                     | \$4,800           | Aaron's to work by 3/13/19                               |
| 3524 Waverly | 3  | 11-30-18       | 79                      | Ready                      | \$2,080           | Unit Ready. Pulling from waitlist,                       |
| 3830 Waverly | 1  | 12-7-18        | 73                      | Ready                      | \$500             | Moved in on 2/5/19                                       |
| 3884 Wilson  | 3  | 12-17-18       | 62                      | 2-8-19                     | \$6,600           | Moved in on 3/1/19                                       |
| 3246 Waverly | 2  | 1-24-19        | 52                      | 3-1-19                     | \$1400            | Chris White completing rehab                             |
| 3510 Waverly | 4  | 1-10-19        | 60                      | TBA                        | \$12,000          | First Contracting completing rehab                       |
| 3230 Waverly | 2  | 1-24-19        | 52                      | 3-15-19                    | \$4800            | S&S completing rehab                                     |



# Hildebrandt Park Vacant Unit Status:

| Address                  | BR | Vacate<br>Date | Total<br>Days<br>Vacate | Projected<br>Ready<br>Date | Unit turn<br>Cost | Comments*Details<br>needed for Vacancies<br>over 20 days |
|--------------------------|----|----------------|-------------------------|----------------------------|-------------------|--|
| 103-3216-D Turner        | 2  | 2-4-2019       | 10                      | 2-28-19                    | Henry             | 2-11-19 Painting   |
| 103-3202-C Turner<br>St. | 3  | 1-4-2019       | 41                      | 2-28-19                    | Assigned          | LRF.   |
| 103-2143 Forest          |    | 11-29-19       | 16                      |                            | Gray              | 12-14-19 Painting  |
| 103-644 Hayford          | 3  | 1-8-19         | 37                      |                            | Assigned          | 2-22-19 UT will be.                                      |



# LaRoy Froh Vacant Unit Status:

| Address                | BR | Vacate<br>Date | Total<br>Days<br>Vacate | Projected<br>Ready Date | Unit turn<br>Cost | Comments*Details needed for Vacancies over 20 days   |
|------------------------|----|----------------|-------------------------|-------------------------|-------------------|--|
| 111-2438<br>Reo        | 3  | 2-19-18        | 254                     | TBD                     | Pending           | 6-18 Fire @2436 Reo minor damage to the unit damaged 2-19-18 Resident moved out.   |
| 111-2434<br>Reo        | 3  | 1-18-18        | 316                     | 7-14-18                 | Pending           | 6-18 Fire @2436 Reo minor damaged to the unit damaged. 1-18-18 Resident moved out.   |
| 111-2436<br>Reo        | 3  | 6-7-18         | 257                     | TBD                     | Pending           | Fire Unit-offline  |
| 111-1001<br>Belaire    | 3  | 8-31-18        | 150                     | TBD 10-17-<br>18        | \$3,840           | 3/1/19 – Unit is leased up   |
| 111-1007<br>Belaire    | 3  | 9-10-18        | 22                      | TBD                     | \$2,800           | 3/1/19 – Unit is leased up   |
| 2701 Newark            | 2  | 12-10-18       | 2                       | TBD                     | Pending           | 3/1/19 – Unit is ready for lease up (LRF transfer pending  |
| 111-4520<br>Hughes     | 2  | 10-26-18       | 75                      |                         | Pending           | 3/1/19 – Unit is leased up with SWP transfer   |
| 111-2218<br>Reo        | 3  | 12-12-18       | 20                      |                         | \$3,500           | 3/1/19 – Unit was leased up pending eviction of current resident.  |
| 111-201 W.<br>Northrup | 3  | 2-1-19         | 12                      |                         | Pending           | 3/1/19 – Unit is in the process of completing scope of work. Will be leased up by 3/22/19  |
| 111-6211<br>Grovenburg | 3  | 1-14-19        | 6                       |                         | Pending           | 3/1/19 – Unit needs scope of work completed and plumbing permit after kitchen plumbing repair completion. Estimated completion lease ready 3/22/19 |



| 111-908 W<br>Miller | 3 | 2-1-19  | 12 | Pending | 3/1/19 – Unit has basement plumbing concrete work that will be completed by 3/22/19. Still need scope of work completed but after plumbing repairs. Estimated completion 4/1/19. |
|---------------------|---|---------|----|---------|--|
| 111-2428<br>Reo     | 3 | 2-1-19  | 12 | Pending | 3/1/19 – Unit is ready and has been shown to applicants, but none have taken the offer.  |
| 111-325<br>Fenton   | 3 | 1-29-19 | 14 | Pending | 3/1/19 – Unit has been leased up from MVP transfer.  |
| 111-2444<br>Reo     | 3 | 1-4-19  | 14 | Pending | 3/1/19 – Unit has been leased up with a LRF transfer.  |
| 6103<br>Grovenburg  | 3 | 3-11-19 | 3  |         | 3/11/19 – Unit has been painted and floors/scope of work are scheduled for the work on 3/18/19   |
| 6048 Haag<br>Rd     | 3 | 2-22-19 | 14 |         | 3/1/19 – Unit has been painted and floors/scope of work are completed, pending review of completion. Estimated completion date 3/22/19   |



# South Washington Park Vacant Unit Status:

| Address         |    |            | Br | Vacate<br>Date | Total<br>Days<br>Vacate | Projected<br>Ready<br>Date | Unit<br>turn<br>Cost | Comments*Details<br>needed for Vacancies<br>over 20 days |
|-----------------|----|------------|----|----------------|-------------------------|----------------------------|----------------------|--|
| 112-3200<br>537 | S. | Washington | 1  | 1-24-19        | 7                       | 2-18-191-<br>28-19         | In<br>house<br>turn  |  |



# March 28, 2019 Executive Director's Report

# **Activities**

Board of Water & Light

Investigate program opportunities

# LRF Fire Units

Finalizing re-construction costs

# Staff Changes

- New assistant manager Michael Jackson
- Maintenance opening LRF

# Capital improvements

- · Kitchen renovations all AMPS
- · Computer Systems

# **Major Activities**

- Site visits to LHC properties
- Staff Meeting LIPH



# LHC Board Sign-In Sheet Date of Meeting: March 28, 2019

Organization Name Phone # E-mail LIPH 517.256 L.H.C. 3368 517-395-429 LIPHC Marshall Brice marcush @ lanshe.o-g IJPH 517-393-8464 Michaeljolanshe. org Michael Jackson 517-372-7145 LIPH 517-853-3066 COCC 313492-2672 517487024 Kims lanshcore